

FINANCIAL TIMES

New frontier

Burma looks for foreign friends

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Mark McCormack

Still winning the shootout

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Today's surveys

Indonesia Relocation

Separate sections

TOMORROW'S

Weekend FT

Welcome to the new university

China and Britain reach Hong Kong appeal court deal

Britain and China are expected today to announce a landmark deal on a court of final appeal to replace the Privy Council as Hong Kong's highest appellate court after the territory reverts to Chinese sovereignty in 1997. Hong Kong governor Chris Patten will put the terms of the agreement to his executive council today, and no objection is expected. It is understood Beijing and London have agreed the court should come into force on July 1 1997, but that legislation to set it up will be presented to Hong Kong's legislature this month. The Privy Council will remain in use until the end of British rule. The deal comes after a difficult period for Anglo-Chinese links, but officials were cautious last night about predicting a thaw in relations. Page 14

Deutsche Telekom, the state-owned German carrier, cut its losses from DM1.6bn to DM300m (\$200m) in 1994, boosting prospects for its part-privatisation next year. Page 15

Merrill Lynch German offices searched: German authorities searched the six German offices of Merrill Lynch in an investigation linked to alleged attempts by the US bank to help Germans avoid taxes. Merrill Lynch board member Wolfgang Eickmann denied the allegations and said the bank would co-operate with the probe.

Hopes rise for peace talks breakthrough: US secretary of state Warren Christopher arrived in Israel yesterday to launch what is widely considered his best chance yet of brokering a breakthrough in Israel-Syria peace talks. Israeli officials said what made things different this time was the conviction that Syria was ready to move ahead and try to strike a deal within the next six months, despite the obstacles remaining to be negotiated. Page 14

Britain turns to 'typical' taxman: Britain's Inland Revenue department will use the stereotypical image of a bowler-hatted, pipe-smoking, white middle-aged man in its advertising campaign to introduce self-assessment.

Japan moves to help banks: Tokyo unveiled measures to help Japan's beleaguered banking system, but the package fell short of a wholesale rescue plan and financial markets were disappointed. Page 14; Background, Page 4

Labatt in talks: Canadian beer and entertainment group John Labatt is talking to at least two possible bidders for its broadcasting interests. Labatt is subject to an agreed bid from Belgian brewer Interbrew. Page 15

Zeneca shares rocket: Zeneca shares surged 12 per cent in London in just a few hours, forcing the UK biotechnology group to disclose acquisition plans. The announcement failed to dispel speculation that Swiss drugs company Roche may be mulling a bid for Zeneca. Page 15; Lex, Page 14; London stocks, Page 28

Airline forced to reschedule: Mexican airline Aerovias de Mexico, which is close to bankruptcy, is the first Mexican company forced to try to reschedule a eurobond since the peso devaluation crisis last December.

French claim advance on diesel: French pharmaceuticals company Rhone-Poulenc said it had managed to cut carbon emissions from diesel fuel by up to 50 per cent by introducing cerium to the fuel, combined with a filter. Tiny particles in diesel fumes have been suspected of causing cancer.

More charges against Leeson: A German court approved 11 more charges against Nick Leeson in a request from Singapore for the extradition of the former Barings Bank trader. Singapore wants to try the Briton on fraud and cheating charges linked to his stock futures trading, blamed for the collapse of the London bank. Page 9

New Zealand splits power generators: New Zealand's government is to split its state electricity generator to try to create a competitive electricity market.

Hutu killed in Burundi: At least 25 civilians were found murdered in the last Hutu bastion of Burundi's capital, Bujumbura, after an army sweep to clear out militiamen.

Scores die in Indian heatwave: About 80 people have died during a fierce heatwave in northern and western India, including more than 25 in the state of Uttar Pradesh, where temperatures reached 49.5 C.

STOCK MARKET INDICES			
New York: Dow Jones Ind. Av.	4,455.43	(+3.48)	
NASDAQ Composite	2,843.98	(+3.4)	
Europe: UK: FTSE 100	2,851.19	(+2.5)	
Germany: DAX	2,139.57	(+10.1)	
France: CAC 40	2,338.8	(+10.7)	
Holland: AEX	1,542.3	(+27.32)	
US LUNCHTIME RATES			
3-month T-bill	5.1%		
6-month T-bill	5.1%		
1-year T-bill	5.1%		
OTHER RATES			
UK 3-month Interbank	5.5%	(6.5%)	
UK 10-year Gilt	10.4%	(10.5%)	
France 10-year OAT	10.5%	(10.1%)	
Germany 10-year Bund	10.2%	(10.2%)	
Japan 10-year JGB	11.7%	(11.7%)	
NORTH SEA OIL (Argus)			
Brent 15-day (L/L)	57.80	(17.95)	
Tokyo close	Y 85.02		

Nato stresses need for co-operation as US celebrates pilot's rescue

UN 'must re-establish authority' in Bosnia

By Bernard Gray in Brussels

The UN will have to consider withdrawing from Bosnia unless it can re-establish its authority through diplomacy and new rapid response forces, European defence officials yesterday warned. They were speaking at a meeting of Nato defence ministers where the US announced details of the successful rescue by US Marines of a fighter pilot whose aircraft was shot down a week ago over Bosnian Serb territory. In Washington, Mr Bill Clinton, the US president, said the rescue proved that "our country has the finest armed forces in the world and we are very, very proud of them". The downing of the aircraft provoked US demands for tough action against the Bosnian Serbs.

Mr Malcolm Rifkind, the British defence secretary, stressed in Brussels that the UN could only complete its mission with the general consent of the warring parties in Bosnia, and that such co-operation had broken down. If it could not be re-established, he said, the UN would have

little option but to withdraw.

Mr Willy Claes, Nato's secretary-general, said the Nato alliance was in the second stage of a three-phase plan to position itself to oversee a possible withdrawal of UN forces from Bosnia.

Nato commanders are expected in the coming days to receive from member countries a list of troops they are willing to contribute to the evacuation.

Defence officials said that a decision would have to be taken by early August about whether conditions would permit UN forces to remain in Bosnia for another winter or if a withdrawal should begin.

However, Mr William Perry, US defence secretary, said that he hoped the new rapid reaction force, to which Britain, France and the Netherlands are contributing, would strengthen the UN command in Bosnia. He said this would help create the conditions where the warring parties would once again accept the mandate of the UN forces.

Meanwhile, the French military yesterday airlifted a 60-man platoon with six heavy mortars to its forces on Mount Igman, the



A Bosnian Muslim is comforted at the funeral of his father, killed in fighting at Sarajevo two days ago. AP

strategic peak which overlooks Sarajevo. The airlift prompted speculation that an important road over the mountain, a target for Bosnian Serb attacks, could be secured by force.

A French general said force might be used to knock out heavy weapons in the Sarajevo region if negotiations failed to secure their removal. "One first has to try negotiation, but if these weapons are not taken out, they will be liable to be destroyed," he said in Paris.

One sign that Nato thinks withdrawal will not be immediate came with the scaling down of an exercise which would have practised many of the techniques used in withdrawal.

General George Joulwan, Nato's supreme commander, decided that to save money the full "Mountain Guard" exercise did not need to be conducted in Italy now that the situation was less urgent.

It was also acknowledged that Britain and France would go back to the UN Security Council

to seek an increase in the number of troops which the UN could deploy in Bosnia to accommodate almost 10,000 new troops earmarked for the rapid reaction forces.

Neither country is expecting opposition to the move, particularly after talks with Mr Andrei Kozyrev, the Russian foreign minister this week. Mr Kozyrev said following his meeting with Mr Douglas Hurd, the UK foreign secretary, that he was reassured about the role of the new force.

GEC's \$1.3bn bid lifts stakes in VSEL battle

By Bernard Gray

Britain's General Electric Company yesterday took a big step towards winning control of VSEL with a renewed takeover bid which values the UK submarine maker at £335m (£31.5bn).

GEC's cash offer of £21.50 per share was considerably higher than the stock market had expected. It comfortably topped British Aerospace's rival all-share bid which last night valued each

VSEL share at £17.39. BAE is offering a cash alternative of £16. VSEL shares closed 30p higher at £21.40.

"This is a semi-knockout bid," one analyst said. "GEC hopes to have raised the bidding to a level which BAE cannot match, but given BAE's tax advantages and the importance of the deal, that cannot be guaranteed."

VSEL's board recommended shareholders take no action until BAE decided how to respond. BAE

said it was studying GEC's offer, but it would not rush to respond.

Ownership of VSEL would allow GEC to expand its ambitions to become an overall programme manager in defence and consolidate its position as the dominant UK warship supplier. If BAE wins VSEL, it would extend its programme management dominance from aircraft to warships.

There are risks if either company loses. If BAE missed out it

would be left financially weaker. If GEC lost it would find it much harder to break into large-scale defence project management.

VSEL is also the likely winner of the £2.5bn Trafalgar class submarine contract, due to be decided in the next 18 months. The only contract of similar size being offered this century, apart from the Eurofighter project in which both BAE and GEC are involved, is the £2bn attack helicopter deal for which both are

also competing. If one bidder won both contracts, it would be in a strong position to dominate the UK defence industry.

Analysts had predicted that GEC would offer between £18 and £20 a share. Its £14 offer last autumn was referred to the Monopolies and Mergers Commission, whose majority recommendation that it not be allowed to

IBM makes use of Internet to pursue its bid for Lotus

By Louise Kehoe in San Francisco

International Business Machines is pursuing its \$3.8bn hostile takeover bid for Lotus Development, the personal computer software company, in cyberspace.

IBM is seeking to influence the outcome of the battle through the Internet, the global network of computers with an estimated 30m users - including, it must be assumed, many Lotus employees.

Although some 80,000 companies now use the Internet to distribute information about products and business developments, IBM's blitz represents an unprecedented use of the new medium for corporate strategic communications.

Within 10 seconds of the official announcement on Monday, IBM had sent out audio clips on its World Wide Web home page of Mr Lou Gerstner, its chairman and chief executive, explaining the company's action.

The page also carried the text of the IBM press release, a memo to its employees and a copy of Mr Gerstner's letter to Mr Jim Manzi, Lotus chairman and chief executive, informing him of the bid.

IBM's team of Internet communications specialists had worked through the early hours of Monday to prepare the materials, said Mr Jon Iwata, manager of the

IBM.

Comments from IBM Chairman Louis V. Gerstner, Jr.

This message is available in HTML or ASCII format.

IBM's Internet page extols the virtues of its takeover bid for Lotus

all of them are positive," Mr Iwata said. "It was very important that we appear to be quick, responsive, open and a bit cool."

Within hours of the announcement over 20,000 people recorded 212,000 "hits" or visits to IBM's WWW home page, more than double the normal daily volume of activity.

IBM said it was not trying to sidestep newspapers and other traditional media, but believed the Internet was a faster way of delivering an unfettered message to millions of people.

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Lead story

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ASTRA

ASTRA AB of Sweden

has acquired

The Loughborough Research and Development facilities as well as a number of product patents and rights

from

FISONS
Fisons plc

The undersigned acted as exclusive financial adviser to ASTRA.

Enskilda

Enskilda is a division of Skandinaviska Enskilda Banken. Regulated by the Securities and Futures Authority.

NEWS: EUROPE

UK under fire on oil platform disposal

By Leyla Boulton in Esbjerg

Britain yesterday faced a concerted European attack on a plan to bury an oil platform in the Atlantic as environment ministers from nine European countries gathered in Denmark to tackle wide-ranging marine pollution problems.

Ministers arriving at the fourth North Sea conference were greeted, courtesy of Greenpeace, the environmental group, by a large model of the Brent Spar, an oil storage platform about to be decommissioned by Shell, the Anglo-Dutch company.

Shell recently received permission from the UK government to tow it from the North Sea, home to 400 oil platforms to the Atlantic Ocean for deep-sea disposal. But it was temporarily occupied by Greenpeace activists and Denmark's proposal that the conference ban off-shore disposals of oil platforms has been backed by Belgium, Germany, the Netherlands, Sweden and the European Commission.

Ministers from nine countries bordering on the North Sea or with rivers feeding into it are due to examine a long list of sticky problems ranging from the disposal of hazardous chemicals to over-fishing at this two-day conference.

The Europeans' environment commissioner, Ms Ritt Hjerregaard, herself a Dane, yesterday gave a flavour of the passions erupting around Shell's oil platform.

"One cannot blame people if they decide to buy petrol from another company," Ms Hjerregaard was quoted as saying by a local Danish newspaper. "How can you explain to the citizens of Europe why it is necessary to dispose of used bottles in (re-cycling) containers if at the same time we allow oil companies to dump their installations?"

Britain and Norway, the only other country to operate deep-sea oil rigs like the Brent Spar, are in a minority of two in arguing that disposal at sea is the safest and most sensible way of getting rid of some of the world's largest man-made structures.

Greenpeace, however, claims that Brent Spar disposal will pollute seas adjoining the Atlantic with up to 130 tonnes of toxic and radioactive waste. But the Brent Spar controversy, which has captured headlines and the public imagination in Scandinavian states in particular, appears to be the easiest issue for the ministers to get their teeth into.

Ms Anna Lindh, environment minister for Sweden, one of the "greenest" European states, yesterday, for instance, joined calls for a ban on the deep-sea burial of oil platforms.

But she also turned her ire on the shipping industry for its "carelessness and downright evasiveness" over marine pollution and on the EU for being "far too weak" on rules governing the discharge of heavy metals into the sea.

Turkey begins campaign for EU support

Ankara's charm offensive aims at winning European parliament backing for customs union

By Lionel Barber in Brussels

Mr Erdal İnönü, the Turkish foreign minister, yesterday unveiled Ankara's game-plan aimed at winning the European parliament's support for the customs union with the European Union.

In an interview with the Financial Times, Mr İnönü said he was confident that a constitutional package, including a strengthening of human rights commitments, would pass the Turkish parliament by the end of June.

The package would then be submitted to the European parliament, which has to give a positive opinion

for the customs union to start on schedule on January 1 1996.

In parallel, Turkey intends to pass an enabling bill to push through technical laws on competition and intellectual property to meet EU demands.

Since Greece finally lifted its veto earlier this year, the parliament has emerged as the single biggest obstacle to the customs union. The Ankara government is mounting a charm offensive, inviting MEPs to Turkey to ease worries about its treatment of minority Kurds.

Mr İnönü stressed yesterday that the package was driven chiefly by promises of democratic reform made

to the Turkish people. But he went out of his way to praise the European parliament as a "very important institution" and a "democratic forum".

Turkey's reform package will contain 24 amendments to the constitution. These include provisions to broaden access to politics, especially for students; civil servants to join trade unions; and abolish Article 8 of the anti-terrorism law, the catch-all provision which bans all oral and written propaganda judged to threaten Turkey's territorial integrity.

The substance of Article 8, which has been used in recent years to

imprison dozens of writers, academics, trade unionists and journalists for writing pieces favourable toward Turkey's Kurdish minority, is expected to be transferred into the criminal code.

Critics describe the changes to Article 8 as cosmetic, and point to several cases where charges had been brought against writers and intellectuals under the penal code.

But Mr İnönü predicted that they would secure the necessary two-thirds majority in the 450-member Turkish parliament and meet EU demands.

In particular, he cited the results of last weekend's municipal elections

which gave a boost to Mrs Tansu Çiller's coalition government, allowing her to focus on selling the customs union and the accompanying reforms in the run-up to July 1, when parliament is scheduled to begin a three-month recess.

Mr İnönü, the son of a former Turkish president and prime minister who heads the social democratic Populist party, said the package already had attracted 300 signatures of support.

Last month, three top MEPs, including Mrs Párlaine Green, socialist group leader, visited Turkey. They made clear that the customs union would stand or fall by Turkey's commitment to human rights.

Moscow sees crisis in Balkans as door to west

By Bruce Clark, Diplomatic Correspondent

Mr Andrei Kozyrev, the Russian foreign minister, used a visit to London this week to drive home Moscow's interest in a general consolidation of Russian-western ties, growing out of co-operation in the Balkans.

At meetings with Mr John Major, the prime minister, and Mr Douglas Hurd, the foreign secretary, the Russian argued - apparently with some success - that Moscow's role in Bosnia was proof of its central place in Europe and beyond.

Mr Kozyrev pressed strongly for the relaunching of an interim trade agreement between his country and the European Union which was frozen by Brussels after the Russian onslaught against the breakaway enclave of Chechnya last December.

He also pressed the case for a model of European security that avoids "new dividing lines" and accords a prominent role to Russia. In practice, the avoidance of divisions is likely to mean that there will be no early moves to expand Nato.

On a third front, the minister called for the fullest possible Russian role at next week's summit in Halifax, Canada, of the rich nations' club which was known as the Group of Seven - at least until last year when Russia was admitted to

its political, though not its economic, deliberations.

In western Europe, at least, Russia appears to be winning a fairly sympathetic hearing, despite the continuing conflict in Chechnya.

Britain and France, both of which have consulted Russia closely over the Bosnia crisis, are now understood to favour unfreezing the Russia-EU trade agreement. The main

Russia appears to be winning a fairly sympathetic hearing

opposition comes from Nordic countries, where indignation over the death in Chechnya of thousands of civilians still runs high. Feelings are understood to be divided in Germany, where there is enormous interest in relations with Russia, but also considerable concern among the public over Moscow's behaviour in Chechnya.

Mr Hurd has found some merit in Russia's argument that its role in Bosnia has implications for European security as a whole. He said the five-nation contact group - comprising the US, Russia, Britain, France and Germany - had come into being because

both Russia and the west realised there was no hope of success unless they worked closely together.

"We want to learn the lessons from that and create something different, but with the same concept, in the relationship between Nato and the west," said Mr Hurd, after disclosing that talks with Mr Kozyrev had focused on "a closer mechanism of consultation" between Moscow and the alliance.

This mechanism, he added, did not simply mean keeping one another informed, it would also imply "working successfully together" on security problems, of which Bosnia was only one.

Next week's meeting in Halifax will show how far Russia's effort to proceed from co-operation in the Balkans to a broader relationship with the west has succeeded. It could also reveal some fissures between the US, whose relations with Russia are strained on several fronts, and its European allies. The agenda will include sensitive subjects like the nuclear ambitions of Iran, where the US is sharply at odds with Russia but western Europe much less so.

Right: People take shelter from sniper fire in Sarajevo yesterday after being rescued from their vehicle by French UN peacekeepers



EdF optimistic about energy market compromise

By David Buchanan in Paris

Electricité de France yesterday expressed optimism about an early compromise to liberalise the European energy market which would let it keep its monopoly on distributing, but not on trading and producing, power.

Mr Gilles Ménage, president of EdF - a state-owned utility which is the world's largest electricity generator - welcomed last week's conclusion by European Union energy

ministers that the French plan for a "single buyer" system could co-exist in Europe with the "third party access" system, which was originally backed by the European Commission and is already in effect in the UK.

Mr Ménage stressed that EdF was ready to change - chiefly in seeing the disappearance of its national monopoly over power generation, exports and imports - in the interest of getting a rapid EU compromise, giving companies such as EdF

"legal stability" for their future development.

A key factor in reaching a compromise, he acknowledged, was proving that the French single-buyer system, whereby large French consumers would be free to buy power outside France provided it passed through the EdF network, would provide as much of a market opening to foreign generators as the third party access system, which would not contain the same legal restriction on distribution.

EdF claims this will be possible, adding that competition will be in fact easier to monitor in the simpler French system, with a single government regulator supervising EdF as the single buyer, than in the more fragmented and more complex structure in the UK and Germany.

Mr François Ailleret, EdF's chief executive, cautioned that EU ministers still had a lot of detailed issues to settle, such as what sort and size of consumers would be free to buy

power abroad, limits on imports and the fate of investments left stranded by imports.

But the French utility appears to believe its battle is now at least half-won, with EU recognition that plans to introduce more competition into the energy market had to respect individual states' concerns over security of supply and long-term investments.

Mr Ailleret said it would be ironic if Brussels were to allow EU states less subsidiarity, or leeway, in energy policy than

the federal government "in a real country like the US" permits individual American states.

Meanwhile, EdF yesterday played down a report that it was considering buying pumped storage facilities which the UK National Grid is planning to sell off. It said that while it was in general interested in buying more production capacity in Europe, it had made "no decision, even on the principle" of such a UK purchase.

Slovak privatisation U-turn shocks funds

New government says bonds will be fairer to investors than shares, reports Vincent Boland

Slovakia's brief flirtation with popular capitalism appears to be over. The coalition government dominated by the increasingly authoritarian prime minister, Mr Vladimir Meciar, this week abandoned plans to give shares in state enterprises to citizens in exchange for vouchers they bought last year as part of the previous government's version of mass privatisation.

Instead, investors are to be offered five-year, state-backed bonds, worth a nominal \$10,000 (£200), for each book of vouchers costing \$1,000. This proposal in effect spells the end of coupon privatisation, the popular sell-off method used for the first round of privatisation throughout former Czechoslovakia, including Slovakia.

The move has shocked fund managers in Bratislava who thought they had become used to politically motivated privatisation U-turns. The funds, which became active shareholders after the first wave of sell-offs in 1992, had been preparing new pri-

vatization funds to invest shares in newly privatised companies on behalf of voucher holders but are now uncertain about the future.

Some 3.5m Slovak citizens bought voucher booklets last year when the previous government, led by Mr Jozef Moravcik, announced plans to resume mass privatisation. But this was interrupted after last autumn's general election when Mr Meciar cancelled the sell-off and announced a complete revision of privatisation after assuming office in December.

Mr Meciar claims his new model will be "much fairer" and criticised the original voucher schemes as transferring property "to the full and absolute control of the privatisation funds... not of all of which had honest intentions".

But Mr Meciar's critics claim that the new version will favour managers of enterprises and his supporters. "We cannot talk about voucher privatisation any more," says Mr Jozef Oravkin, general director of VUB Invest,

which manages Slovakia's largest privatisation fund from the first round.

The interest-bearing bonds, issued in the name of the National Property Fund, will be convertible into state-owned property, including apartments. It is not clear, however, if they can be traded during the five-year period or redeemed for cash.

Unravelling the scheme earlier this week, Mr Meciar said it would make individual shareholders "an active and dominant factor" in further privatisation, but did not explain how.

Analysts said it could have the opposite effect by turning the National Property Fund into a giant holding company under government control. The NPF, which still owns most state industry, is supposed to be abolished when privatisation is completed.

Analysts also doubt whether voucher holders will be better off receiving bonds rather than shares for their booklets. The government last

month unveiled plans for the privatisation of state companies with a book value of \$825bn, of which assets worth \$60bn were earmarked for sale through vouchers. But lucrative energy companies are excluded from the coupon scheme which is stuffed with antiquated water and sewerage distribution companies, unattractive to investors.

Mr Martin Cabadaj, an executive at Creditanstalt Capital Markets in Bratislava, says the share price of these companies would probably fall well below book value when the stock becomes tradeable, leaving investors with big losses.

Already much of Slovak industry is run by men close to Mr Meciar's Movement for a Democratic Slovakia party and hostile to "interference" by the funds. The ending of coupon privatisation will prevent many new funds from acquiring shares, thus curtailing their influence and keeping corporate governance out of their hands.

"This is terrible news not just for the investment funds but for the investment scene generally," says Mr Thomas Grey, principal investment officer at Slovak International, another fund manager.

As share prices fell from the peak of last year's artificial boom, some investment funds failed to make guaranteed returns to investors from the earlier privatisation round, feeding official hostility. The finance ministry has placed two big funds in administration in six months, charging executives with mismanagement and failure to protect the rights of minority shareholders.

But the best-run funds had begun to assert their influence on companies, changing management where necessary, pushing for returns on their investments, and using the stock market as an independent source of capital rather than the mainly state-controlled banks. It is this independence which the government's new scheme seeks to curtail.

Russia, Ukraine try to make up

By Matthew Kaminiski in Sochi, Russia

The presidents of Russia and Ukraine will today hold a summit at the Black Sea holiday resort of Sochi, to try to normalise the increasingly strained bilateral relationship between the two biggest Slavic countries.

The future of the now jointly shared Black Sea Fleet, whose uncertain status on Ukraine's Crimean peninsula is the source of friction between the two states, will be at the top of the agenda.

Mr Boris Yeltsin, the Russian president, has withheld support for a broader friendship treaty - until the two countries agree on the exact division and basing privileges for the 300-vessel fleet.

His counterpart, Mr Leonid Kuchma, has steadfastly refused a Russian demand to put Sevastopol, the fleet headquarters in Crimea - an autonomous Ukrainian region governed by pro-Russian separatists - entirely under Moscow control.

Instead, Ukraine has sought to lease some port facilities along the country's Black Sea coast and let its small navy base ships at Sevastopol, shared by the two and governed by Kiev.

The dispute has dragged on since the Soviet Union's collapse. Diplomats said they were sceptical about a final resolution today.

Under pressure from nationalist forces ahead of approaching parliamentary and presidential elections, Mr Yeltsin repeatedly said Russia would not compromise on the fleet. Sevastopol, founded by Catherine the Great, is an emotive issue in Russia.

He is also expected to raise Russian concerns over Mr Kuchma's endorsement last month of Nato's eastward expansion and suggestions that Ukraine, ruled by Moscow for over three centuries until 1991, might also want to join.

By contrast, Mr Kuchma has called for a modus vivendi with Russia, which, according to Mr Boris Tarasjuk, deputy foreign minister, is "Ukraine's strategic partner" and only energy supplier. Economic relations have improved: Ukraine's eastern regions this year signed a custom union and eased border crossings.

"Despite the complicated political and economic situation in Ukraine as in Russia, it will be necessary to find a compromise," said Mr Kuchma on his arrival in Sochi.

But he has acted more assertively to court support from western countries, principally the US, as a counterweight to Russia during the continuing difficult talks. Mr Tarasjuk said Ukraine had more at stake with the Black Sea Fleet because it touched on the country's fledgling territorial integrity.

Ukraine has also undercut the economic and military integration plans floated at the Commonwealth of Independent States.

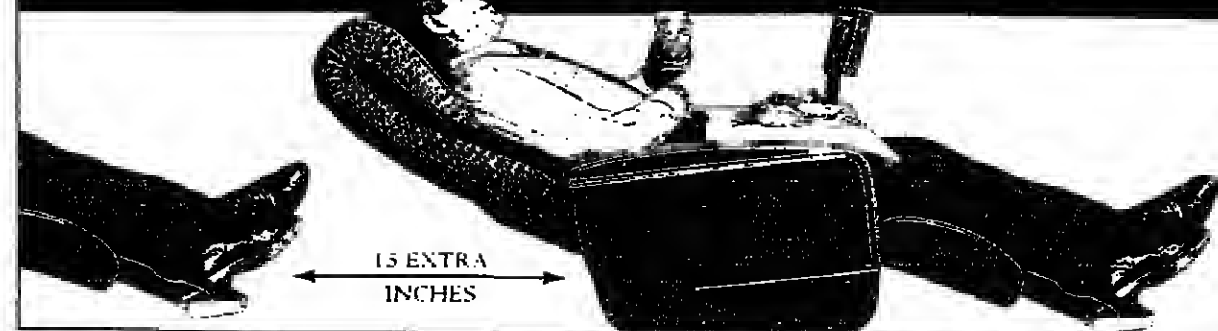
Mr Kuchma comes to Sochi after scoring a domestic political victory yesterday when parliament formally backed down and gave him stronger executive authority to appoint ministers and use his power to issue decrees.

The president yesterday asked Mr Evhen Marchuk, acting prime minister, to carry on in the post and head a hand-picked government committed to the president's economic and foreign policies. Mr Marchuk, who led Ukrainian negotiations with Russia, has complained about Moscow's bullying of Ukraine.

But Russia holds the stronger economic card. Ukraine continues to ring up arrears, above \$700m (\$445m) so far this year, for gas supplies. Russian officials have threatened to turn the gas off or even revoke a \$2.5bn debt rescheduling agreement if Ukraine does not compromise on the fleet.

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IN BUSINESS THERE ARE TIMES WHEN ITS GOOD TO STAY OUT OF TOUCH.



FLYLINE	NON-STOP	FLYLINE	NON-STOP
AMERICAN	NO	AMERICAN	NO
BRITISH AIRWAYS	NO	BRITISH AIRWAYS	NO
DELTA	NO	DELTA	NO
FRANCE AIR	NO	FRANCE AIR	NO
GERMANY AIR	NO	GERMANY AIR	NO
ITALY AIR	NO	ITALY AIR	NO
LOTHAR	NO	LOTHAR	NO
LOT	NO	LOT	NO
MAH	NO	MAH	NO
QANTAS	NO	QANTAS	NO
REUNION AIR	NO	REUNION AIR	NO
SABENA	NO	SABENA	NO
SWISS AIR	NO	SWISS AIR	NO
TAP AIR	NO	TAP AIR	NO
THAI AIR	NO	THAI AIR	NO
UNITED AIRLINES	NO	UNITED AIRLINES	NO
VIRGIN AIR	NO	VIRGIN AIR	NO
WORLDWIDE	NO	WORLDWIDE	NO

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EUROPEAN NEWS DIGEST

Faster trains in prospect

High-speed trains will carry passengers across Europe at up to 300kph within the next 20 years, Mr Ake Nilsson, a senior vice president at ABB Transportation, said yesterday. The fastest trains on the European network at present are the 300kph *trains à grande vitesse*, in use on the French railway, although there are plans to raise the top speed to 350kph shortly, he told an FT conference on "Transport in Europe towards 2020".

Even more significant in terms of the profitability were improvements in traffic control and signalling systems which would allow high-speed trains to run safely at more frequent intervals and permit the accurate tracking of a train's position, Mr Nilsson said.

While trains would offer faster services in the future, congestion would slow average journey times by both air and car, said Mr Chris Tarry, director of research at Kleinwort Benson Securities. Rail was expected to dominate intercity travel on busy routes over medium distances such as Paris to Brussels, said Mr André Clodion, permanent secretary of the European Aviation Club, a think tank.

Charles Batchelor, Transport Correspondent

Key interest rates come down

Expectations that the Bundesbank might cut German interest rates in coming weeks were boosted yesterday after the Dutch and Belgian central banks announced rate reductions.

The Dutch bank, announcing a cut in its official interest rate by 25 basis points to 3.75 per cent, said the move was an attempt to curb the strengthening guilder, the strongest currency in the European monetary system. The Belgian bank followed suit, lowering two of its technical rates slightly, in an apparently co-ordinated action.

The Dutch move fuelled speculation in financial markets that German rates might soon be lowered from 4 per cent, as the Dutch and Belgian central banks normally work closely with the Bundesbank. Speculation has also been bolstered by recent signs of weaker than expected German growth.

Gillian Tett, Economics Staff

Turks 'friendly' snarl at Greece

Turkey's parliament yesterday authorised the government to declare war on Nato ally Greece, but said the resolution was intended "with friendly sentiments". The resolution followed ratification by the Greek parliament last week of the international Law of the Sea treaty, which authorises territorial waters of 12 miles. Turkey is not a signatory to the treaty, and has always warned that it will go to war to prevent Greece extending its territorial waters beyond six miles. It says the 12-mile limit would turn the Aegean sea into a "Greek lake", because of its numerous islands.

Most analysts believe that while both governments encourage mutual animosity for domestic political purposes, they are careful to prevent the long-running Aegean dispute from escalating. However, one diplomat warned "the stakes are getting higher."

John Barham, Istanbul

German demand on ozone

Germany's Green party has demanded that agricultural and construction workers be allowed to stop work if ozone levels exceed 180 microgrammes per cubic metre of air. In a series of measures designed to combat higher ozone levels during summer months, the Greens said people working outside should be informed when ozone reached peak levels.

The party also called for traffic to be banned on one Sunday a month between May and October in an effort to reduce car exhaust emissions. The demands are part of a fierce debate in Germany about how to reduce the levels of ozone, which is known to cause headaches and respiratory problems.

In a further attempt to combat environmental problems caused by rising traffic levels, Mr Günter Rexrodt, economics minister, signalled a significant change in policy earlier this week when he said Germany would unilaterally introduce a tax on emissions of CO₂ if international agreement could not be reached.

Michael Lindemann, Bonn

Court rules in ice cream war

The European Court told two leading German ice cream makers yesterday they must share freezer space with Mars ice cream products but refused to endorse a total ban on exclusivity agreements. When Mars tried to enter the German retail ice cream market in the early 1990s, it ran up against exclusive retail agreements between Scholler and Langnese-Iglo, a subsidiary of Unilever, and German ice cream retailers.

Mars appealed to the European Commission, saying this broke European competition law, and in 1992 Brussels barred Scholler and Langnese from entering into any exclusivity agreements before 1998. It also told the German ice cream makers they could not enforce current agreements. The court ruling followed challenges to the Commission decisions by Scholler and Langnese.

Reuter, Luxembourg

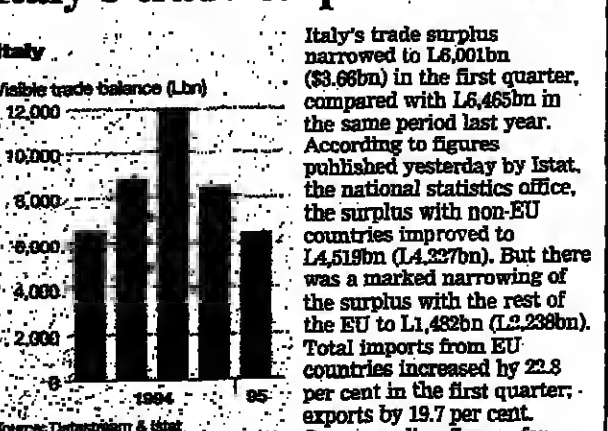
Eta blamed for gun attack

The head of a police anti-terrorist squad in the Basque city of San Sebastian was shot in the back of the head yesterday morning by a gunman presumed by police to belong to the Eta separatist organisation. It was the third such shooting in the city this year. The victim, 46-year-old Enrique Nieto, who headed the Spanish national police force's local investigative branch, was said to be in a serious condition. The attack came a month after the kidnapping of Basque businessman José María Alday at Hondarribia near the French border.

David White, Madrid

ECONOMIC WATCH

Italy's trade surplus shrinks



Italy's trade surplus narrowed to £6,001bn (\$9.68bn) in the first quarter, compared with £6,465bn in the same period last year. According to figures published yesterday by Istat, the national statistics office, the surplus with non-EU countries improved to £4,519bn (£4,377bn). But there was a marked narrowing of the surplus with the rest of the EU to £1,482bn (£2,238bn). Total imports from EU countries increased by 22.8 per cent in the first quarter, exports by 19.7 per cent.

Corresponding figures for non-EU countries were 24.3 per cent and 21.9 per cent. The main areas of surplus were textiles, leather and clothing, and mechanical engineering products, but the deficit in chemical goods continued to widen. Istat also published figures for the four months to April for trade with countries outside the EU, which show an increase in the surplus to £7,241bn, against £6,158bn in the first four months of last year.

Andrew Hill, Milan

Consumer prices in west Germany rose 0.2 per cent in May from April and were up 2.2 per cent year-on-year, according to final figures from the federal statistics office. The figures were revised upwards from a provisional 0.1 per cent and 2.1 per cent respectively.

Poland had a \$2m current account deficit in April after \$396m the previous month, the national bank said.

Unemployment in Romania fell to 10.3 per cent of the workforce in May from 10.5 per cent the previous month, the labour ministry said. The jobless total was 1.151m, down from 1.183m in April.

Selling Ecus in the D-Mark's heartland

Andrew Fisher sees the commissioner from Brussels promoting Emu to sceptical Germans

Mr Yves-Thibault de Silguy was in the land of the sceptics yesterday and he was made well aware of it. The European commissioner for monetary affairs had come to Frankfurt, where the Bundesbank watches hawk-eyed over the D-Mark, to argue the cause of European monetary union and explain the mechanics of its introduction.

Since he was speaking at a conference organised by the EU Commission with Deutsche Bank, Germany's biggest bank, Mr de Silguy had a strong ally. Mr Ulrich Cartellieri, a director of the bank, began with a pithy, gun-ho defence of Emu, warning of dire consequences for European economic growth, jobs and stability if the project was derailed.

But Deutsche Bank, for all its Euro-enthusiasm - linked to its pan-European and global

banking ambitions - is not the German citizenry. Mr de Silguy knows his task of selling Emu to the European people faces a big hurdle with the reluctance of the Germans to give up the D-Mark.

"I am very much aware of the fears raised in Germany by the prospect of monetary union," said Mr de Silguy. With the Swiss franc and the yen, the D-Mark was one of the three most stable currencies. Thus the fear of losing the D-Mark was "perfectly comprehensible". But it was also groundless, he claimed. Like Mr Cartellieri, he said Emu was essential for the single European market.

He recognised that the name of the proposed European currency was important for the Germans. Repeating German objections to the name Ecu (as in the



De Silguy: acknowledged Germans' fears

Maastricht Treaty) because the basket of currencies known as the European currency unit has depreciated against the

D-Mark, Mr Cartellieri said the idea of calling it the Euro-Franken deserved wider discussion.

"The commission is fully aware that the name of the single currency causes problems in Germany," Mr de Silguy said. But this issue could not be allowed to hold up progress towards Emu. "If we discover that this [the name Ecu] genuinely causes problems, we will then have to arrive at some solution at heads of state level."

Apart from the name, however, plenty of other German objections were raised in the wake of the Commission's green paper on Emu's introduction. Questioners expressed concern over the costs of switching to a single currency, whether a European central bank could achieve credibility and how well the economic

convergence criteria would be enforced.

Even some supporters worried about Emu's implementation. "The D-Mark has an extraordinary symbolic value," said Mr Reinhard Kudiss, monetary expert at the German industry federation (BDI). But transferring the D-Mark into a unified currency at too high a level would lock in high costs for industry.

In a paper on Emu this week, the BDI said companies would hold back from making the necessary investments and preparations until they knew which countries would participate in Emu, and when and how it would occur. "As long as no binding political decisions have been taken on these questions, every preparatory activity and planning is a hazardous game."

Mr Manfred Neumann, an

economics professor at Bonn university, poured the most cold water on Emu yesterday. To lively applause, he questioned whether a joint currency would have enough credibility and whether the plans took adequate account of the needs of the labour market. Costs of moving to Emu would be high and the currency was still unnamed. "If politicians can't agree a sensible name, it makes the whole thing dubious."

The inquisitive Mr de Silguy was unfazed. He was not disappointed at the scepticism, because he knew Germany's problems with Emu, he said. But the Maastricht debate could not be reopened. "The treaty has been signed and it will be applied and a single currency is going to happen," he asserted. He still has plenty of persuading to do, however.

Soul-searching on agenda at German party congress

FDP wonders how far right it can move, reports Judy Dempsey

Germany's liberal Free Democrats (FDP), the junior partners in Chancellor Helmut Kohl's governing coalition, begin a special congress today aimed at addressing a string of election defeats. But already widespread pessimism and opinion polls are dampening the enthusiasm for a new beginning.

A poll published yesterday in Die Welt newspaper found 50 per cent of respondents believed the party was superfluous.

Then Mrs Ruth Witterle-Koch, one of the party's deputy leaders, told German radio the FDP was "infected with a killer disease". She added she would not be standing again for a party post during its three-day meeting in Mainz, near Frankfurt.

This pervasive downbeat mood stems mainly from the party's miserable performance in recent elections. Its neglect of its grass roots in eastern and western Germany has also contributed to the malaise.

Under the helm of Mr Klaus Kinkel, the foreign minister, who resigned as leader last month, it lost 11 state elections over the past 20 months and failed to win representation to the European Parliament.

Over the same period, its membership has fallen from 93,100 to 84,000, and its representation in the Bundestag, or parliamentary lower house, fell from 73 to 47 seats after federal elections last October.

The FDP, traditionally the kingmaker in German politics, is now no longer the country's third largest party. The increasingly influential Greens hold that position.

Whether the party will succeed in stemming its decline in time for elections in Berlin next October and in Baden-Württemberg next spring and, further down the road, federal elections in 1998, will depend to a large extent on who will be elected as leader this week-end.

If he (only men are standing) fails to come up with a strategy to reverse the party's fortunes, then, according to officials from the governing Christian Democrats (CDU), Mr Kohl would be prepared to drop the FDP as a coalition partner. At the same time the opposition Social Democrats could choose to seek out the Greens as coalition allies.

The two main contenders for leadership are Mr Wolfgang Gerhardt, 51, FDP leader in the state of Hesse, and Mr Jürgen Möllemann, 49, former economics minister and former party boss of North Rhine-Westphalia.

Mr Gerhardt, involved in liberal politics since the 1970s, wants to unite the various wings of the party but at the same time to return the party to its traditional liberalist values of defending the individual against the state, curbing the bureaucracy, and promoting an economy based on lower taxation and more free enterprise.

Most delegates expect Mr Gerhardt to defeat Mr Möllemann, who has similar policies but who was forced to resign as economics minister in 1993 after abusing his office to promote the business interests of a friend.

But FDP members admit that a return to these liberal values may not be enough to save the party. "The Greens have stolen our real liberal values. We have no sense of direction any more," says Ms Cornelia Pieper, delegate from the eastern state of Saxony-Anhalt. In western Germany, liberal supporters believe the Free Democrats have only them-

selves to blame, having served for more than a dozen years (after pulling out in 1982 of the SPD coalition) in a conservative government slow to deregulate the economy or reduce taxation.

"We have completely lost our identity. We are so often beholden to the CDU. We've been in power too long," says Ms Cornelia Schmalz-Jacobsen, a member of the FDP's national committee and a representative of the left wing of the party.

The party's problems have also provoked a debate among liberals about how far the party can move to the right to attract voters. Some members want the party to adopt a much tougher position on crime and internal security.

Against this, Ms Sabine Leutheusser-Schnarrenberger, the justice minister, and Ms Schmalz-Jacobsen want the party to end the drift to the right and return to its defence



Gerhardt: wants to return to liberalist values

of individual citizens' rights.

Party officials admit any new leaders will find it difficult to marry these two wings. "Maybe the losers after this congress will leave the party. But one thing is clear. We cannot afford to move to the right. It would go against everything we stood for in the past," insists a senior liberal member.

Berlusconi TV channels win breathing space

By Robert Graham in Rome

The three television channels owned by former Italian premier Silvio Berlusconi looked set to escape sanctions for political bias in advance of Sunday's referendum on the future of commercial TV, after a Milan administrative court ruling late on Wednesday.

Last-minute legal tactics to penalise Mr Berlusconi's Fininvest television interests were yesterday caught up in the time-consuming web of Italian judicial practice. As a result, sanctions, if any, are now expected only after the referendum.

Despite a plethora of contrary statements, this outcome should offer comfort to almost everyone in the venomous battle Mr Berlusconi is waging to retain his three channels.

Of the 12 referendums three are directed against Mr Berlusconi's dominance of commercial television and its advertising revenues.

These call for a limit on television ownership to one channel, cutting advertising time

during the projection of films and preventing monopolistic control of TV advertising.

With so much at stake, each side has used every device above and below the belt to score points and influence public opinion. In so doing the Berlusconi camp has managed to dent the credibility of the media watchdog commission, which it claims is prejudiced against the media magnate-turned-politician.

This has been trumpeted as a great victory. But Mr Berlusconi has been denied the martyrdom he sought by courting the sanction of a television black-out. If a black-out of his screens had been ordered, it might have been the decisive element swinging the vote in his favour. Fininvest channels, which account for 45 per cent of the national audience, run some of the most popular soaps and films.

Last week the commission ordered Fininvest's three channels to run 15 free advertising slots giving the views of the opposing camp to offset excessive defence of Mr Berlusconi's

own interests. Failure to do so by last Tuesday carried the threat of a heavy fine or a black-out of up to 15 days.

Tuesday passed and no sanctions were imposed. Taking heart, Mr Berlusconi's supporters lodged a challenge in Milan questioning the correctness of the media watchdog's actions. The court ruled in favour of Fininvest.

The court argued that promotional material about the television stations' operations did not violate rules drawn up by the Dini government to ensure fair coverage during elections. Yesterday the ruling was in turned challenged by the anti-Berlusconi camp. But the challenge was unlikely to be resolved before next week, given legal red tape.

The media watchdog commission was also taking legal advice about whether an administrative court could overturn its decisions. The ruling threatens to undermine the authority of the decisions taken by what was intended to be the ultimate arbiter of fair play in the media.

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INDONESIA: CORPORATE PROFILE

PT. Polysindo Eka Perkasa

A Global Focus to Meet Global Needs

PT. Polysindo Eka Perkasa was set up in Kendal, Central Java, in 1984. The company is engaged in the manufacture of chemicals and synthetic fibres. It produces a variety of polyester chips, fibres and a full range of filament yarns.

A strong commitment to research and development has enabled the company to develop many special value-added products such as microfilament yarns, with which the company has maintained continued business growth.

The company's results are falling in line with the full-year profit forecast of Sigma Batara Securities, a prominent Indonesian brokerage house. During the third quarter of 1994, net profit rose by 21 percent year-on-year to 89.1 billion rupiah, mainly on increased sales revenue of 25 percent to 591.2 billion rupiah. Sigma Batara awarded the company a "long term buy" recommendation in its March 1995 research report.

The company is rapidly enhancing its position through a network of 21 overseas marketing offices from the United States to Britain to Japan.

Listed on the Jakarta and Surabaya stock exchanges since 1991, Polysindo has listed 1,104

million shares. The company has also filed with the US Securities Exchange Commission and recently issued \$125 million senior unsecured notes.

The company is rapidly enhancing its position through a network of 21 overseas marketing offices from the United States to Britain to Japan.

In 1991, the company acquired PT. Texmaco Jaya, a 30-year-old textile mill which manufactures a wide range of top quality textile and fashion fabrics. The company was awarded the prestigious Prima Award as the largest exporter of textiles in the year 1992.

Texmaco Jaya was listed on the Jakarta Stock Exchange last year. The IPO was oversubscribed five times. Proceeds were used to step up weaving and processing capacity from 10 million yards per month to 14 million yards per month.

This expansion was made possible by modern weaving machines manufactured by PT. Texmaco Perkasa Engineering which Polysindo acquired in 1992. The subsidiary manufactures the most advanced weaving machines that are made in Indonesia, including shuttleless rapier weaving machines, air jet weaving machines and water jet

machines. It also manufactures a full range of textile processing machinery, such as stenters, sizing machines, warping machines, printing machines, jet dyeing machines, comfit machines, washing machines and dohby.

TPE is now geared up for heavy engineering, including the manufacture of heavy pressure vessels for the chemical industry. It can also offer engineering services and turn-key projects. It is now setting up a joint venture with Bridgeport of the US to make machine tools in Indonesia.

The Texmaco Group produces some of the world's most highly regarded fashion labels on its garment exports.

The Texmaco Group produces some of the world's most highly regarded fashion labels on its garment exports, from casual wear to more formal wear.

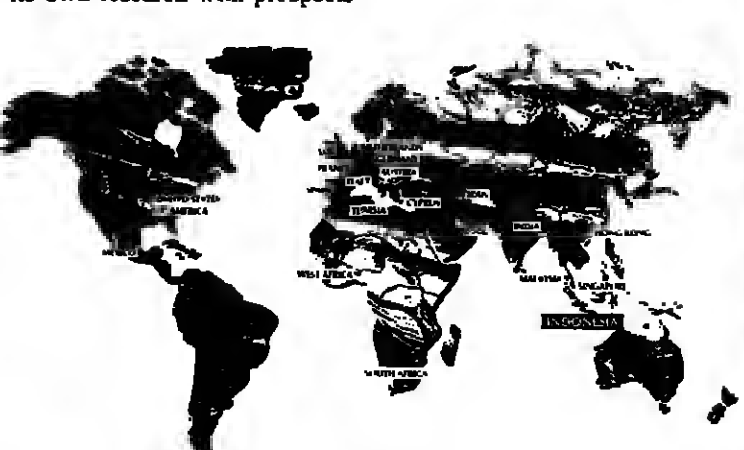
The company has developed value-added products through its own research with prospects

for impressive profit growth in the coming years. A range of high filament yarns that was introduced in 1993, for example, was the result of Polysindo's R&D program. Such products realise higher margins than other types of polyester filament yarns.

"Our expansion in upstream activities will make us one of the most fully integrated textile engineering and chemical manufacturing groups in the region," says Mr M Srinivasan, President Director of Polysindo.

Polysindo is fully committed to promote a harmonious relationship with employees at all levels. As a part of this philosophy, the company has already introduced Kai Zen (continuous improvement), Zero Defect and Do It Right The First Time management techniques.

The company also recognises its responsibility to the natural environment. Its manufacturing facilities adhere to tolerable threshold limits as recognised by the Indonesian Government.



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NEWS: ASIA-PACIFIC

Parties scramble to sign up MPs as registration for elections closes

Thai PM to face strong challenge

By Ted Bardecke in Bangkok

After two furious weeks of backroom negotiations, the battle lines have emerged for Thailand's July 2 general election, with Mr Chuan Leekpai, the incumbent prime minister, set to face a serious challenge from Mr Banhan Silpa-archa, leader of the resurgent Chart Thai party.

With today the last day for political parties to register candidates, more than 100 former MPs have signed up to run under the Chart Thai banner. Mr Chuan's Democrat party has registered 85 MPs, plus some other prominent figures including Mr Supachai Panitchpakdi, who has been deputy prime minister without holding a seat.

Analysts say that because of the patronage system prevalent in Thai politics, 80 to 90 per cent of former and sitting MPs are likely to be re-elected.

No party is expected to win enough seats in the 381-member parliament to form a government on its own.

However, the party that wins the most parliamentary seats will get the first crack at forming the inevitable coalition government, so a mad scramble aimed at convincing former MPs to switch parties took place leading up to candidate registration.

Chart Thai, whose two deputy leaders face accusations of drug smuggling in the US, was alleged to have given as much as \$250m (\$800,000) to each former MP willing to switch over to the party. Whether sweeteners were available or not, at least 17 accepted its overtures.

Mr Banhan and other party officials have denied the charges of candidate-buying but have said that Chart Thai candidates will have access to a large campaign war chest. Researchers pre-

dict between \$650m and \$1.2bn will be spent by political parties during the elections. This money will go for campaign expenditures, including the long-standing Thai tradition of vote-buying.

The Democrats, trying to cling to their "clean" image, have said they will not engage in vote-buying and have attacked the 10 other parties participating in the election for doing so. This tactic has initially drawn a good response in urban centres like Bangkok, where tough anti-corruption rhetoric plays well. In the capital, 20 per cent of respondents to a poll by Bangkok University said they would vote for the Democrats, 9 percentage points more than the party's closest rival, Prachakorn Thai, a small party whose support is confined to Bangkok.

But with more than three quarters of MPs elected from small towns and rural

areas, the showdown between the Democrats and Chart Thai is likely to take place in the unpredictable provinces. The voting age has been lowered from 20 to 18, and 31 new seats have been added to parliament, making the election outcome even more difficult to project.

Already some analysts are suggesting that neither Mr Chuan, tainted by a land reform scandal that forced him to call snap elections, nor Mr Banhan, weakened by the dubious reputation of some of his close associates, will get enough clear-cut support from minor parties to form a stable government.

In that case, dark horse candidates for the premiership, such as Mr Thaksin Shinawatra, the telecommunications tycoon, or Mr Amnuay Viravan, a former deputy prime minister, may be called in to break the deadlock and form a coalition.

Looser money ruled out as a cure

Japan's banks are disappointed by 'rescue' package. Gerard Baker reports

Scarcely a week goes by in Tokyo these days without the solemn unveiling of another emergency package of measures to rescue Japan's economy from the clutches of depression. Yesterday the finance ministry responded to the growing calls for action to address the fragility of the financial system by announcing a series of steps aimed at restoring stability.

But the ministry's announcement of support for the banking sector, which is plagued by bad loans, contained no trace of the measure banks had most been looking for - extra injections of cash from the public sector.

The ministry said the Bank of Japan would be permitted to use Article 25 of its constitution, a clause that says the bank will provide unlimited financial assistance to troubled banks, when necessary. But since it is already permitted to do so this hardly represented a significant departure. Public opposition to the use of taxpayers' money is vociferous, and the finance ministry is clearly not yet ready to take any political risks.

Instead the principal aim of the package seems to have been an attempt by the bank to restore confidence by reasserting its commitment to the financial system. The ministry was stung by comments two weeks ago from Moody's, the US credit rating agency, that the authorities no

The Japanese government is planning to cut interest rates on its yen based loans to developing countries for the first time since 1988. The foreign ministry said the move reflected the recent decline in interest rates and said the cut would apply to fresh yen loans.

Emiko Terazono reports from Tokyo. Although Asian countries including China and Malaysia have been asking for cuts in rates on outstanding loans to reduce their debt burden following the yen's recent appreciation, ministry officials said the decision would not affect interest payments on outstanding loans.

Most Asian currencies are tied to the dollar, and the recent plunge in the dollar against the yen has increased the countries' debt service costs. Concerns that the financial burden could

longer appeared able to underwrite the banking system. It seems to have been particularly anxious to dispel any such fears.

But any failure of the measures to give more than verbal reassurance will have serious consequences, and not just for banks. The Japanese economy is currently locked in a vicious deflationary circle, with chronic financial instability at its centre. Falling land and stock prices have weakened companies' ability to borrow and invest, lowering growth rates. The bad loans accumulated by the banks also weakens their ability to lend. The combination further undermines demand in the economy as a whole.

In recent months that downward spiral has accelerated. The weakness of the economic recovery, which

lead to a debt crisis among developing Asian countries have been raised within the Japanese financial community. Japanese government officials yesterday reiterated their stance that the recipients of the aid should bear the foreign exchange risk.

The ministry plans to reduce interest rates by 0.3 to 1 percentage points depending on the country, while interest rates on loans for environmental programmes will be reduced by a further 0.3 points.

Yen loans to developing nations carry interest rates between 1 to 5 per cent, depending on the level of the country's economic development, and the rate cuts will not apply to loans to the least developed countries which are already eligible for the minimum interest rate of 1 per cent.

is on the verge of petering out completely, has depressed demand for lending further. Another sharp fall in land prices has added to the bad loan pile-up. And the continuing malaise in the stock market has all but wiped out the reserves held by many banks for the purpose of provisioning against the bad loan themselves.

Many banks now find themselves in the increasingly uncomfortable position of having limited reserves with which to finance further write-offs of bad debts. Official problem loans at the leading 21 banks total about ¥12,000bn (\$140bn), but according to Ms Alicia Ogawa, financial sector analyst at Salomon Brothers in Tokyo, the real figure, including restructured loans, which are not counted in the disclosed figures, is closer to

¥30,000bn. That figure is equivalent to nearly half the banks' resources available to cover those debts, their capital and unrealised equity gains. For several banks the problem loans figure is higher than their capital and equity gains.

Without either a sudden increase in demand, or a sharp recovery in the stock market, these banks will face greater difficulties in wiping out their remaining bad loans. Their problems are particularly acute in relation to housing loan companies, small institutions to whom they lent heavily in the 1980s. Here too there was little in the way of specific commitment from the ministry. The government's main recommendation for the banks seemed to be the encouragement of more

mergers among weaker institutions - a move not obviously likely to restore financial soundness.

There was no evidence either that the government is prepared to give further tax concessions to banks to write off bad loans, nor was there any attempt to open up a secondary market in the problem loans - a measure that would enable the banks to cut their losses by disposing quickly of their poor quality assets.

But perhaps most importantly, neither was there any sign of a real shift in the one policy that could do more than any to assist the banks - monetary policy. As Mr David Snoddy, analyst at Jardine Fleming in Tokyo, points out, an easing of policy would be the simplest way of floating the financial system back to buoyancy.

"The Bank of Japan could simply increase the amount of liquidity it ploughs in every day to the banking system. That would help to lift many banks away from their asset quality problems. But it still chooses not to," he says.

That may well prove the key to the inactivity. Any assistance for the banks would mean a clear loosening of monetary policy. And despite the faltering recovery there is little sign yet that the bank wants to be rushed into another monetary loosening merely to help out a few weak banks.

ASIA-PACIFIC NEWS DIGEST

Withhold rice, Seoul urges

South Korea's national unification minister yesterday urged Japan to withhold emergency rice supplies requested by North Korea until Pyongyang agrees to meet Seoul officials on the food aid issue. Mr Rha Woong-bae said that if Japan provided rice to North Korea before South Korea it could hinder efforts by Seoul to establish dialogue with Pyongyang.

Although the request for rice from Japan was an embarrassing confession that it suffers food shortages, North Korea hopes to use the issue to strengthen relations with Tokyo while isolating Seoul from its allies. Seoul sees North Korea's need for rice as a way to resume talks with Pyongyang, which has refused to hold discussions with South Korea for the past year. South Korean President Kim Young-sam has offered to supply rice to the North, but Pyongyang has refused the aid.

John Burton, Seoul

NZ no-confidence vote in view

Opposition parties launched no-confidence motions against New Zealand's conservative government yesterday, but its survival was not under threat. The left-wing Alliance party, reversing an earlier commitment not to seek to bring the government down, put forward its motion during a stormy debate on last week's budget. The main opposition Labour party has also tabled a no-confidence motion. The government holds 47 of the 99 seats in parliament, and can rely on support of four other MPs from small parties.

Reuter, Wellington

Vietnam expels POW activist

Vietnam yesterday ordered Mr Bill Hendon, a US prisoner of war activist, to leave the country. Mr Hendon, who claims Vietnam is still holding American POWs, said the foreign ministry sent him a letter declaring him persona non grata and telling him to leave Vietnam when his visa expired.

The former Republican congressman had been involved in a stalemate with US officials in Hanoi for six days, and twice claimed himself to be the gate of the US military compound. He demanded officials take him to investigate his claim that Vietnam was holding POWs in an underground jail in a security zone on a mountainside 50 miles from Hanoi. Vietnam denied his charge.

Reuter, Hanoi

NSW to open electricity market

The newly elected Labor government in New South Wales, Australia's most populous state, said yesterday that it was aiming to establish a "competitive market" in electricity supply by the beginning of 1996. In his first economic statement, Mr Michael Egan, treasurer, said that the government planned to keep distribution, transmission and generation of electricity in public hands, although the various units would be "corporatised" - that is, run on commercial lines. However, the retail supply of electricity would be opened to full competition, he said. Electricity supply in Australia has traditionally been the province of state-owned monopolies. The NSW announcement follows a move by Victoria to privatise its entire electricity industry.

Nikki Teit, Sydney

The state-owned Electricity Corporation of New Zealand is being split into two competing state-owned enterprises in a move which the government said was designed to encourage the development of a wholesale electricity market and encourage private sector generators.

Reuter, Wellington

Australia's unemployment rate rose in May to 8.5 per cent from 8.3 per cent in April, with the number employed falling by 21,400 during the month. However, two thirds of the jobs lost were part-time, and the May weakness followed a very large gain the previous month.

Nikki Teit, Sydney

China's industrial output rose 13.1 per cent in May and was up 14 per cent in the first five months of the year, the State Statistics Bureau said.

Reuter, Beijing

Japan's April machine tool orders rose 44.7 per cent in April from a year earlier but were down 5.4 per cent from the previous month, the Japan Machine Tool Builders' Association said.

Reuter, Tokyo

Singapore welcomes Rangoon pariahs

Help for military regime upsets west, writes Kieran Cooke

General Than Shwe, head of the State Law and Order Restoration Council (SLORC), Burma's military regime, is not a favoured guest in many countries. But it is different in Singapore. Yesterday the island republic rolled out the red carpet for the general and several of his senior ministers as they arrived on a four-day visit.

Singapore, supported to varying degrees by fellow members of the Association of South-East Asian Nations, has been advocating what it describes as constructive engagement with the Rangoon regime. Many western countries, including the US, say Singapore's policy is misguided: the Burmese military crushed a pro-democracy uprising and killed hundreds of demonstrators in 1988.

Western countries say the results of elections in 1990 which gave an overwhelming victory to the opposition should be recognised. All political prisoners, including Ms Aung San Sun Kyi, the opposition leader who has been under house arrest in Rangoon since mid-1989, should be released.

Opponents of the junta label Singapore's policy as destructive opportunism. According to officials in Rangoon, Singapore is now the top foreign investor in Burma, with an estimated \$300m (\$150m) invested mainly in the property and hotels sector.

Singaporean companies, led by government-controlled enterprises, are hoping to expand into other areas of an economy which has begun to grow after decades of stagnation. Official statistics published this week in Rangoon show Burma's gross domestic product rose 6.8 per cent in the year to March. It is expected to reach nearly 8 per cent this year.

Earlier this week the state-controlled Singapore Technologies Industries Corporation said it had signed a memorandum of understanding for the construction of a \$850m (\$27m) international airport in Mandalay, central Burma. The Keppel Group, Singapore's biggest company and also government-controlled, has so far raised \$30m for a Myanmar Fund to channel investment into Burma.

Over the past three years the Singapore government has been urging business people to invest more abroad. It says such investment is vital: having outgrown its small domestic base, Singapore must go regional and develop a "second wing" to its economy.

Singapore has no shortage of funds for such purposes. Savings rates - at nearly 60 per cent of GDP - are among the highest in the world. Foreign reserves in February were officially put at \$835bn. But Singaporeans, used to a highly regulated environment at home, have found life difficult as regional entrepreneurs. Many have been unable to cope with the inefficiencies and corruption in China and Vietnam. Singapore government companies, rather than the private sector, have led the charge overseas.

Singapore now sees Burma as the region's new frontier. Government-to-government relations are close. Mr Goh Chok Tong, Singapore's prime minister, was among the first of the world's leaders to visit Burma after the military crushed the pro-democracy movement. Singapore is widely believed to sell substantial quantities of arms to the Burmese military. Rangoon residents say Singaporean arms makers also use Burmese territory to test their products.

Not only does Burma appreciate the funds Singapore is bringing into the country, but the junta's close relations with Singapore have served as a bridgehead in its battle to gain wider legitimacy. Burma has also successfully cultivated closer relations with Indonesia. Gen. Than Shwe arrived in Singapore from Jakarta, where he had asked for Indonesian help in natural gas and oil exploration. Indonesian companies, led by conglomerates controlled by sons of President Suharto, are involved in forestry operations in Burma.

Vietnam joins the six-member Asean group at the end of July. Burma says it wants to join as soon as possible.

But while Gen. Than Shwe and his fellow officers seek to make friends abroad, there are few signs of any more liberal moves at home. This week a former leader of the opposition, Mr Kyi Maung, was rearrested, apparently for having had contact with foreign diplomats.

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on Thursday, July 27 1995

Following two years of austerity measures and market-oriented reform, the government of Sixto Duran Ballen has managed to stabilise the economy, reintegrate Ecuador into the international financial community and set the stage for the country to become Latin America's new emerging market. The survey will report on the country's economy, political scene, financial markets and more.

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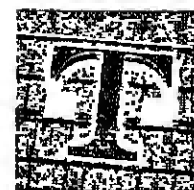
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NEWS: THE AMERICAS

House votes to keep US war powers act

By Jurek Martin in Washington

The US House of Representatives has voted not to repeal the 1973 war powers act, requiring congressional authorisation for the combat deployment of US forces overseas.

It did so on Wednesday night in spite of a strong, if barbed, speech by Congressman Newt Gingrich, the Speaker, in favour of repeal, and submissions by three previous presidents that the act unnecessarily tied their hands.

The 217-201 House vote saw 41 Republicans joining 172 Democrats and the one independent in the majority. Mr Gingrich said afterwards that he thought concern about possible US involvement on the ground in Bosnia was a clear factor, an explanation also advanced by the White House in justifying the administration's cautious approach to advancing repeal.

Even if repeal had been approved, the vote would probably have been academic, because it came in the form of

an amendment to the foreign aid bill, which President Bill Clinton has threatened to veto for other reasons. He has described it as "the most isolationist piece of legislation in the last 50 years" and an affront to presidential authority in foreign affairs.

Mr Gingrich said Mr Clinton's failure actively to lobby for repeal was "frankly pathetic." He had argued that the president's hand in foreign policy "does not deserve to be undermined and cluttered and weakened." But his invocation of the president's name appears to have persuaded some right-wing Republicans to vote against repeal.

The war powers act was passed after a veto by President Richard Nixon had been overridden, in the wake of the US invasion of Cambodia. It requires the president to inform Congress of a foreign military operation within 48 hours and to withdraw US troops within 90 days unless Congress specifically authorises continued deployment.

The House was, however,

likely to approve its version of the foreign aid bill later yesterday. It would cut over 10 per cent from the administration's proposed \$21.5bn foreign operations budget for the next fiscal year.

The \$15bn allocated to economic assistance would be whittled even further - by as much as 30 per cent over two years, but sparing the two principal recipients of US aid, Israel and Egypt. The bill would also merge the US agency for international development (AID) into the State Department and impose conditions on relationships with China, Cuba and Russia.

The Senate foreign relations committee, under the chairmanship of Senator Jesse Helms, is marking up a similar version of the bill. But not every vote in the panel has gone Mr Helms's conservative way. The committee approved continued, though lower, US contributions for the UN population fund, which Mr Helms wanted to stop because of Chinese policies encouraging abortion.

Polls puncture Gingrich balloon



Deflated: polls cut Gingrich down to size off the big screen

By Jurek Martin in Washington

The Gingrich-for-president balloon was punctured yesterday by a pair of public opinion polls showing him well behind President Bill Clinton, and behind several Republican contenders for the party's nomination.

The Wall Street Journal/NBC News national survey found Mr Clinton beating the Speaker by 55-28 per cent in a hypothetical race. By contrast, the president was in a virtual dead heat (43-42 per cent) when matched against Senator Robert Dole, the majority leader.

A state poll of registered Republicans in New Hampshire, which holds the first presidential primary next year and where Mr Gingrich starts a highly-publi-

cised visit today, showed little current enthusiasm for a candidacy. Of 400 surveyed, 52 per cent said they would encourage him not to run, against only 18 per cent in favour.

The survey gave Mr Dole 38 per cent, Mr Pat Buchanan 11 per cent, Senator Phil Gramm of Texas 7 per cent and Mr Gingrich 5 per cent. With the Speaker excluded, the preferences were Mr Dole 43 per cent, Mr Buchanan 16 per cent, Mr Gramm 9 per cent and no-one else over 1 per cent.

Mr Buchanan's relatively strong showing comes as no surprise. In the 1992 New Hampshire Republican primary he took 37 per cent against President George Bush's 53 per cent, his best performance in any state.

Mexico in plan to issue fresh sovereign debt soon

By Leslie Crawford in Mexico City

Mexico plans to issue new sovereign debt in the international capital markets in the second half of the year, said Mr Guillermo Ortiz, the finance minister.

Mr Ortiz said he was surprised at the speed with which Mexico was regaining access to voluntary private capital following December's devaluation of the peso.

Against predictions that markets would remain closed to Mexico for a long time, government agencies such as Nacional Financiera, the state development bank, and Bancomext, which finances trade, had raised \$700m (£245.5m) in the international markets since April. Bancomext was raising

another \$200m this week to promote Mexican exports, he said.

"Bank lawyers and rating agencies are in Mexico now to conduct due diligence and review the steps the Mexican government must take in order to regain access to the capital markets," Mr Ortiz said on Wednesday. "We hope we will be able to place medium-term paper as early as the second half of the year."

The need to borrow emergency funds from the International Monetary Fund and US Treasury would diminish as access to voluntary capital flows improved, he said.

Mr Ortiz admitted Mexico had come close to defaulting on its foreign debt in January and February, before the IMF and US Treasury came to the

rescue with \$38bn of emergency funds.

The repayment schedule in the second half of the year would ease significantly, he said. Mexico had already redeemed almost two-thirds of its \$39bn tesobono debt, comprising short-term treasury bills linked to the dollar. Some \$10.7bn of tesobonos remained to be paid in the second half of the year, as well as \$5bn of other public debt. Mr Ortiz said he expected the latter would be refinanced.

He was still worried about the depth of the recession and its impact on jobs. Gross domestic product was expected to fall between 4 and 5 per cent in the second quarter, he said. However, the surge in exports since the devaluation was encouraging.

Argentina, UK seek oil deal

By Jimmy Burns and Robert Corzine

Britain and Argentina are hoping to reach a joint co-operation agreement on oil and gas exploration in disputed territorial waters around the Falkland Islands before the end of the year.

Following talks in London between Mr Douglas Hurd, the UK foreign secretary, and Mr Guido Di Tella, his Argentine counterpart, both sides agreed on the "desirability" of reaching agreement in the course of the summer, the Foreign Office said last night.

The talks underlined the importance of oil and gas to the relationship between the two countries.

The Falkland Islands government is planning to announce its licensing round for oil exploration before the end of the year. The Foreign Office is understood to be reluctant to allow for unilateral action on oil and wants an agreement with Argentina that would not involve either side renouncing its sovereignty claims.

Brazil president beats off strike and pushes on with reforms

Dream hat-trick for Cardoso

Brazil's footballers put three goals past Japan on Tuesday, but President Fernando Henrique Cardoso's hat-trick was far more impressive.

In the last week he has beaten off an oil workers' strike, pushed forward a constitutional change to allow private competition in telecommunications and finally, on Wednesday, watched as the lower house of Congress backed his measure to break Brazil's 42-year oil monopoly.

Mr Sergio Motta, communications minister and a close friend of Mr Cardoso, could be forgiven a moment of nostalgia. "Even six months ago the approval of these reforms was only a dream, in which not even the most optimistic believed," he said.

Brazil's politicians have a knack of zigzagging from triumph to disaster and opening the telecommunications and oil sectors still needs further confirming votes. But the government is showing an increasingly sure touch in Congress and the measures should be approved easily, slentencing critics of Mr Cardoso's cautious

first few months in office.

The vote to break the monopoly enjoyed by Petrobras, the state-controlled oil company, was easily the most torrid. The company's technological achievements appeal to Brazilian patriotism and its monopoly was seen by the left and far right as a protection from foreign domination.

Foreign oil companies will be able to compete with Petrobras in all areas of operation

During an acrimonious debate ahead of the vote, supporters of the monopoly accused colleagues of selling out to foreign oil companies and a window was broken amid the tumult.

The vote, which the government won by 364 to 141 with 3 abstentions, allows private and foreign oil companies to compete with Petrobras in all areas. Under the present constitution, Petrobras has the

monopoly over oil production, refining and transport. The lower house will vote again on the measure in two weeks, and it then passes to the Senate for two more votes.

Mr Roberto Lima Netto, the amendment's rapporteur, said the monopoly had to be broken as Petrobras and the government did not have the \$4bn (\$2.5bn-£4.4bn) a year the sector needed in investments. Petrobras has grown into one of the world's top 20 oil companies, but Brazil's oil imports have tripled in the last 11 years as the company has not kept up with the country's growth.

Laws to regulate the newly opened sector will be discussed by Congress in coming months and it is unclear if competition can start before the laws are passed. The government circulated guidelines for how it would like to see the sector develop, and Mr Cardoso pledged he would not let its shareholding in Petrobras fall below 50 per cent, apparently ruling out full scale privatisation at this stage.

A new regulatory body, to be set up under the mines and energy ministry, will oversee

policy and award contracts. Petrobras will be allowed to continue with exploration fields where it has already started production. But the government will review its remaining exploration areas to see whether the concession should remain with Petrobras or be put out to tender.

The vote was warmly welcomed by the private sector. "The best news this year," was how one São Paulo banker described it. Foreign oil companies, restricted to services like running petrol stations, refused to celebrate publicly because of the subject's sensitivity. "This is a decision for the Brazilian public," said Exco.

One Brazilian who was celebrating was former planning minister Mr Roberto Campos. He is one of the fiercest critics of Petrobras' inefficiencies and calls the company "Petroaurus" because it is like a dinosaur. In yesterday's O Globo newspaper, a smiling Mr Campos was pictured preparing to smash a model of Tyrannosaurus Rex with his fist.

Angus Foster

NEWS: WORLD TRADE

Japanese message loud and clear in US

Nancy Dunne reports on the effort Japan has thrown into winning the support of the American public in the car trade dispute

As the US and Japan near the June 28 deadline in their dispute over vehicle trade, the rhetoric and charges from both sides are heating up to a degree not seen since the Reagan administration in 1987 threatened sanctions against Toshiba Machine for selling tools to the Soviets.

The Japan Automobile Manufacturers Association has bought 30-second slots on US television to state its case. By threatening 100 per cent tariffs on 13 models of Japanese luxury cars, the US government is jeopardising the world trading system, Japan says in its broadcasts.

"How can an administration in favour of free trade, which strongly supported the World Trade Organisation, now break those rules by arbitrarily imposing sanctions on Japanese automobiles?" a US auto policy could drive you crazy," the JAMA advertisement says.

Mr Fat Choate, an outspoken critic of Japanese policy, cites the Japanese charges as an example of Japan's potent publicity machine at work. Typical of Japan's tactics is the Alliance to Save Car Jobs in California, which estimates the cost of sanctions at 250,000 jobs in the state. The alliance is financed by Japanese car companies and dealers, according to Mr Choate.

In contrast the US government has made little effort to

The US has turned down a European Union request to take part in car talks with Japan next week in Geneva, but has accepted a similar request from Australia, writes Frances Williams. Japan asked for the talks, under World Trade Organisation auspices, to discuss threatened US trade sanctions on Japanese luxury cars. This is the first step in formal WTO dispute settlement procedures which could lead to creation of an independent WTO panel to rule on the dispute.

The US said it rejected the EU request because unlike Canberra, it had not demonstrated a substantive trade interest. However, it was prepared to consider a renewed application which did so. The EU and Australia fear a bilateral US-Japanese deal could discriminate against their manufacturers.

win the support of the Japanese public, and the American Automobile Manufacturers Association, which does not even have an office in Japan, has remained silent in the country. Mr Mickey Kantor, US trade representative, has appeared in Japanese news programmes to explain the US position in the car talks, and he has emphasised that US measures to open the market will provide Japanese consumers with greater choice and lower prices. Mr Walter Mondale, US ambassador in Japan, has also been trying to win the ear over to the US cause. But most Japanese newspapers have remained uniformly critical of the US.

The Japanese, meanwhile, have been successful in gaining the support of US leader writers and columnists. Most agree that by threatening sanctions rather than taking its case to the WTO, the US is risking the future of the multilateral body it did

so much to create.

The support of "opinion makers" has not translated into the support of the US public. Most polls show at least 7 out of 10 Americans in favour of a strong stand against Japan.

For the most part, Congress has held its fire on the issue. In Washington the Japanese car companies battle on. At a press lunch on Tuesday, Honda, Toyota and Nissan argued that the sanctions would hurt Americans more than the Japanese. They introduced a new concept into the debate: cross collateralisation. The contention is that the failure of Japanese luxury car dealerships could also bring down American dealers.

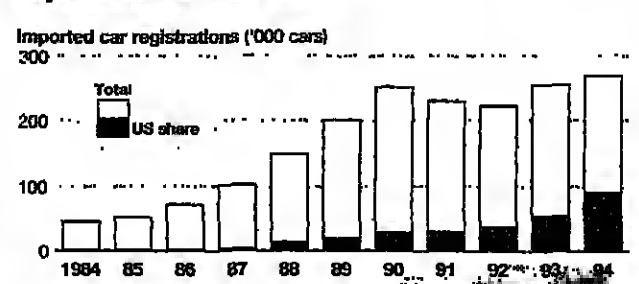
Opening dealerships nowadays is so expensive - even in the US - they said, that dealers have had to mortgage their established dealerships to pay for the additional luxury car showrooms. Over 2,000 dealerships, employing 81,000 Americans, are at risk.

The American Automobile Manufacturers Association, which has been somewhat of a laggard in the propaganda race, this week delivered glossy information kits to journalists. One paper calls on Japanese luxury car dealers to call the Ministry of International Trade and Industry at 011-81-3-3501-1511 to complain about US proposed retaliation. "Nobody wants trade sanctions," the booklet says. "And all it would take to avoid them - and any impact they might have on dealers and consumers - is for the Japanese government to agree to open its market to American autos and auto parts."

That message has been received by the dealers. Mr Walter Huizenga, head of the association representing foreign car dealers in the US, is heading for Tokyo with four other dealers at the weekend to brief the Japanese companies on the potential fallout. It is not just Lexus, Acura and Infiniti dealerships at stake, Mr Huizenga said. Cross collateralisation also jeopardises dealers of Hondas, Toyotas and Nissans.

He also will seek to explain the political climate in the US. "This is not about autos," he said. "It's about Clinton appealing to the unions. It's about the frustration members of Congress have in attempting to open other markets in Japan. Cars have become a symbol for all the closed

Japanese car market



Source: Japan Automobile Importers' Association, Ward's, AAA

markets in Japan.

At hearings yesterday on the impact of the tariffs, many Japanese companies found themselves relegated to the end of the witness list, endangering their opportunities for media exposure. One witness was Mr Sean Traynor, president of Garden State Tanning, an

early casualty of the sanctions. His company makes the leather which covers "some of the best cars in the world," he said.

"Our Japanese customers reduced their orders to us," he said. "Approximately 650 GST employees already have been laid off."

Luxury cars forecast to give way to smaller models

By John Griffiths

Within three years, higher fuel taxation and restrictions on car use will start shrinking western Europe's luxury car market and throw the current sales boom in leisure four-wheel-drive vehicles into reverse, a report from the Economist Intelligence Unit predicts.

The trend within the region's vehicle markets throughout the rest of the decade will be a continuing reduction in car sizes, the report says.

But it says this will promote

further expansion of one of the fastest-growing sectors of the market, that for multi-purpose vehicles (MPVs), typified by the market-leading Renault Espace, because it will result in new generations of smaller MPVs.

"Vehicles such as these are more in line with emerging European market conditions and could expand total MPV sales considerably," according to the report's author, Dr Peter Cope.

By the end of the decade, the MPV market could be expected to reach 442,000 units, nearly

three times the current level. In contrast, some industry observers believe the current market for MPVs is about to become overvalued as Volkswagens, Fords, Peugeots, Citroens, Fiats, Hondas and other manufacturers launch models in the sector this year.

The EIU report says sales of large luxury cars are forecast to rise until the end of 1996 under the impetus of new model launches such as Mercedes' new E-class and BMW's 5-Series replacement. But between 1997 and the end of the decade luxury sales can be expected to

fall by 19 per cent, or more than 170,000 units, as higher taxation and other legislative action against "gas guzzlers" bites.

However, the report predicts a bright future for the sports car and coupé sector as relatively fuel-frugal models such as Fiat's Barchetta and Rover's MGF are introduced. Sales in the sector are expected to rise by nearly one-third between now and the end of the decade. The New Car Market in Europe - 1995 edition. The Economist Intelligence Unit, Regent St, London SW1Y 4LR. £59.95/£20.

FORECAST OF NEW CAR REGISTRATIONS IN WESTERN EUROPE ('000 units)

	1994	1995	1996	1997	1998	1999	2000
Small	3,680	3,834	3,922	3,964	3,956	4,106	4,170
Lower-medium	3,853	3,831	4,137	4,438	4,351	4,363	4,456
Upper-medium	2,599	2,653	2,694	2,579	2,514	2,484	2,481
Large/luxury	805	840	886	847	791	759	714
Coups/coups	255	256	278	308	319	335	338
MPVs	166	219	281	347	408	425	442
Off-road	251	268	280	282	283	283	273
Van-derived	118	110	101	90	64	51	52
Others	73	59	61	64	64	64	64
Total	11,780	12,170	12,650	12,830	12,760	12,870	12,990

* Actual

Source: EIU

WORLD TRADE NEWS DIGEST

Du Pont forced out by protest

Thapar-Du Pont, a joint venture between the US chemicals company and the Delhi-based Thapar group, is to relocate its Rs6.25bn (\$180m) nylon tyre cord project to Gummidipundi in Tamil Nadu, 40km north of Madras, from Kerim in Goa state, after environmentalists and local people campaigned against it. Du Pont claims the plant was the "cleanest and safest nylon plant in the world".

The fight between Du Pont and the villagers of Kerim led to an activist being killed by police in February this year. Du Pont officials have not been allowed to enter the site in Goa since. The company says the new plant will begin operations in late 1997, reducing nylon imports into India by more than 11,000 tonnes a year. Shiraz Siddiqui, New Delhi

Seagate plans Irish plant

Seagate Technology, the US computer company, is to invest £21.6m (\$34m) in Ireland, making computer disk drives and creating 1,000 jobs. The project, on a site near Clonmel, County Tipperary, once occupied by Digital Equipment Corporation, will manufacture the 3.5 inch, 1 gigabyte hard disk drive for the European and worldwide desk top and personal computer markets.

The 3.5 inch hard disk drive accounts for 85 per cent of the total European disk drive market. Seagate, which has plants in Northern Ireland and Scotland as well as the US and the Far East, has 25 per cent of the European disk drive market. John Murray Brown, Dublin

Westfield Group, the Sydney-based property group specialising in shopping centre developments, has been awarded the retail development and management contracts at Washington National and Washington Dulles International airports in the US. Both the Washington airports are undergoing expansion programmes. Westfield will lease, market and manage the retail space at the two airports, via its US subsidiary, Westfield Corporation. Nicki Tait, Sydney

CAE, the Canadian electronics group, has won a US\$34m contract for a flight simulator and training support for the Malaysian Air Force's MiG-29 aircraft. It is CAE's first military simulator sale in Asia. Robert Gibbons, Montreal

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for June 15 1995 to July 14 1995 (May 15 1995 to June 14 1995 in brackets).

	6.91	(7.34)
D-Mark	8.32	(8.81)
Swiss franc	8.18	(8.52)
Guider		
up to 5 years	7.70	(7.20)
5 to 8.5 years	8.20	(7.76)
more than 8.5 years	8.05	(8.40)
Italian lira	11.28	(10.28)
Yen	3.40	(3.40)
Peaseta	12.28	(12.78)
Sterling	9.05	(8.35)
US dollar for credits		
up to 5 years	7.27	(7.28)
5 to 8.5 years	7.41	(7.88)
more than 8.5 years	7.20	(7.65)

These rates are published monthly by the Financial Times, normally in the middle of the month. A premium of 0.2 per cent is to be added to the credit rates when they are being at risk. Interest rates may not be fixed for more than 120 days. SOF-based rates of interest are the same for all currencies. For the period from January 15 to July 14 1995, the SOF-based rate will be 7.25 per cent. It will be adjusted, transition period included, on August 31 1995.

Unctad: model of UN reform, or dead duck?

Frances Williams weighs the past and the future of an agency whose role has long been under debate



Sitting in his spacious office overlooking Lake Geneva, Mr Carlos Fortin, acting head of the United Nations Conference on Trade and Development, does not look like a man soon to face extinction. Despite Unctad's frequent appearance on the hit lists of would-be UN reformers, Mr Fortin believes the organisation will — and should — survive.

Faced with an outcry from developing countries after the Commission on Global Governance recently proposed Unctad's abolition, Mr Boutros Boutros-Ghali, UN secretary general, has already said he favours a "strengthened role" for Unctad in addressing development issues.

Nor have calls for Unctad's demise found much resonance among western nations, largely placated by the organisation's efforts over the past four years to revamp its operations and make its work more practical and relevant. The US, previously its arch-detractor, has even called Unctad a model for UN reform.

However, a leaked document prepared for a Group of Seven summit in Halifax, Canada

next week identified the agency, among others, as one whose role was ripe for examination.

Public perceptions have, as Mr Fortin admits, been slower to change. Unctad was created at the instigation of developing countries in 1964 and reflected the prevailing development ethos that stressed government intervention and import substitution at home, coupled with a huge transfer of resources from North to South.

There were some successes. The UN aid target of 0.7 per cent of gross domestic product was an Unctad idea, as was the Generalised System of Preferences under which rich nations give duty-free access to goods from developing countries. International agreements were negotiated on commodities, shipping and restrictive business practices.

But by the 1980s Unctad had become a by-word for sterile North-South confrontation. Its development principles were increasingly rejected not only by the west but by many developing countries, especially in Latin America. One by one, price-stabilising commodity agreements hit the dust. The trade action shifted to Unctad's neighbour in Geneva, the Gen-

eral Agreement on Tariffs and Trade, now the World Trade Organisation (WTO).

By 1992, when Unctad held its watershed conference in Cartagena de Indias, Colombia, it was a question of "reform or die". Informed by the so-called "spirit of Cartagena", Unctad embraced the market (though not unreservedly), trade liberalisation (ditto) and the role of

Unctad's not always popular ideas have often influenced debate, such as on debt relief for developing countries. Its economists can also claim to have warned from the start that Mexico and other Latin American borrowers were too dependent on speculative short-term capital

the private sector. The block system which institutionalised the opposition of industrialised nations and the developing world was put on negotiations and more on discussion and dialogue.

Unctad has also beefed up its technical assistance work in the trade, transport and finance areas, funded by \$20m

in voluntary contributions from donors. Unctad's regular \$55m annual budget comes out of general UN finances.

Its technical assistance activities include a surprising but much-appreciated niche in software development. The highest application is in customs computerisation, with about 70 countries now operating Unctad's Asycuda system. Other

ers include programmes for debt management (in collaboration with the World Bank), commodities and transport.

Nothing irritates Mr Fortin more than suggestions that Unctad is obsolete following creation of the WTO, as the Commission on Global Governance and others have suggested. Unctad's role is complementary, he insists.

During the Uruguay Round of global trade talks it helped developing countries to play a full part in the negotiations, especially in the new areas of services, investment and intellectual property. It is now assisting them in incorporating the trade rules into domestic legislation and exploring ways to exploit enhanced trading opportunities.

Unctad's highly successful trade efficiency initiative, for example, is aimed at cutting trading costs and aid participation in world trade by establishing a network of trade information points around the world.

What is more, Mr Fortin points out, the WTO remains primarily a negotiating and dispute settlement body. Unctad, on the other hand, has the mandate and capability to explore policy options and get dialogue going. It is already doing this for trade/environment links and competition policy, both areas which may eventually find their way into the WTO's negotiating arena.

Unctad, which with some 440 staff is about the same size as the WTO, also covers areas the WTO does not. These include commodities, aid and debt policies, multinationals and for-

eign direct investment, privatisation, transport, technology transfer, and development in the world's poorest countries.

Mr Fortin rejects claims that Unctad's analytical work duplicates that of the World Bank and the International Monetary Fund. "Pluralism does not necessarily mean duplication."

Though Unctad's ideas are not always popular with its western members they have sometimes influenced subsequent debate, for instance on debt relief for developing countries. Unctad's economists can also claim to have warned from the start that Mexico and other Latin American borrowers were too dependent on speculative short-term capital.

Another effort at refining Unctad's objectives and streamlining its activities will be made at Unctad IX, its ninth conference, next year. Significantly, the UN secretary general has also pledged to fill the long-vacant post of Unctad secretary-general "in the near future". His failure to replace Mr Kenneth Daddie of Ghana, who left in March 1994, was widely seen as a way of keeping options open while mulling Unctad's future. Mr Fortin, a Chilean, is said to be the favourite for the job.

Political rivalry stymies Caspian oil plans

By Robert Corzine and Bruce Clark

Intense political manoeuvring between Russia, Iran and Georgia has forced the first western oil consortium operating in the Caspian Sea to delay a decision on where to ship the early oil output from its offshore fields in Azerbaijan.

The 12 members of the consortium, which is led by British Petroleum but which also includes big US and Russian oil companies, yesterday said: "It will take a further three months of detailed joint negotiations with Moscow, Tbilisi and Tehran..." before a final export route is selected.

The export of the Azeri oil has become entangled in the

struggle for political influence in the Caspian region. All three countries have been lobbying hard to be selected as the destination for the early oil from the \$8bn project to develop the Azeri, Chirag and deepwater portion of the Gunashli fields. The first oil from the phased project is expected to flow in 1996.

Mr Terry Adams, the consortium director, recently said the choice of a route for transporting the initial 80,000 b/d of production had been narrowed to the Georgian port of Batumi, or the Russian port of Novorossiysk.

The statement issued yesterday, however, suggested that Tehran, whose proposed inclusion in the consortium was

vetoed by US members after political pressure from Washington, was back in the running.

A loophole in the US sanctions against Iran, which came into effect earlier this week, allows US oil companies operating in the Caspian region to enter into oil swap arrangements with Iran. US companies hold a 44 per cent share in the Azeri consortium.

Russia and Iran, backed recently by Turkmenistan, have effectively joined forces to insist that any extraction from the Caspian Sea must be subject to the approval of all the surrounding states.

Some of the companies in the consortium yesterday suggested that more than one

destination may eventually be selected because of the political complications which would arise if a single export route was chosen. Although the winner of the early oil would not necessarily be the choice for a long-term transport solution, it could be seen as having an undue advantage over the others.

Yesterday's delay followed signs of a warming in relations between Russia and Azerbaijan, which has been regarded up to now as one of the most staunchly independent of the former Soviet republics.

Mr Albert Chernyshev, a Russian deputy foreign minister who is thought to wield considerable influence in the southern Soviet republics, vis-

ited Baku this week and called for a restoration of Moscow's tattered economic relations with Azerbaijan.

Mr Chernyshev had an apparently cordial meeting with President Heydar Aliyev, a former member of the Soviet Politburo who has staged his country away from Moscow's orbit but is thought to have kept all options open.

In an equally significant development, the Russian embassy in Baku said General Andrei Nikolayev, commander of Russia's border troops, would visit Azerbaijan soon.

Unlike its neighbours Georgia and Armenia, Azerbaijan has so far resisted pressure from Moscow to allow the

deployment of Russian troops on its own frontier. Any change in that stance would imply a change in Baku's strategic orientation.

Observers of the region said that if yesterday's decision to postpone the early pipeline route reflected a resurgence of Russian influence, there were several possible explanations as to why Moscow would want to stall the decision.

One was that Moscow's forces in the breakaway region of Chechnya have not as yet managed to crush the rebel forces led by Dzhokhar Dudayev, and they need more time to do so. A Russian route for the early oil would almost certainly have to pass through Chechnya.

Half bank branches 'face closure by end of decade'

By Nicholas Denton

New technology and deregulation will halve the number of bank branches within the decade in the most quickly changing financial services markets such as the US and UK, according to Deloitte Touche Tohmatsu International, the accountants.

The report echoes recent forecasts about the transformation of banking by computer company executives such as Mr Bill Gates, chairman of software company Microsoft, and Mr John Reed, chairman of Citicorp, the US bank.

The report says the spread of telephone banking, automated teller machines and other new channels would jeopardise 9,000 branches at a cost of 50,000 jobs. The four main UK clearing banks have cut 59,000 posts since 1990.

Its calculations back predictions of a further 75,000 job losses in the UK by Sir Brian Pitman, chief executive of Lloyds Bank.

In the US, only 25 per cent of transactions will be handled through branches in 2000, compared with more than 40 per cent in 1993, according to the report. The process in continental Europe would be more "orderly and stately".

Barclays Bank and National Westminster Bank, the two largest UK banks, said it was impossible to generalise and predict branch numbers so far in the future. Barclays said it planned to cut fewer than six of its 2,064 branches in 1995.

Efforts to introduce computers into personal financial management also received a setback with Microsoft's withdrawal of its bid for Inuit, a US software company.

Other recent developments

support the report: First Chicago Bank in the US recently tried to introduce a \$3 charge for face-to-face contact in branches; National Westminster Bank is preparing for the trial of its Mondex electronic money in Sweden in the UK; and Direct Line, the UK insurer which deals with customers over the telephone, has won a licence to offer bank accounts.

The report says existing banks could survive the onslaught if they divided themselves into three types of business: those which developed relationships with customers, such as Marks & Spencer, the UK food, clothes and financial services retailer; specialists in a single product, such as Countrywide Pasadena, a US mortgage company; and providers of services, such as EDS, the computer consulting arm of General Motors.

It warns that banks which hide within the supposed safety of protective barriers face daunting challenges.

Ivory Coast close to deal on export reform

By Krishna Guha

The Ivory Coast yesterday said it was close to agreement with the International Monetary Fund over reforms to its much-criticised state cocoa and coffee export board, which would meet demands for greater transparency but fall short of total deregulation of the market.

Mr Daniel Kahlan Duncan, the prime minister, said the proposed deal would leave the Caisse de Stabilisation (Caisab), which sets producer prices and monopolises exports, fundamentally unaltered in return for open export contract bidding and private management of producer payments. He said he believed the proposal would be accepted by the IMF at a meeting later this month.

In an interview with the Financial Times, Mr Duncan said the proposed reform was part of a programme of adjustment which began with the devaluation of the CFA franc in 1994. "We have privatisation, we also have a new investment code in Côte

d'Ivoire, and a new labour code which is liberal and very interesting for investors. And we also have some reform of Caisab."

Donors, including the US and the World Bank, have criticised Caisab for removing incentives to increase production when prices rise on the world market. They claim Caisab exploits the large gap between buoyant world prices and fixed producer fees as a government revenue fund, rather than passing on the increase to farmers.

The proposed deal:

- Maintains the system of fixed payments to coffee and cocoa producers, but transfers management to the private sector.
- Creates an open computer-based bidding system for export contracts, previously awarded by Caisab.
- Retains limits on coffee production in spite of rising world prices, subject to further studies.
- Replaces an existing export tax with an ad valorem levy.

Mr Duncan defended the decision not to liberalise the sector further. "The World Bank" would like to have different prices all over the country," he said. "But you need to have a similar price, otherwise production concentrates near the ports and we have environmental problems."

Mr Duncan said that in order to reduce its vulnerability to fluctuations in cocoa and coffee prices, the Ivory Coast aimed to further diversify its agricultural production and encourage investors, including those new to the francophone zone, in a range of mining and industrial sectors.

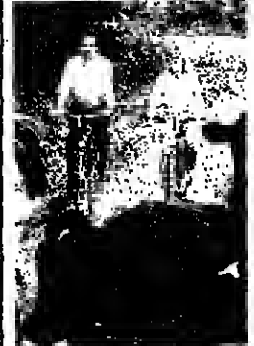
Privatisation would continue, with a further 15 enterprises for sale this year, set to raise CFA Fr50bn (£38.11m).

However, Mr Duncan attacked the lack of reciprocal moves to open developed economies. "What we expect is that liberalisation has to go through the developed world. They are telling you, you have to liberalise your economy, but they put barriers in their economies. That is the real problem."

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NEWS: UK

PM hardens stance on EU currency

By Kevin Brown, Robert Peston and Michael Cassell

Mr John Major, the prime minister, yesterday delighted the Eurosceptic wing of the Conservative party by making his most pessimistic statement yet on whether it would ever be in the UK's interest to accept European monetary union and join a single currency.

Amid increasing turmoil over the government's approach to the EU, Mr Major said that "arguably the circumstances may not ever be right" for sterling to be merged in a single European currency.

Eurosceptics were convinced that Mr Major also made a firm commitment that sterling would stay outside a single currency not only within the lifetime of this parliament - but also during the next parliament. However, Mr Major's aides issued a strong denial last night that there had been any policy change.

In a stark warning to Mr Major of the dangers facing the government, Lord Howe, the former deputy prime minister, said that further concessions to the Eurosceptics would split the Tory party and make the government look ridiculous.

Lord Howe's warning came at the launch of a report on the case for UK participation in a single currency by an influential committee headed by Lord Kingsdown, who as Robin Leigh-Pemberton was governor of the Bank of England.

The report, compiled for the non-party Action Centre for Europe, suggests a monetary union would be a "leap in the dark," and warns that it could go wrong if member states were unwilling or unable to abide by limits on deficit financing. However, it concludes that the UK would enjoy lower interest rates and inflation inside a monetary union, and warns that member states that remain aloof risk being marginalised.

The report says that pressing

Monetary union in the EU might threaten the role of the City of London as a world financial centre, the Institute of Directors said yesterday. Our Business Correspondent writes. The City's role in global markets has been established mainly because of favourable regulatory and taxation conditions, it explained. Those could be jeopardised if monetary union, followed by fiscal and political union, led to a more restrictive regulatory regime.

Inward investment in the UK could also be undermined, the IoD claimed, because monetary union would see the high non-wage labour costs prevalent elsewhere in Europe imposed upon UK businesses. The Institute said a single currency could actually threaten the survival of the EU single market, given a loss of domestic monetary policy among member states, which would leave them unable to adjust to economic shocks specific to their own countries.

Ahead with monetary union involves "a fundamental step towards a closer union," but rejects Eurosceptic claims that it would lead to a federal Europe.

The report enraged Eurosceptics, partly because three pro-European cabinet ministers are patrons of ACE. They include Mr Kenneth Clarke, the chancellor of the exchequer.

Rightwing MPs dismissed it as biased. Mr Norman Lamont, a former chancellor dismissed by Mr Major, said the authors were "playing with fire". He said there was "no economic justification for taking such huge risks. It is only being done for political reasons."

In a further reflection of the divisions facing the government, Mr Lamont declined several opportunities during a BBC radio interview to deny that may mount a leadership challenge to Mr Major in the autumn.

Senior Tory warns against Emu delay

By David Buchan in Paris

Conservatives could damage themselves and the country if their party's manifesto for the next general election says it would refuse to accept European monetary union in 1999, Lord Howe warned yesterday in a speech at the French National Assembly.

The former foreign secretary and deputy prime minister in the Thatcher administration noted that the present British government had already pledged to stay out of any monetary union formed in 1997, the earliest date possible under the Maastricht treaty. But he warned that attempts by Tory Eurosceptics to stay out of Emu in 1999 would amount to saying that the UK never wanted to join.

"The costs to Britain of conceding this ground to Eurosceptics would be severe - in terms of higher interest rates, higher inflation, a depreciating pound and diminishing economic influence," he said.

However, Lord Howe also appealed to France to help prevent Germany foisting a federalist agenda on the European Union at next year's intergovernmental conference. Mr Jacques Chirac, France's new Gaullist president, was "a potential equal to Chancellor Kohl", Lord Howe said, "as the only western leader with a clear majority in his parliament and certain to remain in office until the next century".

He added: "France takes a sensible middle course between Germany and Britain, wanting more Europe in key areas, but in a form which escapes the constraints of a perfectly federal form."

Lord Howe aligned himself with the French view on the need to strengthen the power of the big states within the Council of Ministers. "A Europe in which Paris, Bonn and London define common goals and common strategies, in which each of these countries retains the right to say 'no' on vital issues affecting them, is more likely to succeed in the long term than an ever-widening EU."

Factory output rise is reversed

By our Economics Staff

Uncertainty about the outlook for UK interest rates increased yesterday as figures showing an unexpected fall in factory production coincided with others suggesting that retailers were managing to push up their prices more quickly.

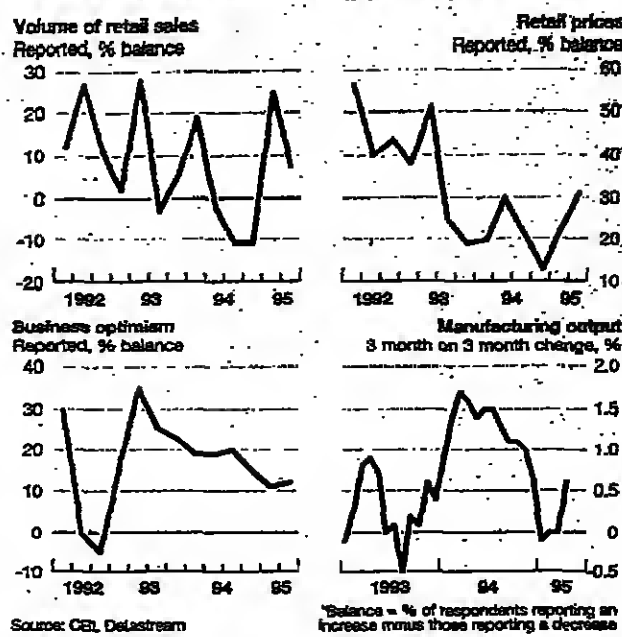
The Central Statistical Office said manufacturers had cut production by 0.2 per cent in April, confounding expectations among City economists of a third successive monthly rise in factory output.

The figures bolstered the conviction of City economists that Mr Kenneth Clarke, the chancellor of the exchequer, would have to renege any request from the governor of the Bank of England (the UK central bank) for a rise in interest rates when they met on Wednesday.

But April's fall in output was explained entirely by a drop of nearly 8 per cent in the production of the coke, oil refining and nuclear fuel sector. This was the result of maintenance work at Texaco and Gulf refineries.

Official factory production figures remain more downbeat

Prices rise as output growth picks up



than surveys of manufacturers by the Confederation of British Industry. Disparities between the soundings of official statisticians and those of the CBI are also evident in retailing.

prices over the past 12 months as said they had reduced them, the strongest reported increase for two years. A four-to-one majority expects prices to be up rather than down in June. This news exacerbated an already jittery mood in the sterling futures market, in which traders bet on future moves in interest rates.

Mr Tony Norfield, UK economist at Dutch bank ABN Amro, said: "There is a feeling that the markets might have got a bit overheated last Friday - it is still a possibility that there will be a UK interest rate increase and it seems less likely now that the Fed will cut rates."

The CBI survey also showed 46 per cent of retailers reporting higher sales last month than a year earlier, while 38 per cent said sales were down. This was weaker than in April, when trade was boosted by Easter, but otherwise the strongest figure this year. Official figures have shown retail sales broadly flat in recent months. Yesterday's figures did little to resolve the debate about the severity and longevity of any slowdown in UK economic growth.

MPs refuse to hand papers to judge

By James Biltz at Westminster



MPs yesterday decided not to disclose to the courts a series of confidential papers relating to the collapse of Robert Maxwell's business empire and collected by a committee of the House of Commons. The House agreed that evidence collected by its social security committee would not be passed to Justice Phillips, the judge at the trial. A motion calling for the records - which include transcripts and confidential memoranda - to be passed on was proposed by Mr Robert Jackson. Mr Kevin Maxwell's MP.

Mr Jackson said he had brought the motion because it was a matter the house needed to decide on. He said the house would have to weigh up the balance between the entitlement of the individual to a fair

The former administrator of the Maxwell pension funds was lied to over the collapse of Robert Maxwell's business empire, a London jury heard yesterday, our Law Courts Correspondent writes. Mr Trevor Cook, a former administrator of Bishopsgate Investment Management, said he did not know he had been lied to when trying to find missing assets.

He later realised that lies had been told, he explained to Mr Alan Jones, a lawyer for Mr Kevin Maxwell. Mr Cook was being questioned over his

trial and the privilege of parliament as supreme, and not having to answer to the courts. Several MPs voiced concern that a decision to hand on the information would infringe parliamentary privilege and could inhibit witnesses from giving confidential evidence to committees in future.

One of the strongest calls for the house not to pass on the

search for shares the prosecution claims were missed by Mr Kevin Maxwell, and three others accused of fraud. After Robert Maxwell died, Mr Kevin Maxwell told him the share certificates were with Teva's Israeli lawyers, but the firm denied this, he said. "Did you confront Kevin Maxwell that he had lied to you?" Mr Jones asked. Mr Cook replied: "I did not know he had lied. At that stage I did not know if it had been a misunderstanding. With hindsight I can see when lies were told to me."

Information came from Mr Frank Field, the Labour chairman of the social security committee. He told the house that virtually all the evidence taken by the committee in confidence in 1992 and 1993 had been related to the "recovery of funds" and how that activity was proceeding. "If I could be certain of my memory I would say that we discussed no other

issues at all other than those," he said.

Sir Nicholas Lyell, the attorney-general, was careful not to guide the house either for or against passing on the evidence. But he warned that, while parliament had never faced an issue of this kind before, there was a possibility that similar issues would come before it.

He recommended that, in future, the house should institute a procedure whereby evidence should be passed to the trial judge, who would advise the Commons of whether he considered it relevant to the case. "Control of the decision would at all stages remain with the house," he said.

A lawyer for Mr Kevin Maxwell said afterwards that the attempt to get the documents was not intended to undermine parliamentary procedure. But the material could be relevant to Mr Maxwell's defence, and the Serious Fraud Office supported their attempts to see it.

Digital widens search for clients

By Paul Cheeswright in Birmingham and Paul Taylor in London

Digital Equipment, the US computer group, yesterday signalled the start of a new contest between international computer groups to win clients among manufacturing companies when it opened a manufacturing and business technology centre in Birmingham, the second-largest city in England.

The centre, the first of three in Europe, will provide business customers with information technology systems and "solutions" based not only on Digital's computers, but also using the hardware, software and expertise of other companies.

This idea is that a business will be able to discuss its information technology needs with staff who will propose a comprehensive plan of action.

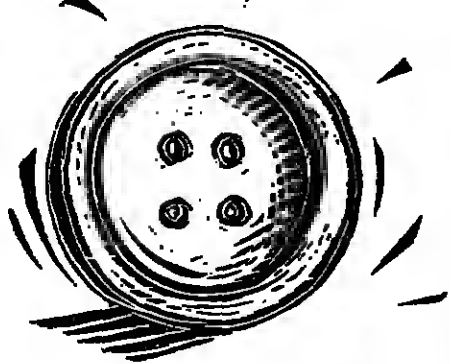
The opening of the Birmingham centre reflects Digital's decision to concentrate on specific parts of the computer market. Apart from manufacturing - for which it will also have centres in Munich and Milan - it intends to concentrate on financial services through a centre in London, and on telecommunications through a centre in Valbonne, France.

Mr Chris Conway, Digital's general manager, accounts business unit in Europe, said: "We're not going to play the waterfront." This approach to computer and systems sales emerged from restructuring begun a year ago under Mr Robert Palmer, Digital's president and chief executive, who took over three years ago.

Digital has been struggling to come to terms with declining sales of its traditional minicomputer products and an industry-wide trend towards lower profit margins.

It has recorded losses of more than \$30m over the past three years in spite of substantial cost-cutting. Since then Digital's performance has significantly improved, marked by a return to profitability.

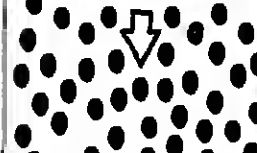
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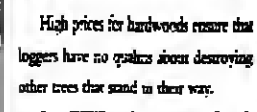


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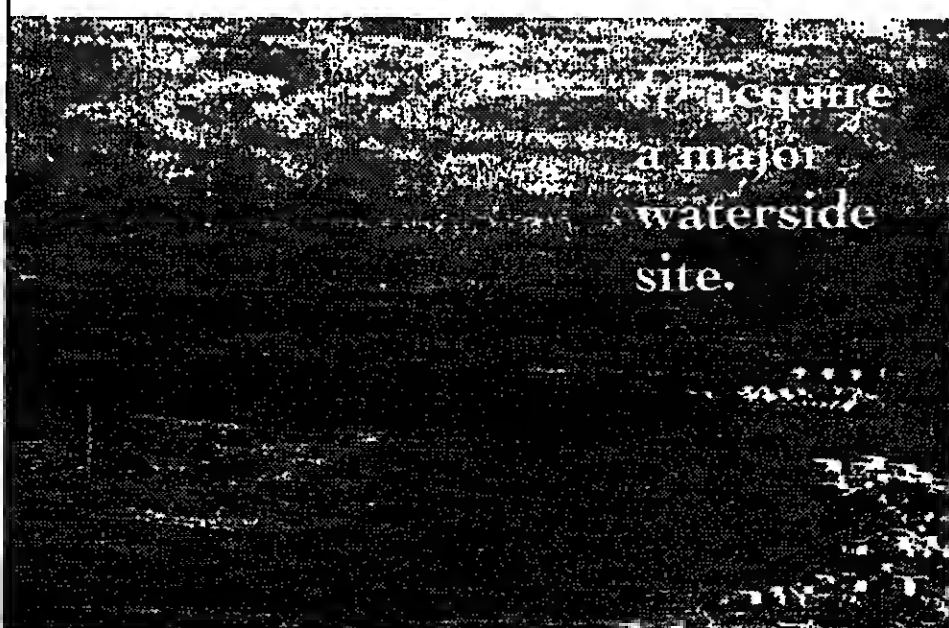
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MANAGEMENT

Sports entrepreneur and author Mark McCormack refuses to take things easy. Tim Dickson reports

The Mark of distinction

Two weeks in Paris to take in the French tennis championships. A brief hop across the English Channel to attend a Hampton Court concert organised by his IMG group. Quickly on to South Africa for the final stages of the rugby world cup, before returning to Britain for Wimbledon fortnight and the Open golf at St Andrews.

Mark McCormack, 64, is not flaunting his summer itinerary, merely answering a question about whether he ever feels the urge to ease up. "Many people retire to do the sort of things I do every day," he says candidly. "What's my dream life to do other than that?"

Combining work with pleasure to groove your golf swing alongside celebrities like Nick Faldo, or your groundstrokes with Pete Sampras, is one thing; churning out the sort of management books which jostle for space at airport bookstalls quite another.

McCormack the author may not have quite the ring of authenticity as McCormack the sports entrepreneur, but judging by the launch of two new books next week he is not about to abandon a writing career which already boasts international bestsellers such as *What They Don't Teach You at Harvard Business School*, *The Terrible Truth About Lawyers*, and *Hi The Ground Running*.

McCormack on Negotiating and McCormack on Selling - the first two in a new series - are very much in the "Harvard" genre, using often folksy examples from his personal experience of building a marketing empire over the last 35 years.

As one might expect they are packed with checklists, golden rules and direct, no-nonsense advice on things like "How to win a 'shoot-out'". "How to say yes, no, or maybe and mean it" and "Putting some heat into your cold calls".

The Mark McCormack story is extraordinary even if you ignore the hype which has been written about him - "dean of sports marketing", "most powerful man in sports", one of the Times newspaper's 1,000 makers of the 20th century - and which is impressively documented in the background briefing given to would be interviewers.

Born and raised in Chicago where he started work as a lawyer, his first full-time job was as the golf professional Arnold Palmer. In quick succession he also signed Jack Nicklaus and Gary Player - with Palmer the famed big three of the early 1960s and golfers who quickly started winning everything in sight.

"I certainly got there at the right time," McCormack observes in a reference to the dawning television age, "but I think I also had the talent to take the circumstances I found and make the best of them."

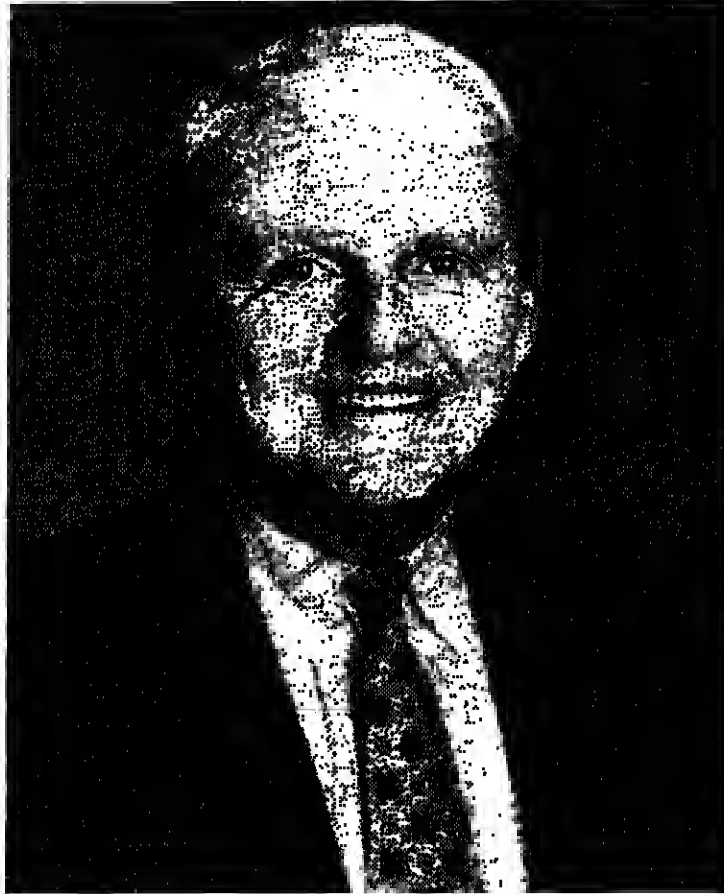
"After all, when I signed them Nicklaus was still an amateur. Player had only performed in America once, and Arnold had only won one major championship. As Gary Player once said 'the harder I practice the luckier I seem to get'. I work hard too."

No one would deny that hard work has played a significant part in the transformation of a one-off, one-client concern into the International Management Group of today: the world's largest athlete representation firm, the biggest independent source of televised sport, a literary agency and lecture bureau, three international modelling agencies, an agency representing classical musicians (it organised Kiri to Kanawa's 50th birthday party at the Royal Albert Hall last year), and a financial planning firm, between them employing more than 4,000 people worldwide.

Munching burnt toast at a working breakfast in his elegant mews home in central London, McCormack admits that the idea for the latest book series was not primarily his own. Inspiration for the previous publications also came from others who felt the combination of his own experience and his colourful contacts would make for a good read.

"The greater part of success in business negotiation and selling is understanding human dynamics, understanding people," he suggests. He draws a parallel between the housewife and the TV repair man. "How do you get that extra effort from the TV repair man? You express an interest in him, ask him about his family, about his life. You don't just tell him to come in and fix it. I think the same thing applies in business, but people very often don't recognise it."

McCormack sees sensitivity to different national "characteristics" - ranging from the "abrupt frontal" to the "very laid back" - as a key ingredient of successful negotiation. "When I first started the idea of having a breakfast meeting was something that never occurred to anybody," he chuckles as he recounts the reply of a former Wimbledon chairman, Sir Brian



Mark McCormack: "Many people retire to do the sort of things I do every day"

Burnett, to a request from one of America's leading television networks for such a get together. "He said breakfast was something he shared in bed with Lady Burnett, it was not an experience he wished to share with NBC."

McCormack, on his own admission, is obsessed by punctuality and suggests it is a way of showing contacts you are dependable.

"If you are going to check your diary to see whether you can come to Wimbledon and I say I will call you at 3pm, it sends a message if I call you at exactly 3pm rather than 3.15pm or 3.30pm. If you do three or four things like that the person is going to say, Gee, he says he can do something and he does it... there's a nice feeling about that."

McCormack also gets animated on the subject of secretaries, who he says can also communicate warm feelings to valued business contacts.

"Very often the boss doesn't even know what the secretary is saying, or how she is with other people," he says scornfully. "It is a very interesting dynamic to deal with." Secretaries should know "who can be given your home number and who you can be pulled out of a meeting for. To the unsuspecting person 'the diary's full' sends a lot of messages. You and I know that nobody's diary is ever full."

McCormack has been described as

manipulative, exploitative, and exercising an unhealthy stranglehold on international sport. He admits that he "might drive a hard bargain" but insists he is always as good as his word. "I have a lot of trouble dealing with people who say they're going to do something, you act on it, and then it turns out they don't do it."

"A lot of times you feel you're being used as a stalking horse, they want you in the arena so somebody will pay more."

Of the people he admires - among them Tony O'Reilly ("very, very bright and very charming") and Lew Wasserman, chairman of MCA - Wasserman taught him "tons and tons of lessons", including the importance of integrity.

"I'll never forget an incident over a Californian golf show which Ford had bought, and which MCA's production people decided to stage in Los Angeles rather than Pebble Beach to save money on things like travel and overtime. Ford went nuts and Wasserman said to his people had they ever said or implied during the negotiations that it would be at Pebble Beach. When they said they had, Wasserman agreed to do it at Pebble Beach. It's very refreshing to see that kind of thing in the modern day."

McCormack also likes the stories of Wasserman going round his offices at night and throwing everything on people's desks into waste paper baskets - "the theory being that if it wasn't important enough to deal with when it came in, it wasn't important."

Palmer, he recalls, once forcefully reminded him that judgments are made "by things such as what you wear, how you order, and how you treat people in a restaurant. I had been obnoxious to a stupid and arrogant guy at a beach club in Santa Monica. Arnold said to me afterwards: 'You have to understand that when you're with me anything you say is a reflection on me. I don't treat guys like that.'"

The loyalty he shows his own employees is invariably commented upon by those who have worked most closely with McCormack. It is illustrated by the average 25-year tenure of his 18-19 most senior executives - a remarkable record given the poaching to which IMG's business is routinely prone.

"The single most significant managerial thing I have accomplished in my life is that I have surrounded myself with a lot of people who have a lot of belief that I will be loyal to them, and treat them fairly," he says.

McCormack on people might be another title for the forthcoming series.

*Century Business Books. £9.99 each.

Freedom to start again

Whatever happened to Ross Johnson? Bernard Simon reports

Top executives who lose their jobs usually land with a bundle of cash to soften the blow. Many start again, looking for small, often struggling businesses that can benefit from their expertise and business contacts.

Most people last heard of Ross Johnson seven years ago when, as the flamboyant chief executive of RJR Nabisco, he launched the highest takeover bid in history for the US tobacco and food group.

After a bruising battle, Johnson lost to Kravis Kohlberg & Roberts, the US leveraged buyout specialists. But he walked away with about \$50m (£33m) and a pension of close to \$1m a year.

Johnson, 63, sits on the boards of about half a dozen well-known companies, including American Express and Power Corporation of Canada. Much of his time is spent in Florida and the ski resort of Vail, Colorado. His drawl belies his roots in the Canadian prairie city of Winnipeg.

Johnson spends about half his time in Atlanta running his private investment company. In contrast to the days when his movements depended on the demands of 185,000 RJR Nabisco employees, he says he enjoys the freedom of deciding how to spend his time.

One of his investments is a 40 per cent stake shared with two friends in Bionaire, a Montreal-based maker of air filters and humidifiers, mainly for home use. Bionaire was on the verge of collapse when Johnson made his investment three years ago. Since then, sales have grown from C\$4.4m (£26m) in the year to end-February 1992, to about C\$60m in 1994/95. The company has returned to profitability, although earnings were almost wiped out last year by a C\$2.2m restructuring charge.

Johnson, who took over as chairman, has greatly strengthened the balance sheet. Long-term debt is now C\$2.4m, a third of the level in 1992 and shareholders' equity has tripled to C\$27m.

"It's fun taking a smaller company out of bankruptcy," Johnson says. The informal atmosphere at Bionaire's annual meeting in

Toronto earlier this month, with polite questions from the handful of shareholders in attendance, was a sharp contrast to the often confrontational encounters typical of big US companies.

Johnson takes credit for the changes that have put Bionaire back on its feet. He installed a former RJR Nabisco executive for a time as Bionaire's chief executive. Bionaire has expanded its product line and its US distribu-



Ross Johnson: flamboyant

tion network. The US now contributes 60 per cent of sales, compared with less than a third three years ago. Johnson's medicine initially did wonders for shareholder values: Bionaire shares, almost worthless when he took over, reached C\$3.70 last year.

But stiff competition in the environmental products business, and more recently, rising raw material costs and higher warranty provisions, have eroded margins. Bionaire is usually in the red in the winter first quarter, but this year's loss was almost double last year. The share price has slid to C\$1.90.

Johnson's time at RJR Nabisco is remembered for the perks he lavished on directors and senior management. He can no longer call on the 10-aircraft RJR Air Force. But life is far from tough. Bionaire paid him \$268,000 in salary and consulting fees for the 10 months to December 31 1994.

Johnson says he and his partners may sell their stake if they receive an attractive offer. But, with his RJR Nabisco nest egg to fall back on, he can afford to be patient. "We don't rise and fall (on Bionaire)," he says. "We're prepared to give it time."

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Audition for an identity

Nigel Andrews talks to the ever-surprising film director, Fred Schepisi

It could only happen in Movieland. The director of *Six Degrees of Separation*, a brilliant play-based movie about a group of fast-talking godless New Yorkers, is directed by a slow-talking Australian who almost went into the priesthood.

Fred Schepisi is most unguessable of all the filmmakers who surfed to fame on the Aussie New Wave 20 years ago. First he made two complete-opposite movies down under: the claustrophobic *The Devil's Playground* (God, sex and schoolboys) and the panoramic *The Chant of Jimmy Blacksmith* (action, agitprop, Aborigines). Then he left home to bewilder North Atlantic critics by turning out a western (*Barbarosa*), a political drama (*Plenty*), a romantic comedy (*Rozanne*), a spy thriller (*The Russia House*) and a screwball farce (*IQ*).

Since *Six Degrees* is all these combined, Schepisi - pronounced like "septic" - has found his perfect form. And perfect

story. In the black youth who gatecrashes rich Manhattan homes to spin fantasies about his life, Schepisi sees an Everyman tale that chimes with his own life story. The kid, he says, is auditioning for an identity.

"Most people feel they're gonna be good at something, but never meet the people or circumstances that might bring that out. It happened to me. I never knew I'd be a filmmaker till I met writers and people who challenged my ideas about art and cinema."

Like his near neighbour in the movie dictionaries, Martin Scorsese, Schepisi had wanted to be a priest. "I like to think I'm cured now," he says. But his obsession with authority and manipulation in his movies - from the seminary teachers in *Plenty* to the tyrannical high-society protocol in *Six Degrees* - may come from a continuing mental wrestling match with Catholicism. He admits it, but not its dogmas.

"I know there's got to be rule and order. But governments

and secret services and church organisations become ends in themselves, no longer serving the purpose they were intended for. Individuality, and our tolerance of it, are terribly important." In *Six Degrees* he celebrates the characters' eccentricity with some of the most dazzling camera-movements ever seen in a filmed play. As in all Schepisi's best work, they are not just decorative, they define character.

"A lot of film-makers are full of visual bravado when it comes to action, but they can't carry it through into dialogue scenes. They fall back on conventional static coverage: close-up, alternate close-up, medium shot. I believe you should have the same style throughout the movie."

"In *Six Degrees* what's important is not the talk but the effect it has on other people, the undercurrents. Even John Guare, the writer, got into calling the dialogue 'wallpaper'. I decided on these pan-theatre camera moves so that you feel anything can happen. "It pays off in the big phone

conversation between the boy and Stockard Channing as the wife. From different viewpoints you keep looking at the texture and luxury, the 'haven' quality, of her apartment with those warm reds. Then you show the street where the kid is, its ugliness, its aggressiveness. In one shot I also had him 'lost' in a reflection of neon lights when he talks about art, so he looks like a painting."

For Schepisi, it is an Australian's heritage to be obsessed with light, colour and landscapes: even those of a city. The sinister panache he put into filming the desert around Ayers Rock in *Cry In The Dark* - Meryl Streep as the dingo baby's mother - is at no great remove from the wide-screen bravura he brought to urban angst in *Plenty* or *The Russia House*.

"With most American directors lighting and composition don't matter. It's just, 'Let's make the actors visible and go in tight on them.'"

"The Australian new cinema was never interested in follow-

ing Hollywood. It was affected by European, Japanese, Indian cinema. We wanted to make our own individual, even nationalistic movies: to find out who we were, to celebrate our own 'land' in all senses."

"There wasn't any money when the New Wave started. The money came because of our first films. I paid for half *The Devil's Playground* myself. So it was an artist-led movement. The only thing the government did early on, almost by accident, was set up an Experimental Film Fund. The PM was sitting next to someone at a public rally and literally said, 'I need to announce something that doesn't cost much but will make a big news impact.' The guy next to him said, how about a film fund."

After that, history rode across the land in glorious Technicolor. With Peter Weir, Gillian Armstrong, George "Mad Max" Miller and the rest, Schepisi led the last major national movie resurgence of the millennium.

Now success has meant diaspora and these directors are all



Schepisi: director of *'Six Degrees of Separation'* who surfed to fame on the Australian New Wave

over the globe, mostly in Hollywood. I venture the S-phrase: Have they - has Schepisi - "sold out?"

"I haven't gone Hollywood. I still call my own course."

"A tiny thawing in the voice. "What you try to do is enter-

tain and at the same time hope you're saying something that gets heard. But if it keeps being heard by the same small group of people - who're probably already convinced of what you're saying - you're not really communicating as you could and should."

Theatre Marilyn meets Einstein

For centuries, there have been historical fantasies in drama in which characters who never met in life do so onstage. Schiller brought Mary Queen of Scots and Elizabeth I together in *Mary Stuart*; in *Trojan Women*, Stoppard brought Lenin and Joyce and Tzara together. Terry Johnson, who in 1993 had Freud confront Dali in *Hysteria*, had in 1982 achieved some exceptionally resonant meetings in *Insignificance* (filmed in 1985), and it was one of the latter's most delicate jokes that its famous characters are never named and hardly need to be. Now Johnson has revived this 1982 play himself, ending several lines that finely improve it.

In one night in 1953, for different reasons, the Professor (Einstein) is visited in his hotel room by the Actress (Marilyn), the Senator (McCarthy) and the Ballplayer (DiMaggio). French farce meets political thriller meets historical fantasy meets multilayered illustration of Einsteinian physics. At moments, it hardly concerns this piece, *this time*, these people; it occurs at the intersection of beauty and politics and science and body. The beautiful conceits of this play include: that Marilyn is a bright girl so fascinated by Einstein and his theories that (a 1995 touch) she proposes to him; that McCarthy finally leaves the room (another new touch) saying to all three "To me you're all of no significance whatsoever"; that Einstein is so shattered by the events of his life that he can turn Marilyn down by saying (yet another new touch) "People aren't something I wish to try again"; and that he, German Jew, can say (an old touch) "We hurt children" with deep concern. Why say "We"? Because Einstein has learnt that no man is an island.

One beauty of watching *Insignificance* at the Donmar Warehouse is that the audience sits on three sides; and so, because we can never see all four characters face-on, we are all the more aware of how intensely relative to each other they are. Given the impossible task of enacting Marilyn, Frances Barber succeeds not by letter-perfect impersonation - though there are angles by which her resemblance is remarkable - but by producing an utterly organic characterisation: bubbly, intelligent, vulnerable, poignant. As the Senator, Ian Hogg is all immaculate details not yet fully connected. Jack Klaff plays the Ballplayer as a gentle giant.

The superlative performance is Alan Armstrong as the Professor. Motionless, he conveys powerful thought; in a frail voice and German accent, he communicates a lively spirit and a perturbed mind. This witty play, to which Johnson has added some fine new jokes, could probably be funnier yet; but Johnson, in his role as director, has concentrated on establishing its inner truthfulness. Absorbing to watch, and more so to recall.

Alastair Macaulay

Donmar Warehouse, WC2

Recital A tenor to watch

The time must be approaching when a certain Italian tenor puts away his white handkerchief for good and leaves the stage free for the next generation. It would be nice to think that the operatic class of the 1990s was full of young rivals vying for his position, but that is sadly far from the case. At the moment there is just one young tenor waiting in the wings.

His name is Roberto Alagna and he nobly decided to spend his birthday in London on Wednesday, giving a solo recital at the Royal Opera House. (That in itself was a signal honour, as few singers get the orchestra to themselves for the evening.) Born in France of Sicilian parents, Alagna has a dual cultural heritage, which he works assiduously.

In London he has so far appeared in *La Bohème*, an Italian opera set in France, and *Roméo et Juliette*, a French opera set in Italy, so it was no surprise to find this recital programme straddling the Franco-Italian border.

Whether his voice travels on an Italian or French passport is a fascinating question. One might have expected that a musical upbringing in the French tradition would result in an elegant, delicately-mannered, Gallic style of singing, but by and large it seems to be the Italian side of Alagna that has the upper hand - a healthy and stirring voice with top notes that ring out.

The programme was in two halves: the first French, the second Italian. As is usual in a solo recital, Alagna took some time to warm up, but I doubt that he ever has the lightness of touch needed to bring arias by 18th-century French opera composers like Mottet and Gluck to life. Solos from *Halévy's La Juive* and Gounod's *Polyeucte* allowed him to show off the voice more effectively.



Roberto Alagna: his dual cultural heritage has produced a voice with an irresistible combination of full-throated Italian top notes and French sensitivity

tively, suggesting that he might excel at Massenet, where French and Italian styles fuse - as indeed he was to prove later.

The Italian second half was all impressive. It is a joy to hear a young voice, bright but warm, with plenty of body, no technical problems, a good sense of musicianship, pour out in Bolini's *Il pirata* and Verdi's *Il trovatore* in its youth-

ful prime. Then, in Boito's *Mefistofele*, he went one step further, finding light and shade in his voice to create the kind of atmosphere that will send shivers down the backs of his audiences. Bertrand de Billy conducted the Royal Opera House orchestra.

Any record company with an ear to the future will have been knocking at his dressing-room door and it is RMI that

has been invited in, signing Alagna as an exclusive artist for solo repertoire. After his inspirational singing of Massenet's *Werther* as an encore they would be wise to make sure that is one of his first discs. The combination of full-throated Italian top notes and French sensitivity could prove irresistible.

Richard Fairman

Regional Theatre Courageous 'Holidays'

While Steven Berkoff storms away as Coriolanus in the Quarry Theatre, in the Courtyard, West Yorkshire Playhouse's studio space, John Harrison's brave new play tackles the other big C. Cancer.

Harrison's wife died of cancer two years ago and *Holidays* is a courageous foray back into the lion's den. The play focuses on Rose, a pretty, middle-aged, middle-class woman, who is holding up in her counsellor's cottage in the Yorkshire Dales to make a decision about her future treatment. She has had a mastectomy, then a shadow on the lung which she seems to have controlled with will-power, and she now has a tumour in her neck. Should she take the medical treatment on offer and suffer the side effects, or battle on, applying mind over matter?

This decision is, ostensibly, the reason for her retreat. But soon we realise that neither for Rose nor for Harrison is it the

real issue. The retreat is a device to enable her to take command of her own life. As Rose confides to the tape recorder, flashbacks to earlier holidays reveal flashpoints in her life.

Is there a psychological or emotional route to Rose's illness? If so, what? Her guilt at not being by her mother's death bed? Her being denied children or the chance to fulfil her artistic nature - both conditions engineered by her rich husband? Or is the problem her husband Arthur himself (Kerrie Wilkinson)? It becomes clear that these are problems she should face, and that she should learn to live life to the full.

Rose embraces her week of solitude avidly, but she reckons without the arrival of Ralph, the odd-job man - a sensitive folk who can read a flue and quote poetry without pausing to draw breath. He offers a refreshing change from Arthur, the sort of man who irons his beach shorts and says

things like "if you take your eye off the ball for a second, you're out of the game". Soon Rose is enchanted.

But Ralph, appealingly played by David Michaels, turns out to be just a decoy - not offered as Rose's solution but as a catalyst to her real solution. But this, a literal flight from everything, seems distressingly superficial.

The production, directed by Harrison himself with Jude Kelly, accentuates the positive, is funny, honest and over-maudlin. Michaels and Wilkinson do well with their decidedly sketchy characters and the bird-like Morag Hood, as Rose, is lovely - engaging, vulnerable, vivid. Elsewhere, however, like the rusty old Aga in the cottage, the play huffs and puffs too much about getting into action.

Sarah Hemming

Continues at the West Yorkshire Playhouse to July 1 (0113-244-2111).

Wharton's 'House of Mirth'

In contrast to Martin Scorsese's unaccustomed delicacy of touch in filming Edith Wharton's *The Age of Innocence*, director Annie Castledine and adaptor Dawn Keeler have made of the same writer's *The House of Mirth* an unappealing slab of turn-of-the-century bourgeois vacuity.

Lily Bart (Jane Maud), living beyond her means among the idle middle-classes and unable (once her situation becomes known) to secure a marriage either for love or money, might charitably be viewed as a distant relation of Emma Bovary or Anna Karenina. However, in comparison with these heroines Lily's passions are very diluted.

The piece is intended as social comment as much as drama, but Castledine and Keeler struggle valiantly to imbue their characters with even the

vague substance required to make an audience care for a moment about their complacency and hypocrisy.

As often as not, characters deliver even dialogue straight out to the audience, which ably conveys the impression of simply going through the motions of personal interaction, but deprives them of even basic pretence of social connection. This distancing is exacerbated by placing actors at differing levels on Iona McLeish's set of iron steps and tubular steel gangways and arcs.

Miss Maud is in control of matters from the first act, in which Lily is feted and courted by a number of well-heeled acquaintances (most notably Ann Firbank as Judy Trenor, the den mother falling to suppress an unbecoming impulse to gossip). Yet Lily does not establish herself

powerfully enough as an individual to carry off the complete reversal of fortunes which takes place after the interval. Bourgeois tragedy has always been a problematic concept, and is one which this production fails to resolve.

When watching theatre, I sometimes feel like the little girl watching the state opening of parliament, who, on seeing the Lord Chamberlain in all his finery, asked: "Daddy, what's that man for?" Answer, in the case of *The House of Mirth*, came there none. Cambridge Theatre Company is in the throes of rebranding itself Method and Madness; this production lacks either.

Ian Shuttleworth

At Oxford Playhouse until June 10 (01865 798800), then on tour.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw Tel: (020) 671 8345

● Royal Concertgebouw Orchestra with the Netherlands Radio Choir. Marius Jansons conducts Schoenberg and Shostakovich, 8.15pm; Jun 9

GALLERIES
Gemeentearchief Amsterdam Tel: (020) 572 0202

● Meier in Amsterdam: exhibition on the life and works of Meier with an assortment of manuscripts, letters, scores and films; to Jun 11

OPERA/BALLET
Het Muziektheater Tel: (020) 551 8922

● Die Meistersinger von Nürnberg by Wagner. Hartmut Haenchen conducts the Netherlands Philharmonic Orchestra; 5.30pm; Jun 10, 13

● Berlin Symphony Orchestra: with pianist François-René Duchable. Michael Schoenwandt conducts Franck, Bürger, Debussy and Bizet; 8pm; Jun 9

● Berlin Symphony Orchestra: Kurt Sanderling conducts Beethoven and Mozart; 8pm; Jun 15

OPERA/BALLET
Deutsche Oper Tel: (030) 34384-01

● Der Rosenkavalier: by Strauss. Conductor Jiji Kout, production by Götz Friedrich; 7.30pm; Jun 13, 15

● Onegin: music by Tchaikovsky. Premiere at this venue, choreographed by John Cranio, produced by Reid Anderson and Jane Bourne; 7.30pm; Jun 14

● The Force of Destiny: by Verdi. A new production conducted by Rafael Frithbeck de Burgos and produced by Hans Neuenfels; 7pm; Jun 9

Conducted by Rafael Frithbeck de Burgos/Sebastian Lang-Lessing, produced by Götz Friedrich; 7.30pm; Jun 12

● Tristan und Isolde: by Wagner. Conducted by Jiji Kout and produced by Götz Friedrich; 5.30pm; Jun 11

FRANKFURT
OPERA/BALLET
Oper Frankfurt Tel: (069) 23 80 61

● Lady Macbeth of Mtsensk by Shostakovich. Conducted by Guido Johannes Rumsdadt and produced by Werner Schroeter; 7.30pm; Jun 11, 15

GENEVA
OPERA/BALLET
Grand Théâtre de Genève Tel: (022) 311 2211

● Orpheus: by Gluck, French adaptation by Pierre Louis Molins. Conducted by Jeffrey Tate, produced by Andreas Homoki.

Soloists include Anne Sofie von Otter, Barbara Bonney and Elizabeth Futral; 8pm; Jun 12, 15

CONCERTS
Barbican Tel: (0171) 638 8891

● London Symphony Orchestra: with soprano Cheryl Studer and cellist Tim Hugh. Andre Previn conducts Mozart, Beethoven and Strauss; 7.30pm; Jun 15

● Royal Philharmonic Orchestra: with violinist Jonathan Carey.

Yehudi Menuhin conducts Mozart, Tchaikovsky and Brahms and Sir Peter Maxwell Davies conducts the London premiere of his "Time and the Raven: United Nations Overture", written for the 50th anniversary celebrations of the UN; 7.30pm; Jun 14

Royal Festival Hall Tel: (0171) 928 8800

● Itzhak Perlman: violinist with the Philharmonia Orchestra. Lawrence Foster conducts Beethoven; 7.30pm; Jun 10

● Itzhak Perlman: with the Philharmonia Orchestra. Yoel Levi conducts Brahms' "Academic Festival Overture" and "Violin Concerto No.3"; 7.30pm; Jun 13

● Itzhak Perlman: Yoel Levi conducts Bernstein, Barber and Tchaikovsky; 7.30pm; Jun 15

● Murray Perahia: pianist plays Scarlatti, Handel, Beethoven, Schumann and Chopin; 7.30pm; Jun 9

● Vanessa-Mae: violinist with the

English Sinfonia. Oliver Gilmour conducts Schubert, Bruch, Arnold and Schumann; 7.30pm; Jun 14

GALLERIES
National Portrait Tel: (0171) 306 0055

● Richard Avedon: large scale photographic portraits and fashion photographs; Jun 11

OPERA/BALLET
Royal Opera House Tel: (0171) 304 4000

● Billy Budd: by Britten. A new production conducted by Robert Spano and directed by Francesca Zambello. Soloists include Graham Clark, Francis Egerton, John Dwykers and Rodney Gilfry/Peter Coleman-Wright; 7.30pm; Jun 9, 13, 15

● La Bohème: by Puccini. Directed by Jan Latham-Koenig and directed by John Copley. Soloists include Cynthia Haymon, Nancy Gustafson and Roberta Alagna/Tito Beltran; 7.30pm; Jun 10

THEATRE
Donmar Warehouse Tel: (0171) 369 1732

● Insignificance: written and directed by Terry Johnson. Cast includes Frances Barber, Alan Armstrong, Jack Klaff and Ian Hogg; 8pm; (not Sun)

National, Cottesloe

Tel: (0171) 928 2252

● Richard II: by Shakespeare. Deborah Warner's new production featuring Fiona Shaw as the king; 7.15pm; Jun 12, 13, 14 (2pm)

National, Olivier Tel: (0171) 928 2252

● Under Milk Wood: by Dylan Thomas. Directed by Roger Michell and stars Robert Blythe; 7.15pm; Jun 12, 13 (2pm), 14

● Women of Troy: by Euripides, translated by Kenneth McLeish and directed by Annie Castledine; 7.15pm; Jun 9, 10 (2pm)

PARIS
CONCERTS
Zita Tel: (1) 40 28 28 40

● New York Philharmonic: Kurt Masur conducts Shostakovich and Beethoven; 8pm; Jun 9

● National Orchestra of France: with soprano Monica Pick-Hieronimi, mezzo-soprano Nadja Michael, tenor Thomas Dewald and bass Michael Volla. Charles Dutoit conducts Beethoven's "Symphony No.1" and "Symphony No.9"; 8pm; Jun 14, 15

OPERA/BALLET
Champs Elysées Tel: (1) 49 52 50 50

● Ezio: by Handel. Conducted by Robert King, directed by Stephan Medcalf and with the King's Consort. Soloists include James Bowman, Susan Gritton and Dominique Visse; 7.30pm; Jun 9, 10

Opéra National de Paris, Bastille Tel: (1) 47 42 57 50

● Les Capulet et les Montague: by Bellini. Conducted by Bruno Campanella and produced by Robert Carsen. Soloists include

Jeffrey Wells, Cecilia Gasdia and Jennifer Lamore; 7.30pm; Jun 9, 12

VIENNA
CONCERTS
Gesellschaft der Musikfreunde Tel: (1) 505 1983

● Les Arts Florissants: William Christie conducts soprano Susan Bullock, mezzo-soprano Susan Bickley and tenor Marc Padmore to play Beethoven; 7.30pm; Jun 14

Wiener Kammeroper Tel: (1) 512 0100

● Viennese Philharmonic Orchestra: with soprano Deborah Voigt and baritone Bryn Terfel. Giuseppe Sinopoli conducts Schoenberg and Zemlinsky; 7.30pm; Jun 9

Wiener Konzerthaus Tel: (1) 712 1211

● South Western Radio Orchestra: with soprano Julie Moffat. Ingo Metzmacher conducts Webern and Mahler; 7.30pm; Jun 12

● Viennese Symphony Orchestra: with pianist Radu Lupu. Kurt Sanderling conducts Beethoven and Shostakovich; 7.30pm; Jun 10

● War and Peace: by Prokofiev. Concert performance with Pinchas Steinberg conducting Austrian Radio Symphony Orchestra. Soloists include Elena Prokina and Marina Shutova; 7.30pm; Jun 13

WASHINGTON
THEATRE
Kennedy Center Tel: (202) 467 4600

● Angels in America: Perestroika. Tony Kushner's award-winning play about politics, sex and religion. Stars Jonathan Hadary; 7.30pm; from Jun 9 to Jul 9 (not Mon)

WORLD SERVICE

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Financial Times Business Tonight

Compagnie Suez, France's flagship industrial and financial holding company, is this week facing one of the biggest crises in its history since the Egyptian canal that bears its name was nationalised in 1956.

In the past few days the group has been the subject of a series of rumours suggesting that it is about to be taken over, broken up or fundamentally restructured. These reflect intensifying criticism of its strategy, share price performance and financial results over a period of several years.

The plight of the company is particularly important because, more perhaps than any other in the country, it is seen as a symbol of the country's business establishment and the rules which govern it. These appear to be under unprecedented threat.

"Suez is a bit like a sick dinosaur," says one senior French executive. "The only question is how it will be carved up; whether it is going to die gracefully or in a rather more sad way." While such views may be extreme, few commentators expect the group to emerge unscathed from its predicament.

The latest flurry of speculation about the company's future came at the start of this week, when the French press reported that the government had blocked a proposed three-way merger involving Suez and two of its largest shareholders, Banque Nationale de Paris (BNP) and Union des Assurances de Paris (UAP).

Such a deal would have created a huge financial services group with assets of FF120bn (\$15.22bn).

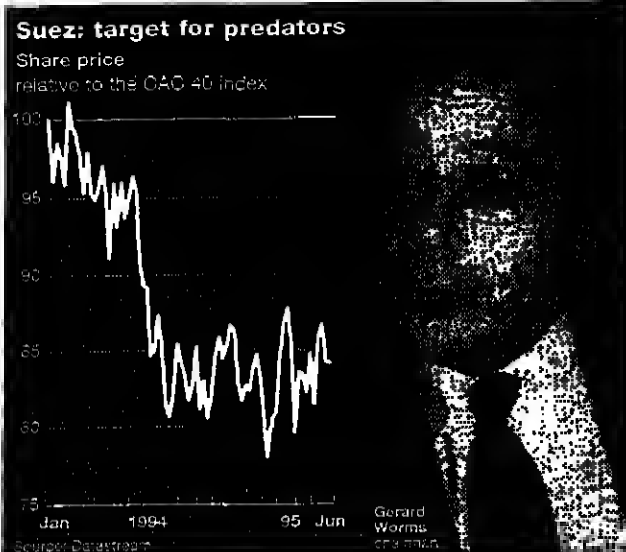
While all three companies moved swiftly to deny the specific proposal - and the new government was equally quick to reject suggestions that it had even been consulted on such a plan - they said much more than is habitual in the discreet world of French business.

Both BNP and UAP - which respectively hold 5 per cent and 6.9 per cent of Suez's shares - made pointed comments about the importance of close scrutiny of Suez's strategy and profitability. Both hinted that they were interested in some form of changed relationship or restructuring of the group.

In the middle of the week Suez admitted there had been "preliminary contact" between Mr Gérard Worms, its chairman, and Mr François Pinault, the head of Pinault Printemps

Plight of a sick dinosaur

A string of serious problems has placed the future of Suez in doubt, says Andrew Jack



Redoute, the retail conglomerate. The implication was that Mr Worms was seeking a white knight to fend off an attack from BNP and UAP.

It is unlikely that any of these developments would have happened without a growing sense of frustration with Suez's financial performance. In February Mr Worms took the markets by surprise by unveiling losses of FF4.7bn, and a provision against its property portfolio of FF7.6bn.

But the history of the group's problems goes back much further. Founded in 1858 to build and operate the Suez Canal, the company faced its first serious shock when President Nasser of Egypt nationalised the waterway almost exactly a century later.

With the proceeds it received, Suez started to diversify into a holding company for industrial and banking investments. But a second serious shock came when it was nationalised in 1982 by the socialist administration of the then president, François Mitterrand.

Many commentators suggest

that the beginnings of this crisis date from its subsequent privatisation in 1987. At a subsequent meeting with financial analysts, one of those present recalls with dismay the words of Mr Renaud de la Genière, the new chairman, when asked to outline the group's plans. "We have a strategy - we are going to be big," Mr de la Genière is said to have replied.

With a portfolio spanning banking, industrial and service investments, many suggest that the group remains too unfocused, although Mr Worms, who succeeded Mr de la Genière when he retired due to ill-health in 1990, insists he has a clear vision for the company to act as an "agent of change".

Mr Worms has nevertheless been unable to improve the performance of the company's shares which have long lagged the market, offering shareholders little evidence of its ability to provide a good return on their investments.

Mr Pierre Fiabé, an analyst with Société Générale, says: "Suez is like a lot of listed holding companies that were

very popular in the 1980s which traded at a low discount but have since been repurchased. Frankly I don't see why it is still quoted."

Several developments have contributed to Suez's financial problems, dragging it into debt and restricting its ability to invest sufficiently. First was its heavy exposure to the Paris property market, which has suffered an unprecedented slump touching many financial groups.

Second was the acquisition at the peak of the market in 1988 of Société Générale de Belgique, the industrial holding company which pre-dates the Belgian state. Finally, a year later, it bought Victoire, the French insurer with which it had long been associated, and which it was forced to sell last year.

Analysts see these acquisitions as part of a broader reflection of Suez's grand vision as a central cog in the country's business community. It has taken key stakes in other flagship private-sector or privatised groups and is represented on their boards, and they are interlocked with it in the same way.

"Suez has behaved as a sort of glue for the French establishment," says Mr Pierre-Yves Gauthier, an analyst with Goldman Sachs. He says this form of "mutual assurance" has left the group hidebound and unable to take a series of tough decisions.

Further difficulties have stemmed from the presence on the board of several financial and industrial groups with frequently conflicting interests. No single large shareholder can hold sway within the group.

Views on the performance of Mr Worms, meanwhile, are mixed. Some blame him for the difficulties of the group, which he has led for five years and in which he previously held other senior positions. Others are more patient. They see him as being prevented from taking decisive action by the need to have to deal diplomatically with the legacy of his predecessors.

He has certainly proved an effective tactician, remaining in power through Suez's difficulties and determined not to be seen as the man to oversee the demise of the group and its name. But, as shareholders gather for next Wednesday's annual general meeting, he will need to offer some impressive responses to their concerns.

Philip Stephens

The sceptics bargain



When Robin Leigh-Pemberton put his name to the Delors report on economic and monetary union back in the spring of 1989, he anticipated the ire of Margaret Thatcher. With shaking hand, the then Bank of England governor wrote to the prime minister to explain his apparent treachery. The central bankers on the Delors committee, he explained, had not usurped her prerogative. They had done no more than set out the theoretical framework for a single currency. What happened next rested with the politicians. Mrs Thatcher did not reply, and some time later Mr Nigel Lawson, the then Chancellor, inquired of her office whether this was an intentional snub. He was advised to keep his counsel: an aide explained that, if the prime minister had decided to respond, her pen would have scorched the paper.

Six years on this mild-mannered Tory squire has done it again. He speaks now as Lord Kingsdown and no longer occupies the governor's chair at the Bank. But the report on economic and monetary union to which he lent his name yesterday will be as welcome to John Major as was his signature on the Delors report to Mrs Thatcher.

The Kingsdown Report, produced under the auspices of the great and the good at the Action Centre for Europe (patrons Lord Whitelaw and Howe), will not satisfy those searching for simple answers as to whether sterling should join a single currency. No, it is a grown-up document, reflecting the careful analysis of those whose belief that Britain's future lies in Europe is based on rational analysis rather than blind ideology. It reminds me of the sort of sensible speech that Douglas Hurd gave before his party was imprisoned by its Eurosophes.

The conclusions are positive but also questioning: on balance the gains of participation would outweigh the disadvantages, but the uncertainties and complexities should not be dismissed lightly. It acknowledges the case of those who

argue that monetary union demands the substance of political union, and that a single monetary policy would seriously inhibit national jurisdiction over fiscal policy. The authors make two obvious, but too often neglected, points. Abstract debates about whether a single currency is a good or a bad idea are a distraction. If Germany and France press ahead, the issue is whether to be in or out. That decision in turn will define Britain's political as well as its economic relationship with the rest of Europe. At the core of the equation is an assessment of the economic risks (and there will be risks of participation and of the political costs of standing alone). The ultimate decision, though, must be a political one.

This central virtue of the report - its very reasonableness - is what will make Lord Kingsdown such an unlikely guest again at No 10. It demands a debate over Emu which reaches beyond the cheap slogans of the Tory nationalists and the out-dated romanticism of deranged Eurosophes. And, in so doing, it returns the spotlight to the sheer vacuity of the government's stance. The cabinet rests on the absurd position that such vital issues must not be addressed until the moment when others finalise their plans. Some of us remember when the prime minister paraded the Maastricht opt-out as an opportunity for careful consideration. Now it is cast like a ragged veil over the fault lines in his party. Others may discuss the pros and cons of a single currency, ministers of the Crown may not. Kenneth Clarke is against; ergo the cabinet must promote the cause of unthinking agnosticism.

There is an important caveat, though, in this supposed neutrality. It is the sceptics who hold the high ground. They have taken Mr Major hostage. Now, they boast openly, he will survive only if he joins them. They have a point. In Downing Street these days the talk is

nothing but two political imperatives. The prime minister must deflect a threatened leadership challenge in the autumn, the last real chance his enemies will have to dislodge him. If he succeeds, he must preserve the fiction of party unity in the run-up to the general election.

He knows where the biggest threat to his leadership lies. Why else would he receive in coming weeks a delegation of his party's most ardent anti-Europeans, Norman Lamont among them? (I am told incidentally that the meeting between Mr Major and his former chancellor will be on the same terms as that between Sir Patrick Mayhew and Gerry Adams - a handshake but no photographs.) The sceptics offer a clear bargain: rule out a single currency for the lifetime of the next parliament and we will allow you to stay in No 10.

I am assured that Mr Major is not ready to sign a formal note of surrender. To do so would be to invite not only the resignation of Mr Hurd (who might yet surprise us and depart anyway this summer), but also of Kenneth Clarke and Michael Heseltine.

But Mr Major's friends are under no illusion as to the seriousness of the risk to his leadership. The plotting is open and unashamed; the sceptics insist they have the numbers to provoke a leadership challenge in November. So, as he confirmed in the Commons yesterday, the prime minister's rhetoric is tailored to the prejudices of those who have once described as suitable quarry for men in white coats. And thus the latest formulation that "arguably the circumstances may not ever be right" for sterling to join.

His posture for next year's intergovernmental conference takes Mr Major in the same direction. At last weekend's first gathering of the union's reflection group, the pretence was maintained that the IGC would be a modest affair. In the phrase coined by Sir John Kerr, Britain's permanent representative in Brussels, Europe needs a 6,000-mile service, not

a brand new car. That judgment is shared by other governments only in its most technical sense. Sure, there is little appetite elsewhere for another wholesale institutional upheaval. Yes, when they meet later tonight in Paris, President Jacques Chirac will reassure Mr Major that France is not in the business of proposing new powers for the European parliament, or of giving up sovereignty over its defence and foreign policies. But that is looking no further than the IGC's formal agenda.

There are two grand bargains to be struck on the margins which will be far more important in shaping the future of the union. The first will be that between Germany and France on the economic and political terms for Emu; and the second between northern and southern states on the financial arrangements which would permit enlargement to the east. The issue of a single currency cannot be detached from the fundamental political debate on which the outcome of the conference will turn.

Now look at the government's stated position. All we now have heard is that Mr Major will veto any attempt to widen the use of majority voting, will block any significant accretion of powers to the European parliament and will not allow any extension of the competence of the Brussels Commission. It is an approach destined to ensure that the IGC continues beyond the next election.

But the logic dictates much more than that. A prime minister who goes to the electorate promising to preserve every speck of British sovereignty cannot but at the same moment rule out joining a single currency. Promising never to allow majority voting on, say, the European science and research budget while leaving open the possibility of abolishing the pound is beyond the casuistry even of this government. So the sceptics have won. Perhaps Mr Major will soon echo his predecessor and announce that Britain will join a single currency only "when the time is ripe". She, of course, must never. But we all know where the formula eventually led her.

Abstract debates about whether a single currency is good or a bad are a distraction

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'line'). Translation may be available for letters written in the main international languages.

US still faces tough defence decisions

From Prof Harvey M. Sapolsky.

Sir, Your coverage of the contest to buy the British submarine maker VSEL makes frequent reference to the wave of mergers occurring among American defence contractors which you describe as having rationalised the US defence industry. Would that this were the case. After all the combinations, we still have eight military aircraft lines, six large private shipyards, five helicopter makers, and four tactical missile producers open and little need for half of them.

The US mergers have shuffled corporate nameplates and officers, but have not elim-

nated excess capacity in the defence industry. The lobbying for orders has only intensified. Alas, the Congress that seemed ready so recently to cut government expenditures has begun adding aircraft and ships, including some unwanted by the military, to the defence budget. The tough decisions have yet to be made in the US.

Harvey M. Sapolsky, director, Defence and Arms Control Studies Programme, Massachusetts Institute of Technology, Cambridge, Massachusetts 02139, US

Anti-trust contradictions

From Mr Tony Miller.

Sir, I was surprised your article on Kodak's charges against Fuji ("Kodak claim exposes Fuji's grip on market", June 1) made no mention of their previous locking of horns in the US. The latter provided a fascinating glimpse into the contradictions between anti-trust and anti-trust law in the US, and the absurdities arising from rulings, as well as the intellectual flexibility of expert witnesses. In the words of the US publication, *The Rushford Report*, "dumping

laws make illegal some economic activities that anti-trust laws find not only worthwhile but in the best interest of consumers".

No surprise that Hong Kong will be looking to promote the interest of consumers in any future discussion on these issues in the World Trade Organisation. Tony Miller, director-general of trade, Hong Kong government, Trade Department Tower, 700 Nathan Road, Kowloon, Hong Kong

Danger of citing Victorian values echoed elsewhere

From Dr G.J. Boris Allan.

Sir, Samuel Brittan reminds us ("Beware the new Victorians", June 5) that viewing the Victorian age as a golden age of morality and probity in the UK is contradicted by the reality of people's behaviour in that era.

In the US, Victorian certainty has its equivalent in calls to return to a more recent morality, to the white American dream of the 1950s. As with a return to Victorian certainty, American conservatives ignore the reality of people's behaviour in the 1950s. Recent research has shown that, in reality, illegitimacy rates were higher in the 1950s, and many social problems were worse than now.

In addition, conservatives ignore that this decade was still a time of segregation in the south and of discrimination in the north. For example, the decade started with a landmark Supreme Court decision removing the legal basis of segregation in schools, only to be followed by violence over federal-mandated school integration.

The federal mandate did not extend too far, however, because at the end of the decade there was still widespread racial discrimination in Washington, DC, the nation's capital - indeed, the Washing-

ton Redskins football team did not field a black player until the 1960s.

Given the suspect historical perspectives employed to legitimise returns to earlier moralities, each with its social divisions and its exploitation, we can only wonder about the true nature of the morality involved. G.J. Boris Allan, 7414 Birch Avenue, Tukuma Park, Maryland 20912, US

From Mr Michael L. Foreman.

Sir, Samuel Brittan ("Beware of the new Victorians") quotes at length from that part of Jane Eyre that describes Mr Brocklehurst's abominable Lowood Institution. This he does "as a corrective to the new fashion for Victorian virtues".

Jane Eyre was published in 1847, when Queen Victoria had reigned for only 10 of her 63 years, and Lowood was based on a school that Charlotte Brontë had attended in 1824-25. Calling attention to the evils of pre-Victorian Britain serves only to emphasise the improvements achieved during the Victorian era.

Michael L. Foreman, 6 The Glade, Severnocks, Kent TN13 3HD, UK

Approach to EU research co-ordination is misguided

From Mr Stelios Argyros MEP.

Sir, The Financial Times recently reported on the ambitious agenda of Mrs Edith Cresson, the European commissioner for research and technology ("Cresson pushes her big ideas on R&D", May 13). Mrs Cresson, you noted, plans to promote industrial collaboration, the development of "strategic" technologies and the EU's role in public research.

But it is another endeavour by the commissioner - that of promoting the co-ordination of national research policies - that is proving remarkably misguided.

Mrs Cresson wants to use part of an Ecu700m reserve available conditionally to the EU's multiannual "framework"

research programme in 1996 to stimulate supplementary research programmes involving only certain member states, as envisaged in the Maastricht treaty.

This proposal mistakes ends for means. The supplementary research programmes foreseen in the treaty are supposed to be the result of initiatives by member states which together account for 96 per cent of public research expenditure in western Europe. Once member states have devised and agreed to fund such projects, limited Community contributions are possible.

In assuming that programmes meant to be the product of national co-ordination can be used to bring it about, Mrs Cresson appears to believe

that there is little the member states can do on their own to enhance co-ordination. That is hardly the case, however. Member states could be co-ordinating incentives for technological innovation launching specific projects for joint research and increasing competition among national research centres.

To those ends, the European Commission ought to be focusing on the effective implementation of the "framework" programme, which will lay the groundwork for more national policy co-ordination.

It will do so by fostering broad scientific and industrial collaboration, improving the quality of information about national R&D programmes and highlighting the compelling

need for more efficiency in European research. That, in turn, should make the member states more willing critically to assess their own research needs.

EU contributions to supplementary research programmes will be worthwhile considering only if those programmes already exist, if they represent a streamlining of national research activities and if they complement EU programmes. Otherwise the EU risks not only perpetuating inefficient national policies but also undermining its own modest but valuable research programme.

Stelios Argyros, European Parliament, 97 rue Belliard, 1040 Brussels, Belgium

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New test for the WTO

The World Trade Organisation is not yet six months old, but it already has plenty of opportunities to prove itself. In addition to adjudicating the car trade conflict between the US and Japan, the WTO is racing the clock to conclude a landmark agreement to open world financial services markets. Though less bitter than the cars dispute, these negotiations also pose a critical test of the WTO's effectiveness and cohesion.

They represent the first serious trial of its ambitions to extend liberalisation beyond frontiers and into the domestic policy arena. Apart from its intrinsic value, a financial services deal would inject political impetus into parallel negotiations on telecommunications and maritime transport, and could be a launch pad for WTO efforts to agree on multilateral investment rules.

Failure could exact a high price. There is a real risk that it would unleash protectionist pressures in one of the fastest-growing areas of the global economy. That possibility has been increased by the Clinton administration's threat to exempt trade in financial services from Most Favoured Nation treatment unless other countries - chiefly in Asia and Latin America - offer adequate concessions in the WTO.

That would enable the US to limit foreign institutions' access to its financial markets. If Washington took such a step, the EU would be likely to follow suit. At the least, such an outcome would create much international uncertainty. At worst, it could fragment financial markets, distort global capital flows and encourage mutual reprisals spilling over into other areas of trade.

It is not clear how far Washington's tough stance has won bigger concessions - or even whether that is its main objective. Some observers suspect the US position reflects lack of confidence in the WTO negotiations, and a belief that it would do better to stick to aggressive unilateral tactics. That would be a dangerous mistake. The strongest reason to liberalise financial services is to enhance economic dynamism and national prosperity. Inefficient financial markets raise the cost of capital and misallocate scarce resources. They also impede the foreign capital inflows on which economies worldwide increasingly depend.

However, if governments resist the force of these arguments in multilateral negotiations, they would be unlikely to prove more amenable to bilateral arm-twisting outside the WTO framework. Unilateral US threats to close its market would only carry weight if producers in other countries were keen to compete in it. But that is true of few, if any, financial institutions in the emerging economies from which the US most wants concessions. For them, this kind of sectoral reciprocity is of little interest.

With three weeks until the deadline for an agreement, the Clinton administration needs to judge its tactics carefully. Liberalisation of services trade was placed on the WTO agenda at the strenuous US insistence. After devoting so much effort to secure that achievement, is Washington really ready to turn its back on it, in favour of unilateral initiatives which offer uncertain gains but involve high risks?

The emerging economies, meanwhile, need to recognise clearly why it is in their own interest to speed up liberalisation - and what they stand to lose through delay. If they doubt the importance of what is at stake, they need only look at the heavy penalty which over-regulation and weak competition are now exacting on Japan's banking and financial markets.

Ofgas suggests three main modifications of the formula, but acknowledges that each has flaws. First, the period between price reviews might be shortened, perhaps to three years. However, this would increase regulatory uncertainty and might decrease incentives to improve efficiency.

Second, on the premise that capital spending figures are the hardest to predict, and the most easily exaggerated, the regulator might be allowed to intervene between reviews if those figures proved very different from forecasts. This is worth examining seriously, although it too could reduce efficiency incentives.

The third suggestion, recently embraced by the Labour party, is that profits above a certain level should be shared between customers and shareholders. The advantage is that unexpected outcomes are dealt with predictably. But it does not remove the temptation to exaggerate costs, and may, again, reduce efficiency incentives.

Those looking to reform the present rules should not lightly discard the incentive to improve efficiency. It would be rash to assume that most efficiency gains have already been made, or that better information would compensate. Ofgas's report illuminates the problems of the present framework; it also suggests why it may be preferable to the alternatives.

concludes that the UK should not join Emu. Another, from the Action Centre for Europe (ACE), under the chairmanship of Lord Kingsdown, former governor of the Bank of England, concludes that "on balance...the witnesses we heard and the evidence they gave, tended to weigh in favour of British participation."

These two reports underline three points: first, that the issue of participation must be thoroughly debated now, not left to a hasty decision at the last moment; second, that economic arguments for and against British participation are complex and far from decisive; third, that even if the political consequences of Emu are debatable and fiercely debated, "the Maastricht plan is politically driven", as the ACE report notes, and "is likely to have far-reaching political consequences".

Indeed it would. Emu would, in principle, be an eternal commitment. If the UK were to enter, its politicians would, at some point, have to defend policies that are blamed for economic stagnation and are made by an unaccountable central bank located in Frankfurt. If the UK were not to enter, politicians would have to admit that the UK had stood aside from the subsequent political evolution of the continent. This choice will never be easy. But it would be idiotic to assume it will never have to be made.

Where does this leave the UK? With an opt out and a headache. Why it has that headache can be understood by perusing two reports published yesterday. One, from the Institute of Directors,

guarantees of editorial independence. "When we attack powerful congressmen, Murdoch wants to be able to disavow any knowledge of our activities," he says cheerfully.

Bonding business

When ISMA, the Eurobond trade association and regulator, named its new chairman recently, there was an audible sigh of relief. For Michael Baring had been in line for the three year post.

Although Baring, formerly a director of Baring Securities and a cousin of Peter Baring, has actually done well for himself in the post-ING-rescue constellation, he resigned his seat on the ISMA board following the Barings collapse. At that point Rijnhard van Tets of ABN Amro was co-opted to the board to serve out Baring's remaining two-year term of office - and now to take on the chairmanship.

Despite the general impression of ISMA being an Anglo-Saxon preserve, six of the eight past chairmen have been continental European bankers. Van Tets, ABN Amro's board member for global investment banking, doesn't upset that pattern.

Moreover, the continentals are rather in vogue at the moment - what with Marcel Ospel poised to run Warburg after the Swiss Bank Corporation "merger" and Hessel Lindenberg running Barings. With

the Dutch in spending mode these days, the boys at Schroders, for instance, might be well advised to treat ISMA's chairman with some respect. Who knows, one day he could be their new boss.

Getting shirty

Staff of Warburg's Hong Kong office are now sporting an interesting T-shirt. On front, it reads: S.G. Warburg Asia 1972 - 1996. And on the back: Built by Germans, driven by Brits, jilted by Americans, dismantled by Swiss.

Post haste

An update to Observer's story last September concerning the Swiss army's dastardly intentions towards its flock of 30,000 carrier pigeons.

Do not underestimate the Swiss, worldbeating experts in referenda. The army's idea of disbarring its trusty troop of messengers has sections of the burghers in a flap. People want the squad enshrined in the constitution as a necessary service. These birds are cost effective, they argue, and jolly well camouflaged among their civilian brethren.

Under the outgoing system, 7,000 professional military birds are supplemented by as many as 23,000 privately owned fowl rented to the military for training exercises. People suggest a new law whereby

all owners of carrier pigeons would be required to lend them to the army, with the costs split between the military and civil organisations.

This being Switzerland, the pigeon fanciers simply need to collect 100,000 signatures by November next year and the issue will be put to popular vote.

Up the wall

The German tourist is badly in need of a bit of good PR. But an ad run recently by Douwe Egberts, Sara Lee's Dutch subsidiary - in effect inviting spray-can-toting Germans on a jolly to London - does the deed anything but a good turn.

Der Spiegel, the German weekly, has been carrying a promotion for Douwe's Drum hand-rolled tobacco. It depicts a photomontage of a blank wall against the backdrop of Tower Bridge and

explains: "Downtown London. There it is - a big, empty wall... Wanted, an idea for this wall."

Downtown? The building turns out to be in Camden, north of Regent's Park, but then this is not a geography quiz.

On offer for the best graffiti or mural notion is a week's trip to the UK capital during which the lucky winners will "transform" the brickwork - under the watchful eye of "professional artists".

Douwe Egberts assures Observer that "this is all absolutely legal" - ever so slightly missing the point.

50 years ago

Tax evasion in France

Paris: The Government has decided to tighten still further the net it has been diligently drawing around prospective victims of the capital taxes as a result of a gap through which certain persons thought they could escape identifying the ownership of bank-notes and Treasury bills which must be exchanged before 15th June.

The method was to use bank-notes in hand or obtained through the sale of Treasury bonds to purchase Government or other bonds with the intention of selling a few days later and obtaining the proceeds in new notes. Bonds were excluded from the recent ordinance compelling registration or deposit with the banks of all bearer shares.

An ordinance promulgated today compels bankers and brokers to verify the register and hold at the disposal of fiscal agents the names and addresses of all persons for whose account they sell bonds on or off the market, under pain of heavy penalties up to a maximum fine equal to the net proceeds of the sale or purchase.

Overall the industry churn is almost certainly more than one third and it is clearly a problem that has to be tackled by better credit control, better marketing and better programmes.

"It is not good enough necessarily to say the more channels the better," says Mr Philippe Calteau, managing director of General Cable, the French-controlled cable operator which is sixth largest in the UK. "People don't know about them. We need more British channels."

Some are on the way. A channel has just been launched by SelectTV, featuring the independent producer's programmes such as *Birds of a Feather*. The Mirror group plans to launch Live TV, offering magazine programmes. And Associated Newspapers, publisher of the Daily Mail, plans to take Channel One, its 24-hour news channel, from London to other major regional centres, starting with Bristol and Bath.

The emergence of a clear industry leader in the shape of TeleWest, determined to establish a national brand for cable, is likely to speed up such programming initiatives.

The arrival of such powerful groupings, impatient to push ahead, is causing splits in the industry. TeleWest and Nynex have already reached an agreement to take programmes from British Sky Broadcasting, the satellite venture in which Pearson, owner of the Financial Times, has a substantial stake. BSkyB has more than 3m subscribers receiving programmes through satellite dishes, on more advantageous terms than the rest of the industry is likely to get.

The consolidation of the industry may help to solve its longer-term problems. Swindon, one of the most mature cable networks, has almost the highest penetration rate of 38.9 per cent - 22,448 subscribers out of 66,130 homes passed. This backs the industry claim that when their networks are complete and the roads are no longer being dug up, word of mouth will encourage new subscriptions.

In Leeds, Mr Bates of Bell Cablemedia says he has had "very very significant success" in reducing churn to 14 per cent. This has been achieved partly by being more choosy about who is taken on as a subscriber. But the company has also created "lifestyle packages" of services tailored to subscribers' needs, instead of making everyone pay for everything. As a result people in their 60s are offered programme packages that might interest them rather than cartoons.

"We've got our telephony churn down to 8 per cent. That's better than BT," says Mr Bates who believes there could be another three or four big cable deals within the next six months.

prices. The markets are waiting to see some more of the promise fulfilled before becoming more excited - and also to see some improvement in the two main problems facing the industry - "penetration" and "churn".

Cable penetration is the percentage of households subscribing compared with those that could (because the cable runs past them). The industry average has stuck stubbornly at between 21 per cent and 22 per cent for the past two years, even though subscriber numbers have continued to rise.

The related problem of "churn" - or subscribers who are disconnected - is more serious. Yesterday SBC admitted its annualised churn rate on television had reached 64 per cent last year, but had now been reduced. Last year for a time TeleWest had a churn rate of 48 per cent, although it has since been considerably reduced.

show that the industry is now generating £230m a year in revenues. The average cable television subscriber is paying £23.32 a month including value added tax compared with £22.61 a year ago.

The number of cable television subscribers has risen in the past three months to April 1 from 908,013 to 963,132. A year ago the total was 642,377. The growth in cable companies' telephone business has been even faster: the number of homes receiving cable television services grew by nearly 50,000 to 872,573 over the year to April.

Some time in the next three months cable is expected to cross two important symbolic thresholds: cable television subscribers and the number of cable telephone lines should both pass the 1m mark.

In spite of this progress, the share prices of the few listed cable companies are languishing. Some, including TeleWest, are below their offer

chise areas and is determined to be a predator rather than a target.

In the US, a similar process of consolidation is under way, although driven by different pressures. Re-regulation of the industry is forcing reductions in basic subscription charges and squeezing the weaker operators.

Only the larger cable companies are likely to be able to invest in the upgrading of old networks necessary to provide the increasing range of multimedia services such as video on demand. Further investment will also be needed if, as seems possible, US cable operators are allowed to offer telephone services, as the UK operators have for more than five years.

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FINANCIAL TIMES

Friday June 9 1995

Agreement paves way for new legal authority UK and China reach deal over Hong Kong courts

By Simon Holberton
In Hong Kong

Britain and China are expected today to announce a landmark agreement on Hong Kong's legal system, paving the way for the creation of the colony's supreme legal authority after 1997.

The terms of the deal will this morning be put by Governor Chris Patten to his executive council, or cabinet, where no objection is expected.

The agreement will be widely welcomed in Hong Kong, although objections are expected from some sections of Hong Kong's legislature and legal profession, which remain suspicious of Britain's and China's motives. In general, however, business confidence will receive a boost from the deal.

For Britain, the agreement is welcome and follows a particularly difficult period for bilateral

ties since Mr Patten's appointment in mid-1992.

Last night, British officials were cautious about predicting a thaw in relations, pointing out that Hong Kong's transition to Chinese rule in two years' time would remain a challenging exercise.

The court of final appeal will replace the judicial committee of the Privy Council as Hong Kong's highest appellate jurisdiction.

It is understood the two countries have agreed that the court shall come into force on July 1 1997, but that legislation enabling its creation will be presented to the Hong Kong legislature this month. The Privy Council will remain in use until the end of British rule.

China dropped its demands that an extra-legal "post-verdict remedial mechanism" be set up alongside the court to vet its judgments. British officials said

Mr Patten was satisfied the court's jurisdiction would not be limited.

Britain has made a number of concessions. It has agreed to dissolve a 1991 agreement with China that the court be set up before Hong Kong's 1997 hand-over, while retaining an aspect of that deal which limited to one the number of judges from foreign common law jurisdictions that can sit on the five-judge court.

This compromise will provide ammunition for Mr Patten's critics who, scenting such a deal, have already accused Britain of selling out the rule of law in Hong Kong.

The possibility of a deal on the court was signalled earlier this week when Mr Qian Qichen, China's foreign minister, said Britain and China could work out an agreement on the court.

Hopes rise for pact between Israel and Syria

By Julian Ozanne in Jerusalem

Mr Warren Christopher, US secretary of state, arrived in Israel yesterday to begin what many believe will be his best chance yet of a breakthrough in peace talks between Israel and Syria.

Mr Christopher said it was a time of great opportunity for comprehensive peace as Israel and Syria were set to begin their most important negotiations in four years. Israel and the Palestinians were about to clinch the agreement for the second stage of their peace process; and Egypt and Israel would consolidate their relations at a summit in Cairo today.

"For the first time since the Madrid process began four years ago, there's been a framework for discussion of security issues reached between Israel and Syria," Mr Christopher said.

"That's a very desirable step forward which will make it possible for military-to-military talks to begin before the end of the month, and on a serious and significant basis."

Commenting on today's summit between Mr Hosni Mubarak, Egypt's president, and Mr Yitzhak Rabin, the Israeli prime minister, Mr Christopher said: "I think that can be an important step forward, a new page between Egypt and Israel who have such a strong capacity to work together to help the peace process forward."

Mr Shimon Peres, Israeli foreign minister, said peace with Palestinians and Syria and warmer relations with Egypt were "three momentums moving together".

"We are beginning, apparently, very serious negotiations with a new party - the Syrian party, and we attach a great deal of importance to negotiations with the Syrians because this may be the last part of a complete peace," Mr Peres said.

Official state-owned Syrian newspapers welcomed Mr Christopher's visit and his efforts to bring peace with Israel.

Israeli officials said that the fundamental difference this time was that the US was convinced that Syria was genuinely ready to try to strike a deal within the next six months, despite the obstacles that remained.

On the Israeli-Palestinian peace process, efforts to conclude an agreement on Israeli troop redeployment in the occupied West Bank received a boost yesterday as a senior Palestinian official said an agreement was close.

Israel and the Palestinians earlier announced a breakthrough on the second component of an overall accord - the transfer of West Bank powers from Israel to Palestinian self-rule. The third and last part of negotiation concerns the framework for elections.

THE LEX COLUMN GEC's big guns

Lord Weinstock, GEC's managing director, is like a rich man in a Rolls-Royce who rams a Mini to prevent it from stealing his parking space. The company's £835m (£1.3bn) bid for VSEL makes no sense looked at in isolation. Paying 20 times earnings for a business whose profits could fall off a cliff in three years seems crazy. However, GEC's bid is likely to stop rival British Aerospace from snatching the warship manufacturer from under its nose. Without VSEL, BAE will be smaller and financially weaker than it would have been; and therefore easier prey for GEC at some later date.

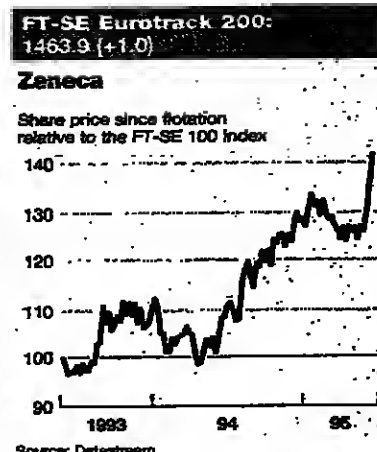
Lord Weinstock has shown the power of his cash hoard. BAE will be hard-pressed to raise its cash offer by the 35 per cent that would be needed to match GEC's, even with its innovative "brombone" rights issue under its belt. Meanwhile, fighting GEC with paper is likely to be self-defeating. The more shares BAE offers, the greater the risk that its own share price will collapse, which would in turn reduce the value of its offer.

GEC supporters point out that, even at 20 times earnings, acquiring VSEL would not be dilutive. This is because the group earns only around 5% per cent on its £3bn cash pile. However, that only goes to show that GEC should put its cash to a more productive use. An attractive option would be to buy its own shares: at around 15 times earnings, they look a real bargain compared with VSEL's. But GEC seems unlikely to do this, if only because its remaining cash mountain would come in handy if the government ever allows it to bid for BAE.

Zeneca

Three of the four rumours enveloping Zeneca were dispelled yesterday. The group is not planning an imminent acquisition of Fisons or Pharmacia, nor the immediate disposal of its non-drugs operations. The fourth possibility, a hostile bid for the company, remains a possibility. Zeneca is an attractive target. It boasts a strong pipeline of new drugs, and the existing portfolio is untroubled by impending patent expiries.

However, the expected price for a bid of about £12.50 per share values the company at 26 times earnings, far higher than recent deals. The community of those with adequately thick wallets is small. Moreover, few of these predators would be interested in acquiring the speciality chemicals and



agrochemicals divisions. True, these could be resold; but the disposal price might not look attractive, because no potential buyers could emulate Zeneca's extraordinarily low tax base.

Zeneca is therefore more likely to become predator than prey. It may not be planning an imminent move, but that does not mean the status quo is defensible. The logic of grouping agrochemicals and specialities with medicines was always tenuous and their sale could raise more than £3bn. The proceeds could be used to boost Zeneca's drugs division whose size remains sub-optimal. Drugs companies need to launch products globally to receive an adequate return on their research and development; Zeneca lacks distribution in Germany, Italy and Japan. Scale for scale's sake is senseless, but the case for an acquisition or merger is compelling.

Italian referendum

Sunday's complex Italian referendum addresses several important themes, but there is one issue at the heart of the vote: the political future of former prime minister Mr Silvio Berlusconi. When Mr Berlusconi resigned last December, it was widely assumed to be only a matter of time before the media magnate clawed his way back into power. However, his position has been weakened by disastrous results in the regional elections.

A "yes" vote on the central question would mean Mr Berlusconi losing two of his three channels and with it the power to influence 45 per cent of Italy's television audience. This would probably bring an end to his leadership of the right-wing political bloc.

October elections would then be unlikely. They might even be postponed until mid-1996. The Italian parliament would be reluctant to embark on an election in the first half of next year when the country holds the European Union presidency.

Even if Mr Berlusconi wins, his political future is far from assured. Italy's constitutional court is pushing for media ownership changes. Meanwhile Mr Berlusconi's Fininvest is under the scrutiny of the magistrates. The technocratic administration of prime minister Mr Lamberto Dini could therefore have longer to run, providing time to finalise an anti-inflationary budget and a more rational privatisation programme. The financial markets should welcome such a move, even if it adds little certainty to the long-term future.

Gas regulation

Yesterday's consultative document from Ofgas throws wide open the pricing regime for British Gas's transportation business. Gas's core monopoly business accounts for more than half its profits. It is the company's cash cow, as the rest of its business is opened up to competition. But the widening of the debate to include the oil cap, as well as the calculation of the price cap regime is not necessarily bad news for shareholders.

The consultative document suggests that the rate of return on new investments of 6% to 7% per cent envisaged in the Monopolies and Mergers Commission's 1993 report may be too high for a mature business with relatively low investment needs and also that the company may have overvalued its assets. So a tightening of the current regime seems on the cards.

In questioning the validity of the price cap regime, Ofgas points out the difficulties in getting accurate information. The gas regulator is worried about the danger of repeating the mistakes of the electricity regulator, who is currently reviewing his tax pricing regime. Given the uncertainty in the rapidly changing gas market, the price cap regime could be as risky for the company as for the regulator. If Gas made excess profits, political pressure to re-think the pricing formula before the end of its life would be great. But the standard price cap still has the proven advantage of providing strong incentives for efficiency.

Additional Lex comment on Pilkington, Page 20

Aid package for Japanese banks disappoints markets

By Gerard Baker in Tokyo

The Japanese government yesterday unveiled a long-awaited package of measures aimed at providing assistance to the beleaguered banking system, but the initiative was well short of a wholesale rescue plan and disappointed financial markets.

The measures announced by Mr Masayoshi Takemura, finance minister, were a response to calls for action to help banks lift the burden of bad loans they carry as a result of some imprudent lending in the property boom and bust of the last decade.

Banks had hoped the proposals would include assistance, in the form of direct funding or tax relief, to help them eliminate problem loans. But most of the measures were merely minor modifications of existing policy.

The main element of the package was a public commitment

that the Bank of Japan would provide emergency funding, as and when necessary, to troubled banks, a policy already enshrined in the central bank's constitution.

Other measures included efforts to increase the funding by the banks themselves of the Deposit Insurance Corporation, the main vehicle for providing compensation to depositors in collapsed banks, tougher requirements for bad loan disclosures and further encouragement of mergers among troubled banks.

Japan's banks are estimated by the government to have at least ¥40,000bn (¥474bn) in bad debts, about 6 per cent of their total lending. Some smaller institutions are thought to be on the verge of collapse.

Mr Takemura insisted the efforts would be effective. "We put together fairly bold measures for the disposal of bad loans," he

said. "I think we can overcome the problem."

Most analysts disagreed. "This is deeply disappointing, deeply depressing," said Mr David Threadgold, financial sector analyst at BZW in Tokyo. "All it says is we will continue doing what we have been doing and we hope things get better."

The use of public funds to rescue failed banks is highly unpopular among Japanese taxpayers. Many regard the banks' problems as the product of their own incompetence or venality.

"The finance ministry did its best to allay public fears by stating several conditions for the use of such funds, including the dismissal of the existing management of a rescued bank and the use of funds from other financial institutions."

Looser money ruled out as a cure, Page 4

EU single currency

Continued from Page 1

tions, which had no economic justification, damaged economies and job prospects. Such turbulence could increase in today's global financial markets. Without Ecu, exchange rate uncertainty and waves of speculation would dominate Europe's currency scene.

Devaluations would again be used as instruments of economic policy and the disciplinary effect of the EMS rules and the Maastricht criteria on economic convergence would disappear.

GEC's bid for VSEL

Continued from Page 1

bid again was overruled by Mr Michael Heseltine, UK trade and industry secretary.

GEC's higher than expected bid was seen as an attempt to recapture the initiative from BAE. BAE's shares closed 14p lower at 527p, cutting the value of its share offer. GEC shares closed 2p down at 323p.

BAE has tax losses built up in other parts of its business, which it could set against future VSEL profits, while GEC has no such advantages. Analysts have estimated that BAE could afford to pay £2.50 a share more for VSEL than GEC as a result.

BAE has built up its bid funds with a rights issue and could well return with a higher offer if it felt that it was justified.

"On any rational basis, our tax advantages mean that we can afford to pay more than GEC for this business," one BAE adviser said. "The question is do we want to?"

Some stockmarket analysts accept that some dilution of earnings as a result of paying a high price for VSEL would be justified for either company given the strategic importance of the deal.

GEC has until July 6 to post its offer document for VSEL to shareholders, after which the bid must be resolved within 60 days.

FT WEATHER GUIDE

Europe today

A small depression will deepen over the North Sea, giving a lot of cloud, rain and showers over southern Norway, eastern England and most of the Low Countries. Winds in coastal regions near the depression will increase to fresh or strong. The north-westerly flow will keep temperatures in north-west Europe below seasonal levels, from 12C to 15C. A wavering front crossing central Europe will give rain and thunder from Poland and over Switzerland to north-east Spain. Eastern Europe will have sunny periods and showers with maximum temperatures of 25C.

Five-day forecast

Conditions in the UK will improve as a weakening depression moves north-east. Showers will decrease and there will be sunny spells. The Low Countries, most of Scandinavia and eastern Europe will remain showery. Temperatures in north-west Europe will stay below seasonal levels. During the weekend, high pressure near south-east Europe will produce sunny skies with isolated thunder showers.

TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	31	24	sun
Accra	31	24	thund
Algiers	29	23	show
Amsterdam	18	13	show
Athens	28	23	sun
Atlanta	28	23	sun
B. Aires	28	23	sun
Bangkok	32	27	thund
Barcelona	22	17	rain
Belfast	17	12	cloud
Belgrade	25	20	thund
Berlin	20	15	show
Bombay	31	26	sun
Buenos Aires	28	23	sun
Burgas	28	23	sun
Calcutta	32	27	thund
Cape Town	17	12	rain
Cardiff	17	12	cloud
Casablanca	25	20	cloud
Cebu	31	26	sun
Dallas	31	26	sun
Dar es Salaam	31	26	sun
Delhi	37	32	sun
Dubai	37	32	sun
Dublin	18	13	cloud
Durban	31	26	sun
Edinburgh	17	12	cloud
Fero	17	12	cloud
Frankfurt	17	12	cloud
Geneva	17	12	cloud
Gibraltar	24	19	sun
Glasgow	17	12	cloud
Hamburg	17	12	cloud
Helsinki	17	12	cloud
Hong Kong	31	26	sun
Horsham	17	12	cloud
Isle of Man	17	12	cloud
Jakarta	31	26	sun
Jersey	17	12	cloud
Karachi	31	26	sun
Kuala Lumpur	31	26	sun
L. Angeles	28	23	sun
Las Palmas	28	23	sun
Lima	28	23	sun
Lisbon	28	23	sun
London	17	12	cloud
Luxembourg	17	12	cloud
Lviv	17	12	cloud
Madrid	28	23	sun
Manila	31	26	sun
Maracaibo	31	26	sun
Medan	31	26	sun
Melbourne	28	23	sun
Miami	28	23	sun
Minsk	17	12	cloud
Moscow	17	12	cloud
Mumbai	31	26	sun
Nairobi	31	26	sun
Nagasaki	17	12	cloud
Nassau	28	23	sun
New York	28	23	sun
Nice	28	23	sun
Nicosia	31	26	sun
Osaka	28	23	sun
Paris	17	12	cloud
Perth	17	12	cloud
Prague	17	12	cloud
Rangoon	31	26	sun
Reykjavik	17	12	cloud
Rio	28	23	sun
Rome	28	23	sun
S. Francisco	17	12	cloud
Seoul	28	23	sun
Singapore	31	26	sun
Stockholm	17	12	cloud
Strasbourg	17	12	cloud
Sydney	28	23	sun
Taipei	31	26	sun
Tel Aviv	31	26	sun
Tokyo	28	23	sun
Toronto	17	12	cloud
Vancouver	17	12	cloud
Venice	28	23	sun
Vienna	28	23	sun
Warsaw	17	12	cloud
Washington	17	12	cloud
Wellington	17	12	cloud
Winnipeg	17	12	cloud
Zurich	17	12	cloud

Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Warm front Cold front Wind speed in KPH

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RECRUITMENT

Robert Taylor examines whether it is possible to talk about the emergence of an international employment market

Myth and reality of labour in the global economy

It was Karl Marx and Friedrich Engels in the Communist Manifesto of 1848 who first coined the stirring phrase "workers of the world unite". But is it possible to talk realistically about global employment today?

It has certainly grown fashionable to point to the rapid rise of an integrated global economy. On the money markets this makes sense. Computer technology and advanced telecommunications combined with deregulation has globalised international finance and made capital highly mobile.

However, the evidence is far less convincing when it is suggested employment is heading in the same global direction, despite mounting fears among workers in developed countries that their jobs are about to be undercut by cheap competitive labour from the south.

Indeed, in a fascinating article in the latest issue of *Dandelion*, the magazine of the American Academy of Arts and Sciences, Vincent Cable from Britain's Royal Institute of International Affairs points out that "globalisation of labour was more advanced in earlier genera-

tions than it is today". He reminds us just how unrestricted the pattern of world employment was from the final decades of the last century up to the outbreak of the first world war. In every year from 1880 to 1913 between 600,000 and 1.5m Europeans crossed the Atlantic in search of work and a new life to the countries of north and south America.

This was, Cable maintains, a much greater proportion of the population of the host or originating countries than the volume of migration we are witnessing in the 1990s from poor to rich countries. Moreover, both China and India, which were large exporters of people in the past, are no longer so today. "The decline in the importance of mass labour migration as a global phenomenon is even more striking when we consider the potential for migration as represented by the difference in living standards and life opportunities between rich and poor countries is now so much greater than a century ago," explains Cable.

He accepts there is illegal immigration from central and south America and China into the United States, as well as a rise in the num-

ber of "asylum seekers" entering Germany and "semi-official" migration from south-east Asia to Japan, and that this might suggest strict state controls on migration flows are powerless in the face of strong market forces.

But Cable maintains the trend in most countries is for governments to strengthen, not weaken, restrictions on the movement of labour across their frontiers, pointing out that the North American Free Trade Agreement has tightened up and not relaxed cross-border employment movements, while the Gatt negotiations mostly excluded free trade in services that involved labour migration. "Controls over migration (to the extent they are successful) could be said to represent a powerful brake by the nation-state on globalising forces," writes Cable. But he admits this assertion needs to be qualified by two important caveats.

First, "significant and distinctive minorities" have grown up recently in the labour markets of Germany, Scandinavia, France, the Gulf states and Japan. Second, labour migration restrictions used by govern-

ments apply "overwhelmingly to the unskilled and unqualified". People looking for a job across national borders who already have a good income or useful professional qualifications that employers need, such as symbolic analysis -

Sweeping talk of globalisation belies the detailed variety of the employment scene between one country and another

the global "new community" highlighted by Robert Reich, President Clinton's labour secretary, in his influential book *The Work of Nations* - are exceptional because of their obvious ability to succeed in finding employment in a genuinely high skilled and international labour market. Cable agrees that "national economic sovereignty is being eroded" in the face of global pressures, but this is happening only "slowly and differentially".

Moreover, as the European Union and, to a lesser extent, the US indicate, labour migration control in an increasingly interdependent world economy enables governments in high wage countries to protect the real pay of some segments of their own workforces from external competition, especially in the non-traded services sector.

It is also clear that strategic coalitions of workers and national businesses can still combine effectively against what they see as the threat of globalisation in sectors such as agriculture, steel and textiles, where Cable argues there is an "active use of anti-dumping measures to restrict unfair, low-cost competition". Indeed, Cable argues, the "inexorable advance of globalisation" remains "fragile and reversible", and without strong global (and regional) rules it can be rolled back. In his opinion, "global economic governance" - the co-operative structures within which nation-states have to operate in a globalised economy - hangs somewhat precariously by threads of common understanding. If they snap, we could see the resurrection rather

than the death of the nation-state". But national differences in employment markets remain strong even inside the European Union. The latest annual report from the European network for small and medium-sized enterprises highlights the wide diversity between workforces across western Europe.

Temporary work - defined as working on a contract with shorter than standard duration of hours - was carried out by 10 per cent of women and 7 per cent of men in 1991 in the EU labour force. However in Spain, 22 per cent of men and 28 per cent of women were employed in temporary work, while next door in Portugal the proportions were 9 per cent and 10 per cent respectively. In Italy, only 3 per cent of men and 8 per cent of women were employed in temporary work. The fastest growth in temporary employment was in France where it rose from 3 per cent for both men and women in 1983 to 7 per cent for men and 10 per cent for women eight years later.

Significant differences are also apparent in the age distribution of the workforce between EU states.

While in Finland and Denmark as many as three in every four workers are aged 26 to 49, in the Netherlands nearly a third of workers are under the age of 24, with half of them employed in the retail sector, hotels and catering.

Compare this with the Swedish labour market, where a third to two-fifths of the workforce in all enterprises are aged 35 to 49. But in that country, smaller companies now have a highest density of young workers employed, with one in five of the 16 to 25-year-old workers holding jobs in enterprises employing fewer than 99 employees.

All this shows that sweeping talk of globalisation belies the detailed variety of the employment scene between one country and another. The tenacity of custom and practice in employment are too easily ignored. Global labour remains as much a chimera as it did at the time of the Communist Manifesto. *Dandelion* Vol 134 No 2 from 136 Irving Street, Cambridge, Massachusetts 02133 \$7.95. *Observatory* Report from EIMI, PO Box 7001, 2701 AA, Zoetermeer, The Netherlands.

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THE QUALIFICATIONS

- Strong business development practitioner, aged 30-40, with a proven record of success in developing key national clients. Well versed in the strategic and product development issues facing the investment industry.
- Proven strategic and analytical mind combined with outstanding client skills. Some exposure to technology and its use in creating a service culture.
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CHASE CONTINUES TO EXPAND ITS EMEA TEAM

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Relationship management is a key role within Chase Global Securities Services. One that enjoys considerable responsibility, autonomy and requires initiative and creativity. Our Relationship Managers are members of teams dedicated to specific pan-European market segments - investment managers, insurance companies, pension funds, banks and other financial institutions. Each team member is tasked with providing a comprehensive range of Chase's banking services to specific clients to ensure they receive the highest service quality. In a fast moving environment, the brief is to maintain and develop existing business, understand and anticipate needs, identify opportunities and work closely with clients as a strategic partner.

Continued business expansion means we need to add new personnel to our relationship management teams, and we want to talk to individuals who have, at a minimum, five years of client orientated custody experience either at, or dealing closely with, a major custodian.

These are not client service administration roles. We are looking for people who have stepped up to real client management responsibility,

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These are very visible positions within one of Chase's fastest growing businesses. For the future, they offer senior level development in this or indeed other areas of Chase's global banking network.

Our packages comprise a competitive salary and an attractive range of benefits including car allowance, subsidised mortgage, non-contributory pension and performance related bonus.

Please send your CV to the HR Resourcing Manager, Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD. Please quote ref: DL/16/TF on both your application and envelope. Closing date: 15 July 1995.

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CHASE

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9 MANAGERS

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- common organisation of the markets for both fresh and treated fruit and vegetables;
- simplification of the Common Agricultural Policy legislation;
- international matters concerning Agriculture;
- technical cooperation with non-member countries in the field of the environment;
- budgetary questions concerning structural operations;
- financial control of expenditure.

Candidates must normally have the appropriate university degree for these recruitment competitions followed by a minimum of 12 years professional experience, of which at least 6 years have involved work connected with the job in question.

Details of the competitions and the necessary application form, as contained in the Official Journal of the European Communities No. C 134 A of 16/1/1995, can be obtained by sending a postcard showing your name, address and mother tongue, as well as the reference to the competitions (A5/A4) to the following address:

EUROPEAN COMMISSION,
Recruitment Unit (SC41), Wetstraat 200 rue de la Loi, B - 1049 Brussels.

Closing date for applications: 31/7/1995.

Anyone failing to satisfy the conditions and professional qualifications shown above should not apply.

THE EUROPEAN COMMISSION
wishes to recruit

10 SENIOR MANAGERS

(Grade A3)

of Austrian, Finnish or Swedish nationality for jobs in the following fields:

- employment policy and the employment market;
- personnel training in the Commission;
- environmental control of industrial and biotechnological installations;
- direct taxation;
- energy technology;
- legal affairs;
- environmental statistics;
- Directors of the Commission's Representations in Austria, Finland and Sweden.

Candidates must have the appropriate university degree for these recruitment competitions followed by a minimum of 15 years professional experience, of which at least 7 years have involved work connected with the job in question.

Details of the competitions and the necessary application form, as contained in the Official Journal of the European Communities No. C 134 A of 16/1/1995, can be obtained by sending a postcard showing your name, address and mother tongue, as well as the reference to the competitions (A3) to the following address:

EUROPEAN COMMISSION,
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In this position, which has been created as a result of business expansion, you will be responsible for the appraisal of complex transactions and will work

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Future prospects within the corporation are outstanding.

Interested candidates should write in confidence to Stefano Ferriani, quoting reference 2395EC at Nicholson International (Search and Selection Consultants), Bracton House, 34-36 High Holborn, London WC1V 6AS. Alternatively, fax your details on 0171 404 8128.

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INTERNATIONAL**

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Other essential attributes include a rigorous approach to problem solving and ideally fluency in one other major European language. You will be a self-

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Interested candidates should contact **John Axworthy** or **Matthew Barnes**, quoting reference CF112 on 0171 629 4463 (daytime) or 0181 675 1741 (evenings) or send a full Curriculum Vitae, promptly to Harrison Willis, Financial Recruitment Consultants, Cardinal House, 39/40 Albemarle Street, London W1X 4ND.

HARRISON WILLIS
CORPORATE FINANCE

Chief Executive

Association for Payment Clearing Services
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The financial systems in the UK, Europe and worldwide are heavily dependent on safe and efficient arrangements for money transmission. These arrangements are evolving increasingly rapidly.

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The new Chief Executive is to be appointed following the retirement of Mr R.L. Allen, who has held this position for the last 7 years.

Opportunity

The APACS Chief Executive is a high profile appointment within the financial services industry in the UK, Europe and beyond. It provides an excellent opportunity for an exceptional person to make a significant impact on a key industry and to participate at a very senior level in relationships involving financial and governmental organisations and national and international money transmission services.

The Role

The new Chief Executive will be responsible to the Council of APACS (comprising senior executives of APACS members) for all the very wide range of activities of the organisation including response to radical change, developing and representing the UK financial services industry's views on money transmission issues, and maintaining the financial and operational integrity of UK payment systems.

Candidates need to be senior individuals of stature with the ability to provide leadership, and command respect and trust, and with well developed interpersonal and managerial skills. They must be able to manage senior level relationships with major financial institutions, government and international bodies concerned with money and money transmission. It is unlikely that a candidate who does not have in-depth experience in finance and/or the public sector will be successful.

How to Apply

Please send a brief CV, in confidence, together with the reasons you believe make you suitable for this position to: Box A5542, Financial Times, One Southwark Bridge, London SE1 9HL.



APACS

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You must have at least five years' combined dealing and management experience, gained within a retail stockbroking or similar environment. Knowledge of the UK market is essential, as are operational and team-management skills, especially the ability to deliver success through leading others. You should also have an understanding of the retail customer and contacts in the City's professional community.

We offer a first class remuneration package and a career development opportunity that is second to none. Please write with full CV, stating current salary and contact number, to Sue Randall, Fidelity Brokerage Services, Kingswood Place, Tadworth, Surrey KT20 6RB.



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To be a candidate you should have experience of trading equities with an investment manager or bank. Preference will be given to candidates with knowledge of international stock exchanges and trading conditions. The company offers an attractive remuneration package.

To apply, please write with CV to: Damien McCawley, John Sears and Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP.

Tel: 0171-222 7733 or Fax: 0171-222 3445.

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We are offering a competitive remuneration package.

To apply for the position, please write, enclosing a full CV to: Carole Judd, Old Mutual Portfolio Managers Limited, 2 Bartley Way, Hook, Hampshire, RG27 9XA.



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Applicants should ideally, but not necessarily, be established journalists with a strong background in business and/or financial reporting. Strong analytical skills and the ability to work to exceptionally demanding standards under pressure are essential. Languages and international experience would be added advantages.

Applications should include a cv and a letter stating in less than 250 words why you think you would be suitable for this post and should be sent to:

Robin Panley
Managing Editor
Financial Times
One Southwark Bridge,
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London

Age: 25-30

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Please send your CV, details of your present salary package and a daytime telephone number to Barrie Pearson, Executive Chairman.

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You must

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- understand and liaise with the sales teams and distributors
- ensure that marketing campaigns are initiated and implemented within budget

You need

- a successful marketing track record of at least 5 years
 - demonstrable management skills
 - European investment marketing experience
- European language skills will be an advantage.

Your reward This is a new position which requires a highly motivated self starter. Consequently the initial package for the right candidate will be highly competitive. Our innovative remuneration strategy aims to reward excellent individual and team effort.

Please send your full CV and a covering letter stating why you wish to be considered, including details of your current salary, to: Richard Fuller, Threadneedle Asset Management Limited, 60 St Mary Axe, London EC3A 8JQ.

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A degree or MBA in international business, marketing or finance, communications, journalism or advertising preferred. Five to ten years' experience in the television industry is a plus as well as fluency in German, Spanish, Italian, Mandarin or French. Qualified candidates should send a resume and three professional references to:

Amy Jo Reimer, Corporate Recruiter
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The successful candidate will be responsible for providing fundamental analytical research for specific sectors in the UK. The scope of the research is wide and varied as responsibility extends across a broad range of companies and sectors. The individual will work in close co-operation with the Fund Managers and will be an integral part of the investment process attending both stock and strategy meetings. In discussion with the Fund Managers, you will also provide an input into developing appropriate sector weightings for the portfolio. Creating direct communication with companies and producing comprehensive research documents are essential in order to succeed in this role.

Typically, candidates will have at least two years investment analysis experience within a similar organisation. They should be energetic graduates and possess relevant professional qualifications. To demonstrate a disciplined analytical approach is essential. Individuals must have independence of thought coupled with the ability to function effectively within a small collegiate environment.

This is an outstanding opportunity for a young dedicated career analyst with the enthusiasm and commitment to provide superior fundamental research, in order to contribute to the management of this major pension fund.

For an informal discussion please contact Elizabeth Arthur on 0171 831 2000 or write to her, enclosing a detailed curriculum vitae at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Fax: 0171 405 9649. Please quote ref 235632.



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ACCOUNTANCY APPOINTMENTS

Operational Finance Review

YOUNG GRADUATE CHARTERED ACCOUNTANTS FOR UPSTREAM OIL & GAS COMPANY

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Opportunities now exist for a number of exceptional, commercially aware, Chartered Accountants - most likely those recently qualified through to about 4 years' post qualifying experience - to join their Head Office Finance Group. These are high profile roles in internal control and operational finance review which offer professional challenge, exposure to international operations and the opportunity to develop financial and commercial acumen.

"Big Six" trained, your experience must include exposure to the domestic and international upstream oil business, preferably gained through direct client financial review and audit involvement or perhaps from within the finance or audit function of a progressive upstream company.

Key elements for success will be your willingness to challenge the status quo, explore new ways and ideas of doing things and an ability to establish effective and positive relationships at senior levels, both within the organisation and externally, based on respect for the quality of your advice and the perception of you as a facilitator of business.

Interested candidates should send full C.V. including current salary details and quoting ref MD4139 to: David Lloyd at Macmillan Davies, Salisbury House, Bluecoats, Hertford SG14 1PU, tel: 01992 552552 or fax: 01992 505301.

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LAS is now looking for a Director of Finance and Business Planning who can build on the achievements which will secure NHS Trust status in April 1996.

You will hold a recognised accountancy qualification and have at least five years' experience

at or close to board level in a comparable organisation. Health sector experience is desirable but not essential. You will be able to demonstrate effective financial management and a talent for developing responsive management information systems.

Business planning and business development are important elements of the remit and you will combine vision and entrepreneurship with a sound appraisal process.

To apply for this position, please write in confidence, with full career and salary details to Richard Knowles, MSL International Limited, 32 Aybrook Street, London W1M 3JL quoting reference 54477. Closing date for applications is Monday 19th June.

The London Ambulance Service is working towards equality of opportunity in employment.



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Manager - International Tax

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Role

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Ideally described as a 'good all-rounder', you will have displayed strengths that can contribute to the full range of company's activities, although your main contribution will be international tax. At ease in an informal office environment you will nevertheless implement international standards of excellence and ensure adherence by others. You will display an awareness and willingness to assimilate in to an exciting multicultural community. A level of Russian language ability would be a considerable asset. German and/or Turkish would also be a benefit. Applications are however welcome from non-linguists.

Please send/fax a resume to either London or Moscow with covering letter quoting clearly the ref. number FT10043 on all correspondence. Applications will be treated in the strictest confidence.

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THE CANDIDATE

The successful candidate will be a young qualified accountant with at least 2 years post qualification experience. You should be able to demonstrate a positive record of achievement, possess a high level of motivation and commitment and be willing to spend at least 50% of your time in the Middle East.

If you are interested in this opportunity, please write in confidence to Jeff Frost at ABPM, 9 Bailey Lane, Sheffield S1 4EG, enclosing your CV with present remuneration, day and home telephone numbers.

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You will have professional accounting qualifications and an extensive track record in management accounting in major divisionalised companies. Previous experience of developing and implementing large reporting systems for a divisionalised organisation is essential. Services sector and industrial/manufacturing exposure would be ideal.

Australian citizens contemplating a return home or persons considering migration will be considered.

Please reply in writing, in confidence, to Peter Donnan quoting reference number 463FT at KPMG Management Consulting, Level 20, The KPMG Centre, 45 Clarence Street, Sydney NSW 2000. Confidential Fax: 612 335 7020.

KPMG Selection & Search

BIOTRACE

Finance Director

Vale of Glamorgan

c. £50,000

Biotrace Limited, a member of the Biotrace International Group, is a world leader in state of the art rapid hygiene testing systems and advanced systems for the rapid detection of microbial contamination in raw materials and products, primarily servicing the food and drink world markets.

A successful stockmarket launch, a move into brand new 20,000 sq.ft. Science Park premises where instruments and reagents are manufactured and the continuing development of novel and award winning products provide the base for exciting future growth. The business is young, pioneering, progressive, flexible, dynamic and totally customer focused.

As a key member of the senior management team, you will be expected to bring strong financial and innovative commercial acumen to the position. In addition, and as importantly, you will need to provide effective leadership in the finance function, achieving high performance through good staff management skills.

Line responsibility will be to the Group Finance Director, with particular responsibility for the preparation of management accounts, cost control of budgets and reviewing and improving the internal control systems.

To be a successful candidate, you should be a qualified accountant, who will have gained senior financial management experience, which will include treasury and investor relations. The ability to think strategically is a prerequisite and previous experience of acquisitions/disposals would be advantageous. Above all else, you must demonstrate a mature approach in order to interact effectively at board level and moreover be of the calibre for inclusion in the company's succession plans.

The exciting challenge of this opportunity will be matched by a remuneration package which includes equity participation and relocation costs to an area with excellent coastal, residential and cultural amenities.

Please send a summary of how you match this appointment with your curriculum vitae and salary details, to Peter Dell, Ernst & Young Management Consulting, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH, quoting reference PD639.



Ernst & Young

150000



Alldays
your local store

Controller of Finance

Chandlers Ford, Hants

Alldays are the leading UK operator of multi site convenience stores. The Company has an annual turnover of over £200m, produces substantial profits, and forms the retail division of Watson & Philip plc, a quoted company. Alldays' business has expanded rapidly, with the store network doubling within the last eighteen months to its current level of over 400 sites. Substantial growth is planned to continue for the foreseeable future.

This rapid growth has led to the need to strengthen the finance function and recruit an experienced Controller of Finance. Reporting to the Finance Director, the Controller will take responsibility for the day to day running of the finance operation with 70 staff, group reporting and preparation of management and statutory accounts. Key aspects of the role will be to work closely with the operational managers to develop the management information reports and systems and to be an effective contributor to the Company's Executive Committee.

£40,000 + Bonus + Car

Candidates should be qualified accountants in the age range 33-38, who are computer literate - ideally with implementation experience, have proven staff management skills and experience of operating at a senior level within a sizeable retail environment.

This appointment offers an exciting opportunity for an able individual to join a fast growing business within an expanding group which may lead to further career opportunities.

A relocation package will be available where appropriate.

Please send your curriculum vitae, including current remuneration details, to Carrie Andrews at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting reference: CA643.

ERNST & YOUNG

UK Finance Director

Major Retail Organisation

£90,000 + Bonus

London

Exciting opportunity for ambitious and experienced finance professional to play full commercial role in growth and development of UK operation of British retailing group.

THE COMPANY

- Major British retail group, well structured, with sales of over £1 billion worldwide, 15,000 employees.
- Worldwide presence.
- UK operation comprises two divisions with combined turnover £400 million through 600 stores.

THE POSITION

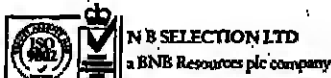
- Fully responsible for total financial and accounting functions for UK operations. Advise on projects and acquisitions.
- Contribute to overall development and expansion of UK business. Report to Chief Executive.

- Control accounting team of 100. Develop quality of staff and systems.

QUALIFICATIONS

- Bright, commercially minded finance professional with good technical skills. Qualified accountant, at least 10 years' post qualification experience.
- Manage Finance Director or Financial Controller from service industry, ideally retailing. Tough, articulate.
- Decisive, with flexible outlook. Ambitious and commercial. Stature to make significant impact on business.

Please send full cv, stating salary, ref LP2337, to NBS, 54 Jermyn Street, London SW1Y 6LX



London 0171 493 6392
Aberdeen • Birmingham • Bristol • City
Edinburgh • Glasgow • Leeds • London
Manchester • Slough • Madrid • Paris

FINANCIAL ANALYST

Budgeting, forecasting and performance evaluation for a global insurance group
Package c.£40K • City base

As a direct result of promotion, this global insurance group is seeking to strengthen a small, highly regarded team of financial analysts responsible to the main board for budgeting and forecasting. The team's remit involves reviewing, in conjunction with local management, the plans of operating units worldwide and drawing together the group budget, monitoring performance and re-forecasting where necessary as well as providing informed analysis, commentary and interpretation at Chief Executive level. Another vital area of work is the assessment of major capital expenditure projects throughout the organisation.

To succeed in a demanding environment that involves senior level business and financial analysis in equal measure, our client is seeking the commitment of a flexible professional who can offer proven analytical, planning, organisational and team skills, a high level of computer literacy, the flair for influencing through well reasoned

argument and presenting sometimes complex concepts concisely, as well as the ability to distinguish between real rather than apparent issues. Whilst specific background is less important - insurance, accountancy, financial services or relevant business consultancy (either internal or external) are most likely - a relevant professional qualification is regarded as essential.

In return, a package worth around £40K is for negotiation, comprising salary, profit share, non-contributory pension and other worthwhile benefits. In addition, success in this very visible role could lead to senior level management opportunity elsewhere in the group in the medium term.

Please write, with full CV, to Alan D Spillman, Director, Ref: 7047, Versutus Advertising, The Old Sorting Office, Rosemount Avenue, West Byfleet, Surrey KT14 6LA. Your details will be sent solely to our client - in a covering letter, please state any company to which your application should not be sent.

VERSUTUS
ADVERTISING



Financial Controller

Major Construction Project

Turkey

**to £50,000
Plus Expatriate Package**

Thames Water International, part of the Thames Water plc Group of companies, is at the forefront of the water services industry internationally. Their Turkish joint venture, Izmit Su AS, is in the final stages of negotiating an \$860 million contract to construct, and then operate for 15 years, a major new water treatment and supply facility. They now wish to appoint the project Financial Controller who will take up his post in July or August.

You are a qualified accountant, with a track record of systems design and implementation gained at the sharp end of high value construction projects overseas. You will be used to working in a multi-cultural environment, to meeting deadlines, and have previous experience of international project financing agencies and reporting requirements. Working closely with the General Manager, you will ensure effective cash control and produce timely and accurate management and financial accounts and reports for the joint venture partners. Terms for this post reflect the importance of the role and Thames Water's commitment to excellence. They include a tax free salary, performance related bonus and a full expatriate benefits package.

Interested candidates should forward a detailed CV in confidence to Richard Roberts, Hoggett Bowers, 7 - 9 Bream's Buildings, London EC4A 1DY, 0171 430 9000, Fax: 0171 405 5995, quoting Ref: HBR/10183/FT.



Hoggett Bowers
EXECUTIVE SEARCH AND SELECTION

APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For information on advertising in this section please call:

Andrew Skarzynski on +44 0171 873 4054

To £65,000 + bonus
+ benefits

Premier UK Quoted
Multinational

North West

Group Tax Controller

A rare opportunity for a talented and ambitious tax specialist to join one of the UK's most respected and successful plcs with global brands, worldwide manufacturing and sales of over £2 billion. Stimulating remit focusing on international tax planning with genuine strategic involvement and real scope for career progression.

THE ROLE

- Supporting the Head of Group Tax in providing a first-class tax advisory service, focused on the needs of the business, to the Group FD and senior line management.
- Evaluating and recommending strategies to optimise tax positions in diverse international jurisdictions, through Head Office analysis and frequent overseas visits.
- Executing a variety of ad-hoc tasks to support worldwide corporate development activity, including M&A and disposals work.

THE QUALIFICATIONS

- Ambitious and committed tax professional, aged 35+, with a high degree of technical UK tax expertise gained at the centre of an international manufacturing business ideally with US operations. Language skills advantageous.
- Team player with outstanding analytical ability and the interpersonal skills and desire to comprehend and influence a complex international strategy.
- Hard-working, diligent and resourceful negotiator with a sense of humour. Able to progress further.

Leeds 0113 2307774
London 0171 493 1238
Manchester 0161 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to
Selector Europe, Ref: FT/148066,
1a Courthouse Place,
London W2 2ED

Financial Controller

London

**£40,000 p.a. Plus Bonus,
Car and Benefits**

Our client is a rapidly growing and profitable market leader within one of the most dynamic industries of the 1990's. Future business prospects are exceptional.

As a result of internal promotions this exciting opportunity has become available. Heading a team of 22 you will be responsible for the day-to-day financial operations of the business.

Specific responsibilities include:

- All aspects of periodic reporting.
- Development, implementation and continual enhancement of all financial controls, policies and processes, where possible in advance of the needs of the business.
- Management of the cash base.
- A variety of cross functional projects (many associated with the growth of the business) requiring a financial input.
- You will be a Qualified Accountant (most likely ACA) ideally aged 30-40 years old, with experience of a well-disciplined growth environment.
- Specific skills include:
- Strong leadership skills with the easy ability to develop and motivate staff.
- A high level of energy and enthusiasm, able to respond positively to constant change and pressure.
- Well-developed and commercially orientated communication and presentation skills, able to build effective working relationships at all levels and across all functions.

Previous experience of capital expenditure control and inventory management would be ideal. An affinity with computerised systems is essential with any experience of significant systems development and implementation being highly desirable.

To explore this exceptional opportunity further you should write to Karen Wilson at Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY enclosing a recent CV and a note of current salary quoting Ref: WKW/10142/FT.



Hoggett Bowers
EXECUTIVE SEARCH AND SELECTION

Business Development Manager

Surrey

c.£60,000

The Company

Well established UK group engaged in the manufacture and supply of electronic components to the aerospace industry with significant long term contracts in North America and Europe.

The Role

The group is committed to substantial 'horizontal' and 'vertical' growth to benefit from greater economies of scale and increase market share throughout the industry. The role will report directly to the board, be involved in identifying target companies, due diligence and post acquisition reviews to ensure that all international operations are integrated successfully. It is expected that this will lead to a group board appointment once expansion targets have been met.

The Candidate

Individuals need to demonstrate a successful track record in mergers and acquisitions, ideally with experience in manufacturing, gained either in industry or an accounting practice. Candidates are likely to hold a recognised accounting qualification and be clear communicators with an appreciation of the problems associated with a growing finance function servicing a multi-sited international group.

Please send a full CV quoting reference FT 8/6/95 to Gary Johnson or Caroline Brooks, Douglas Llambras Associates, 410 Strand, London WC2R 0NS. Fax: 0171 379 4820.



RECRUITMENT CONSULTANTS

INTERNATIONAL AUDIT

LONDON W1

PACKAGE TO £45,000

Guinness PLC is one of the world's leading consumer goods companies with a turnover in excess of £4 billion. Our outstanding portfolio of brands is sold, marketed and distributed through a worldwide network of beer and spirits operations.

Following the promotion of members of the team to line finance roles, an opportunity now exists for a high-calibre qualified accountant with at least 3 years' experience, some of which should have been gained in an operational role, to join our small central team.

Your brief will be to undertake worldwide high level financial and operational reviews across a range of business and functions (including production, distribution and marketing) and gain acceptance of your recommendations to improve business processes. In addition, you will undertake a variety of ad hoc assignments.

You will be required to demonstrate strong influencing and interpersonal skills as well as the commercial acumen and cultural sensitivity to operate effectively in a truly international environment. In addition to your first-class technical and analytical skills, you will also require strong written and verbal communication abilities. Candidates with linguistic skills, particularly Spanish, will be preferred.

This role offers an excellent opportunity to join the senior financial team of a major plc, undertake significant international travel and build a long term career in a successful and progressive organisation.

Interested candidates should write in confidence, enclosing a resume together with current remuneration details, marking the envelope G1A/06 to our advising consultants: Chryssaphes Flammiger Associates, Bechtel House, 245 Hammersmith Road, London W6 8DP.

GUINNESS PLC



THE GLENFIDDICH
DISTILLERS



BEILS
180 South Street
London W1



KALIBER
180 South Street
London W1



TANGIERWAY
180 South Street
London W1

and, of course...



GUINNESS

To £65,000 + bonus + benefits

Premier UK Quoted Multinational

North West

Group Tax Controller

A rare opportunity for a talented and ambitious tax specialist to join one of the UK's most respected and successful plcs with global brands, worldwide manufacturing and sales of over £2 billion. Stimulating remit focusing on international tax planning with genuine strategic involvement and real scope for career progression.

THE ROLE

- Supporting the Head of Group Tax in providing a first-class tax advisory service, focused on the needs of the business, to the Group FD and senior line management.
- Evaluating and recommending strategies to optimise tax positions in diverse international jurisdictions, through Head Office analysis and frequent overseas visits.
- Executing a variety of ad-hoc tasks to support worldwide corporate development activity, including M&A and disposals work.

THE QUALIFICATIONS

- Ambitious and committed tax professional, aged 35+, with a high degree of technical UK tax expertise gained at the centre of an international manufacturing business ideally with US operations. Language skills advantageous.
- Team player with outstanding analytical ability and the interpersonal skills and desire to comprehend and influence a complex international strategy.
- Hard-working, diligent and resourceful negotiator with a sense of humour. Able to progress further.

Leeds 0113 2307774
London 0171 493 1238
Manchester 0161 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Ref: FT040606,
16 Chancery Place,
London WC2A 1PL

Commercial Managers

Mobile Communications

N Midlands

c £60,000 Package + Car

This highly successful mobile communications group has already achieved market leader status in the UK and Europe. They have an extremely impressive track record of profitable growth and are well positioned for a future stock market flotation. They have a total commitment to customer service and have an entrepreneurial culture which is aggressive, ambitious and empowering. In order to support these ambitious future strategies, they seek to appoint a number of key executives.

Positions

- Report to the Divisional Managing Director and assume full responsibility for the financial management of an autonomous business.
- Provide strong financial advice to operational managers and play a major role in the formulation of commercial strategy.
- Develop management information systems and controls to support a growing business.

Candidates

- Strong technical ability combined with a high degree of business acumen and a track record of achievement.
- A proactive and innovative approach with the energy and interpersonal skills to succeed in a fast moving and highly competitive business environment.
- A positive "can do" attitude with a strong bottom line focus and a desire to succeed.
- Qualified Accountant, aged 30-40.

Career prospects are truly exceptional for the right individuals with future opportunities for progression that are unlikely to be paralleled elsewhere. To express an interest please write to Stephen Banks ACMA, Michael Page Finance, Clarewood House, 81 Mosley Street, Manchester M2 3LQ, quoting reference 237519.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow Edinburgh & Worldwide

Fast forward in finance

We need a qualified accountant with exceptional talent and the ambition to work at the leading edge of Regulation. To complete our high level, multi-disciplinary team of Advisors.

Qualified Accountant
up to £36,681

This is a rare opportunity for a finance professional to enter a rapidly growing sector (no housing knowledge required) and perform an intellectually challenging job involving complex policy and problem solving, analysis and performance management. Articulate and persuasive, you should be computer literate and your technical credentials must be backed up by the skill to translate and communicate complex detail into user-friendly explanations/systems.

The job is project based (no direct

line management responsibility) and your core brief will be to grasp complex systems/interactions and create regulatory strategies which are workable in practice. Your individual portfolio of policy projects will provide you with both scope and flexibility to set your own agenda. You will be exposed to a broad range of professionals throughout Government, Housing Associations, Trade Bodies and Consultancies and you must prove a powerful negotiator on the Corporation's behalf.

A rare chance to fast forward your finance career into Regulation.

Salary in the range £31,917 - £36,681 (incl. benefits).

For further information, please contact: The Personnel Officer, The Housing Corporation, 149 Tottenham Court Road, London W1P 1HN. Tel: 0171 888 0844 (24 hour answerphone). Please quote reference: R1. Closing date: 29th June 1995.



Group Treasurer

Berks

c£50,000 pa Plus Car and Sub. Benefits

Our client is a well-known name not only in the UK but also in the US and Europe. This is a unique opportunity to join a young, enthusiastic and high calibre team. Reporting to the Group Finance Director, the Group Treasurer has a high profile role both internally and externally. You will co-ordinate all aspects of treasury strategy and policy management across the Group, as well as the mainstream Treasury management activities.

Specific responsibilities will include:

- Consolidation of all international treasury activities, which will include planning and implementation of changes in the US and Europe.
- Continuous review of the Group's borrowing facility and participation in the development of the Group's financial structure.
- Control of cash flow forecast and management of currency exposure.

You will be a graduate, MCT with an accounting background (an Accounting qualification would be ideal with a minimum of 5 years experience within the Treasury function of a complex international group).

Additionally you must evidence:

- Strong negotiation skills and extensive experience of managing relationships with key banks.
- A hands-on, flexible approach as well as excellent communication, interpersonal and presentation skills.
- Well-developed analytical skills as well as the enthusiasm and energy to deal with a constantly changing environment.

To pursue this exciting opportunity you should write to Karen Wilson at Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY enclosing a recent CV and a note of current salary quoting Ref: KW10176/FT.



Hoggett Bowers
EXECUTIVE SEARCH AND SELECTION

FINANCE DIRECTOR

HIGHLY COMMERCIAL MANUFACTURING SECTOR ROLE

NORTHERN HOME COUNTIES

c.£70,000 + BONUS + BENEFITS

- £200 million turnover division, part of a £2 billion turnover group engaged in diverse manufacturing and engineering activities.

- Highly commercial position spanning 20 diverse businesses of varied sizes, each with an autonomous management team. Financial information is produced by a central service unit, releasing the FD to perform a true divisional role, supported by a Business Analyst.

- He/she will be expected to make considerable strategic input as a key element of the Divisional Board.

- Aged 35-45, probably ACMA, with a background in a sophisticated manufacturing environment. Experience in a divisional role will be essential.

- Position will appeal to candidates with natural general management abilities who see their careers developing outside of mainstream finance.

- Excellent communication skills, a persuasive personality and exceptional levels of drive, allied to commonsense and self reliance.

Please apply in writing quoting reference 936 with full career and salary details to:
Nigel Bates
Whitehead Selection Limited
11 Hill Street, London W1X 8BB
Tel: 0171 290 2043

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SELECTION

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please call:

Andrew Skarzynski on
+44 0171 873 4054

Toby Finden-Crofts on
+44 0171 873 3456

ASSISTANT DIRECTOR-AUDIT

City £45,000 + car + banking benefits

Our client is a major blue chip and internationally respected merchant banking and financial services Group, based in the City, with offices and clients spanning many parts of the world. The Group's diversity has ensured continued strength and they now seek to make the appointment of an Assistant Director-Audit.

Responsible to the Head of Department, who in turn reports to main board Directors and the Audit Committee, this high profile role will focus on the financial control and operational issues with specific emphasis on providing positive solutions to improve business performance across many aspects of the organisation. These duties will inevitably require working with all levels of management, developing relationships, managing the work of other qualified members of the audit team and ad-hoc projects and investigations.

Ideal candidates will be qualified accountants, aged mid 30's and self starters, probably seeking a positive move from a top firm within the profession. Sound technical ability, communication and presentation skills are paramount in being able to make positive contributions to achieve results and to develop a career with this well known Group.

Please write enclosing full curriculum vitae, quoting Ref 638 to
Philip Cartwright FCMA, Cartwright Consulting, 3 Wigmore Place, Cavendish Square,
London W1H 9DB. Tel: 0171 371 9476 Fax: 0171 371 9478

CARTWRIGHT CONSULTING
FINANCIAL SELECTION & SEARCH



Financial Controller

Salary c. US\$ 75,000 + expatriate benefits Gulf based

Our client is an international engineering and construction group operating mainly in the Middle East, but with a London office. The Group has an extensive and consistent performance record since its formation in the 1950's. It has a current turnover in excess of US\$80m and is profitable. It has recently won several major new projects, principally involving civil engineering works. They now wish to recruit a Financial Controller to be based in the Gulf.

This position will report to the Senior Vice President Operations and the Financial Director. Specific responsibilities will include:

- Preparation of Financial Statements.
- Co-ordinating all operations from a financial point of view.
- Detailed monthly project cost reports.
- Maintenance of communication lines between operational control and UK.
- Inventory control.
- Payroll.
- Managing a team of circa 20 staff.

Acceptable candidates will be qualified accountants, computer literate and aged 35-45. Experienced in turnkey operations in the Middle East and in operating with a multi-cultural team, candidates will possess a proven ability to gather information from non-financial personnel. The ability to interact positively with all levels of staff is essential.

This is a newly established position which offers considerable scope for further career progression. Interested candidates should write to Tony Saw, enclosing full career and salary details, and quoting Ref. no. FT0806, at KPMG Selection & Search, 1-2 Dorset Rise, Blackfriars, London EC4Y 8AE.

Previous applicants need not apply.

KPMG Selection & Search

GROUP FINANCIAL DIRECTOR

Up to £40,000 + Car + benefits

South West

Our client is a privately owned Group of companies with an established track record of success in its region. As part of the process of redefinition of responsibilities of its main board, the Group is seeking to strengthen its financial management function.

An experienced and successful accountant is needed to provide leadership and direction to the accounts team and to augment the commercial acumen of the business. The Group already has extensive management information systems for its constituent companies and wishes to develop these on a continuous basis.

The successful candidate is likely to be in the 35 to 45 year age range. He or she is likely to be a qualified accountant with some formal management training, holding a senior administrative management role in a medium or large commercial organisation and be seeking an exciting career move.

Experience of the construction industry would be an advantage together with dealing with treasury activities. The candidate must be an effective communicator, possess demonstrable administrative skill as well as strong technical and commercial ability.

An attractive reward package including relocation expenses is on offer to the right candidate who can fill this challenging role.

Please reply in confidence enclosing full details to -

Reference FT/7D 04/95

Senior Management Services

2 Springfield

Cuddington

Nx, Northwich

Cheshire CW8 2NS

MENTOR MANAGEMENT SERVICES

FINANCIAL CONTROLLER

London £40,000 + bonus + car

Our client is an exciting Industrial Group with a superb performance record achieving year on year growth both organically and by acquisition. The Group holds dominant positions in the markets it serves and has tripled the level of activity (currently approaching £200m) over the last four years, aiming to continue such growth and development through its base of strong core businesses.

As a direct result of these substantial achievements a Financial Controller is now sought who, based at the Corporate Headquarters with the small but high calibre central management team, will provide a comprehensive interface between the main board and a portfolio of decentralised subsidiaries. The role will focus upon strengthening financial controls, upgrading the quality of management information, providing financial and planning analysis along with assisting the group in its business development.

Candidates, aged mid 30's, should be qualified accountants with strong commercial acumen and industrial experience combined with excellent inter-personal skills. Pragmatic and decisive abilities coupled with enthusiasm are vital as are a desire to take on this tough but highly rewarding role that holds first class potential for career development.

Please write enclosing full curriculum vitae quoting ref 637 to
Philip Cartwright FCMA, Cartwright Consulting, 3 Wigmore Place, Cavendish Square,
London W1H 9DB Tel: 0171 371 9476 Fax: 0171 371 9478

CARTWRIGHT CONSULTING
FINANCIAL SELECTION & SEARCH



First Choice

Management Accountant
To £40,000
+ Car
+ Benefits

First Choice Plc is one of the country's largest and most established holiday companies. Encompassing award winning charter airline, Air 2000, First Choice has recently undergone a radical re-organisation of its commercial structure. The recent change of corporate identity and a strategy towards the provision of a superior customer service, driven by the dynamic Management Team, will create substantial business opportunities world-wide.

With an annual turnover of £900 million, the aim is to focus its financial and management resources on building the most efficient tour operations and associated airline business in the UK and North America. To strengthen the growth and redevelopment of the financial team, First Choice now seek to appoint two exceptional individuals who will bring a proactive and innovative approach to the respective positions.

Reporting to the Financial Controller, European Tour Operations the **Management Accountant** will be required to bring rapid change to a fast moving environment. In addition to the preparation of accurate and timely management information, applicants must be prepared to improve the quality and speed of information available through the redevelopment of the extensive systems in place. Aged between 28-32 a qualified CIMA or ACA with management reporting experience, you will have a proven track record of managing change in a young and vibrant environment.

Interested applicants should write in the strictest confidence to our retained consultants Christopher Mills or Robert Walker at Walker Hamill Executive Selection, forwarding a brief resume quoting ref CM 1805. All direct applications will be forwarded to Walker Hamill.

WALKER HAMILL

Financial Recruitment Consultants

103-105 Jermyn Street, London SW1Y 6EE

Tel: 0171 839 4444 Fax: 0171 839 5857

South of London

Commercial Accountant
To £35,000
+ Car
+ Benefits

Having gained 2 to 3 years experience in a similarly varied commercial environment, the **Commercial Accountant** will have a broad field of responsibility. Able to communicate both at director and peer level on a regular basis, the successful candidate will be required to carry out a wide range of tasks including analysis, budgeting and forecasting. A qualified ACA with excellent interpersonal skills, the individual must be able to manage a small team with a high profile within the finance function, and possess the drive and enthusiasm to develop this role into the future.

Head of Financial Analysis Unit

CENTRAL
LONDON

£38,481 - £44,809



The Civil Aviation Authority is responsible for the safety and economic regulation of the British civil aviation industry and the provision of air traffic control services in the United Kingdom.

An opportunity now exists for a high calibre person to join our Economic Regulation Group as Head of the Financial Analysis Unit, which provides analytic support for licensing decisions on UK airlines and tour operators. The Head of the Unit is responsible for advising line management on the financial position and economic prospects of licensed companies, and for managing a small team which includes people from both economic and accounting disciplines.

The ability to interpret financial statements with insight is essential, and applicants must have a comprehensive understanding of finance and corporate strategy.

The successful applicant should have experience in an analytical or regulatory role, and will have either a recognised accounting qualification or a qualification in another specialisation combined with relevant experience. Knowledge of the economic characteristics of the airline and travel industries would be an advantage. The ability to manage and develop professional staff and excellent communication skills are essential.

Salary is negotiable within the above range and there is an attractive benefits package, including an excellent contributory pension scheme.

Please send a CV to Anna Clenshaw, T1232, CAA House, 45-59 Kingsway, London WC2B 6TE.

Applications to be received by 26th June 1995.

THE CAA IS AN EQUAL OPPORTUNITIES EMPLOYER

Financial Management Opportunities Based in Russia

We are a highly successful international trading organisation working within a number of rapidly expanding FMCG markets. The Group is enjoying a phenomenal rate of growth in business activity which is particularly marked in the emerging markets of the Former Soviet Union and other Eastern European states. The Group now needs to make a number of strategic appointments to strengthen its financial management team in Russia.

Financial Controllers - Various locations in Russia.

We require commercially orientated ACA, ACCA or CIMA qualified accountants with a minimum of 5 years post qualification experience. The candidates will be based in Moscow for a minimum of 3 years.

Substantial experience in multi-site manufacturing and distribution is essential. A working knowledge of the Russian language would be definite advantage. We require proactive self starters with good communication and interpersonal skills, and an excellent working knowledge of computer system controls and management reporting. In addition, the candidates must be capable of working to tight deadlines and have good motivating and managerial skills.

Attractive expatriate packages will be offered (single or married status). Interested applicants should send a comprehensive CV, including current salary and daytime telephone number to: Mike Wassing FCCA at Rostel Holdings Limited, RHL House, 19 Heather Park Drive, Wembley, Middlesex, HA0 1ST.

Strictly no agencies

BUSINESS DEVELOPMENT MANAGER

Leading Edge UK Retailer
Highly Attractive Package

Vision, commitment and energy are qualities that have transformed this dynamic UK plc into a recognised leader within the fast moving retail sector. Its impressive performance results from the ability to implement change, launch product innovations, address operational issues and attract ambitious individuals keen to contribute positively to business performance.

Exceptional growth plans coupled with a determination to improve market share, have led to a requirement for an outstanding individual operating at the core of the organisation. Working as an integral member of a highly focused team, specifically you will:-

- Provide value added financial support and guidance by identifying key trading issues and developing relevant strategic initiatives.
- Be responsible for business and operational planning and performance enhancement across a wide range of indicators.
- Actively develop new business opportunities and project manage assignments to deliver improved trading and operational results.

Suitable candidates will have outstanding qualities. You will have a blue chip background and a strong academic record including ideally an MBA or professional qualification and have the necessary personal qualities to deliver in a demanding and complex organisation. You will demonstrate high motivational qualities, a strong commercial outlook and be capable of inspiring confidence at all levels. You will be rewarded by a truly progressive career.

Interested candidates should write to **Michael Herst or Charles Austin** at **Herst Austin Rowley**, 30 St George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting HAR717.

HERST AUSTIN ROWLEY

BOLOGNA • COLOGNE • LISSON • LONDON
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RELOCATION IN THE UK 2

Robert Peston on the prospect of a Labour general election victory

How Blair may be different

Only so much praise from Lady Thatcher, the former British prime minister whose personality and policies did so much to attract foreign investment to the UK in the 1980s, is good for a Labour leader.

Her recent description of the conversion to market economics of Mr Tony Blair, the opposition leader, as "genuine" is about as far as he wants her to go.

The reason is that Mr Blair is walking a very fine tightrope. On the one hand, he wants to reassure businesses and investors that Labour has turned its back on its traditional economic policies of high spending, high taxation, high borrowing and a tumbling pound.

On the other hand, as a moderniser, he is appealing above the heads of his old-fashioned colleagues in the parliamentary party to Labour members in the country, whom he believes share his vision. But there is a limit to the number of Tory clothes he can wear.

In order to keep his party united - both before and after the election - he needs to demonstrate that there would be significant policy differences between a Labour government and a Tory one.

The prospect of Labour taking power at the next election - which must be held within the next two years - is increasingly likely. Its lead over the Tories, based on local election results and opinion polls, is between 25 and 30 per cent. On that basis, Labour would have a 300-seat majority in a future parliament.

That, however, is no longer the terrifying prospect for the business community that it once was. In particular, the framework of Labour's macro-economic policy has much in common with the government's approach.

In a series of speeches in May, Mr Blair - and Mr Gordon Brown, the shadow chancellor - have said the control of inflation is their number one priority. Mr Blair has said he puts a greater stress on a tight

monetary policy than even the Tories.

The proof of his commitment is that Labour is gradually edging in the direction - though it is not there yet - of ceding control of the execution of monetary policy to the Bank of England.

It has already announced a series of reforms of the Bank, to make the decision-making process on interest rates more transparent, more predictable and less focused on the personalities of the chancellor and the Bank's governor.

The clear drift of its policy is - once it has confidence in these new institutional arrangements - to hand to the Bank the power to set interest rates, subject to inflation targets set by the Treasury. At the same time, Mr Brown

has said that the ratio of public sector debt to gross domestic product would be kept stable over the medium term, probably at the 80 per cent rate of the Maastricht treaty's economic convergence criterion on economic and monetary union.

And if investors need further reassurance of Labour's sound money commitment, they can take some comfort from the party's mildly greater enthusiasm for sterling's membership of a single European currency than that of the government.

One substantial uncertainty in Labour's economic policy is taxation. Mr Blair has said he will not impose penal rates of taxation either on companies or individuals. However, he has not said what Labour would do if the Conservatives

make substantial income tax cuts before the next election, as is highly likely.

Labour has said that it will make modest reforms of the corporate taxation system to encourage investment and research and development. Its ideas are still vague in this area, though it has said it may reform capital gains tax in a way that encourages investment institutions to hold shares for longer.

Its underlying philosophy is to design a tax system which minimises the potential for abuse and models the fiscal definition of profits more closely on the accounting definition. Reassuringly, it is consulting widely before setting out a detailed plan.

In this area, however, there

are vestiges of "Old Labour". The party has adopted a position of moral outrage at the substantial profits made by privatised utility companies, many of which operate as quasi-monopolies. Mr Brown has said that, were he chancellor at the moment, he would impose a windfall tax on them.

The other policy of deep concern to business is the plan to impose a national minimum wage - which is closely related to Labour's proposal to end the UK's opt out from the social chapter of the Maastricht treaty.

The employee rights elements of the social chapter are more of concern to small businesses than to big companies, since multinationals operating in the UK have already implemented many of its provisions,

to bring their British operations into line with those in the rest of Europe.

A national minimum wage is, however, another matter. There are widespread concerns that this would lead to a sharp increase in wage costs.

Mr Blair recognises the concerns and has ruled out setting the minimum wage - or even spelling out a formula for its implementation - until he can assess the state of the economy after the next election.

If in macro policy the differences between Labour and the government are no longer substantial, the same cannot be said of its approach to corporate regulation, education and training.

Labour remains far more interventionist in these areas than the government. On training, it will probably impose a levy on companies which spend less than a specified sum on improving the skills of the workforce.

In the City of London, the likelihood is that a Labour government will streamline the

regulatory system, merging a variety of watchdogs into one super-regulator, with greater powers to fine miscreants.

And its approach to corporate regulation is marked by a thinly disguised antipathy to a free market in company takeovers and a raft of schemes to boost the power of consumers.

Banks, financial services companies and utility companies would all be subject to far more stringent regulation of their pricing policies and toughened customer complaints procedures.

Mr Blair hopes that this regulatory approach will satisfy his own party's craving for distinctive policies and will not be too scary to industry.

However, the biggest threat to him - and by implication to the City and industry - are the party's dinosaurs on his back benches and in the unions. The prospect of power for the first time in 16 years means that for now they are prepared to hide their teeth. Whether they will be quite so tame once in office is altogether another matter.

Jonathan Schwarz looks at the impact of the tax system

Factors that make UK attractive

It is sometimes argued that taxation is not a prime factor in relocation decisions. The UK tax system, however, has a significant influence in attracting and keeping foreign business in the UK. Corporation tax rates over the last decade have been competitive with other European countries and until some previously high tax Nordic countries radically dropped their rates, the UK offered the lowest in Europe. This is only part of the story. A number of tax factors make the UK an attractive business location.

The UK now has around 100 double tax treaties with other countries. All but the most ancient are based on the OECD model. This has a number of benefits. New investors are assured that their UK tax treatment is subject to the standards for international transactions recommended by the OECD. Additionally, companies using the UK as a base can be sure that exports of goods and services from the UK will be subject to similar treaty protection from tax in third country markets. UK tax reforms over the past few years have focused on international business issues, several of which enhance the attractiveness of the UK.

The international headquarters companies regime introduced in the 1994 Finance Act

permits UK companies which qualify to pay dividends to foreign shareholders without Advance Corporation Tax, where the dividend has been paid out of foreign taxed income. This is of particular interest to companies based outside the European Union which wish to establish subsidiaries or branch operations within the EU.

The UK can also provide a favourable location for European administrative and co-ordination activities. It is possible to have the Inland Revenue agree that such activities by a UK office and certain other management services provided in relation to European operations may be taxed on a cost plus basis. These arrangements have been done on a relatively informal basis in the past. The Inland Revenue is in the process of introducing a formal rulings procedure, which will enhance the utility of these arrangements.

Several other areas of tax reform have importance in the international context. The 1995 Finance Act revised the rules relating to non-residents carrying on a trade in the UK through a branch or agency. One of several changes introduced is the principle that a branch or agency in the UK is treated as if it were a separate and distinct person from the non-resident. This is in accordance with OECD recommendations. Previously, if any trading occurred in the UK, all related profits were taxable in the UK. Now a rational allocation of expenses between the foreign head office and the UK branch on an arm's length basis is possible.

Other helpful reforms include the adoption of a code dealing with the taxation of foreign currency transactions and of financial instruments. It is possible for UK companies to account for their profits for tax purposes in the currency of their foreign parent.

The major tax consideration for foreign companies establishing in the UK is in deciding whether to structure the operation as a branch or subsidiary. Both branches and subsidiaries are liable to corporation tax on taxable profits. A subsidiary is also liable to account for ACT on dividends paid to the foreign parent arising out of UK profits. The legality of this ACT in certain circumstances is being challenged before the European Court of Justice. A branch

need not account for ACT on remittances to its head office.

However, a UK company does not necessarily pay more corporation tax than a branch, although a timing disadvantage may arise. ACT may be set off against the UK company's liability to corporation tax. A number of tax treaties that the UK has signed provide for repayment of the tax credit to suitably qualified foreign parent companies in certain circumstances. This in effect reduces the real rate of UK tax on UK company profits to below that imposed on branches.

In the initial years of establishing operations, significant expenditure may be required which does not immediately generate profits. Losses of a UK branch may be available for relief against the foreign company's own profits in its country of residence. In some cases, it may be possible to get the best of both worlds. UK tax law permits foreign-owned branches to be converted into UK companies tax free. Thus, in the early years, losses may be offset against the parent

company's other income, with the benefits of the UK company being saved for later, profitable years.

A new twist in planning such arrangements has developed in recent times in relation to so-called hybrid structures. These arrangements generally involve a business entity which is treated as a UK resident company for UK tax

purposes, but as a branch for foreign tax purposes. Such structures are usually driven by the parent company's domestic tax regime. These are often used to achieve a degree of consolidation of profits for tax purposes in the parent company's country of residence or to overcome double taxation which may arise at the corporate and shareholder

They may not be the deciding factor, but they help, writes Chris Tighe

Wide range of grants offered

When new inward investment projects are announced, a quality labour force, good infrastructure and even the warmth of the welcome for investors tend to be highlighted as reasons for the choice of location. Regional economic development agencies and inward investors are more shy of talking about another key consideration - the availability of grant aid.

This diffidence is understandable; inward investors do not want to appear to milk the grants system for short-term advantage and regional development bodies are keen to show that their areas offer more than just cash aid.

That the UK has won nearly all Korean investment into the European Union, 41 per cent of Japanese investment and 39 per cent of US investment, despite having one of Europe's less generous grant regimes, demonstrates that grants alone do not dictate such decisions.

But equally, the fact the UK government, despite its avowed commitment to free market forces, made 1,396 offers of regional selective assistance totalling £342m in 1993-94 alone - and received in that same year 2,225 applications for RSA totalling £627m - underlines the importance of grants in securing inward investment.

RSA, the principal instrument in Britain for encouraging capital investment by manufacturing and service sector companies, is available in assisted areas designated by the government. The current assisted areas map, which came into effect in August 1993, includes, for the first time, parts of London and south-east England. It comprises development areas, covering about 16 per cent of Britain's working population, and the lower-tier intermediate areas, covering nearly 18 per cent. The areas were selected because of such factors as high unemployment rates, local industrial decline and geographical peripherality.

The key RSA rule is that there is no automatic entitlement. It is entirely discretionary. To qualify, projects must create or safeguard jobs, contribute to the regional and national economy, be viable and yet need the assistance to go ahead on the basis proposed. This means, crucially, that applicants must not commit themselves to a project until an RSA offer has been received.

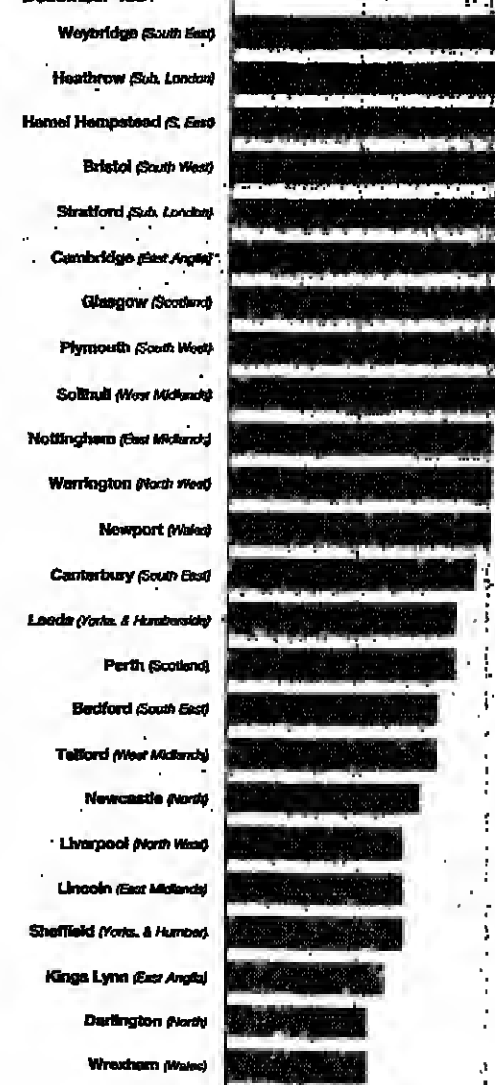
RSA grants are based on the project's fixed capital costs and the number of jobs expected to be created. The level of grant is the minimum deemed necessary to enable the project to proceed. As a general rule, RSA may provide 15-25 per cent of total capital cost in development and 10-15 per cent in intermediate areas.

RSA can be very substantial: the allocation for Samsung's £450m European electronics complex, the first phase of which is under construction at Weybridge, Cleveland, is £58m.

The government also offers discretionary regional enterprise grants for small businesses in some assisted and

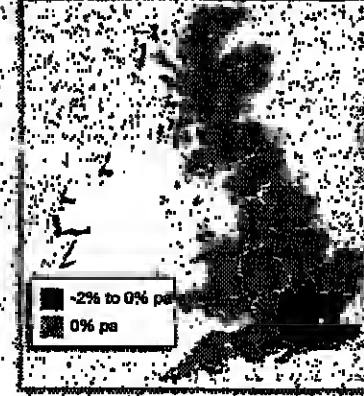
Prime industrial rentals in the UK

December 1994

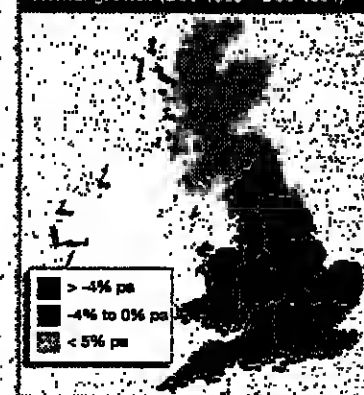


Source: Hestley & Baker

Rental growth (June - December 1994)



Rental growth (Dec 1989 - Dec 1994)



other areas. This scheme comprises regional investment grants, offering 15 per cent of fixed asset investment up to a maximum grant of £15,000, for companies employing up to 25 full-timers, and innovation grants of 50 per cent of agreed project cost, up to a maximum grant of £25,000, for companies employing under 50 people.

The RSA and REG schemes operate in mainland Britain through the Department of Trade and Industry and the Scottish and Welsh offices. Northern Ireland operates a separate system of inward investment incentives: of all UK regions, it can offer in high unemployment areas the most grant aid. Here too, grants are discretionary.

Key inward investment incentives in Northern Ireland include up to 50 per cent cash grants towards the capital cost of buildings, machinery and equipment, 100 per cent industrial rates exemption for manufacturing companies, depreciation allowances of 25 per cent a year on capital expenditure on machinery and equipment and up to 50 per cent of total staff training costs. Employment grants, related to the number of jobs created, are available as well as various other grants.

Britain also operates a number of regeneration initiatives of direct interest to inward investors.

The concept of government

intervention to assist "depressed areas" dates back in the UK to the 1930s; the body formed then to encourage development of light industry to counter economic decline grew to become English Estates which in 1993-94 undertook capital expenditure of £65m. It has now been absorbed into English Partnerships, the new urban regeneration agency for England.

Regional development agencies and local authorities throughout Britain also promote economic development and many provide wide-ranging assistance to business. The Training and Enterprise Councils in England and Wales and the Local Enterprise Companies in Scotland assist inward investors in training suitable employees.

And, under the banner of the Single Regeneration Budget, the UK government has grouped 20 previously separate programmes, with the aim of providing flexible support for regeneration, economic development and industrial competitiveness in England, mainly in urban areas. The SRB budget for the three years from April 1995 is £4bn. Schemes involve partnerships, rather than single companies, but may benefit businesses.

The wide range of initiatives in some areas - inward investors can also seek loans and equity capital from regenera-

tion bodies such as British Coal Enterprise and British Steel (Industry) - may sound daunting. But economic development bodies are keen to maximise the attractiveness of incentives by working in partnership with investors.

As a member of the European Union, parts of the UK qualify for assistance from EU structural funds. Most are geared towards infrastructure projects, including roads, education and training, rather than individual companies. The EU also has 13 "community initiatives" focused on hard-hit sectors - such as defence, textiles and steel. Grants towards capital projects are not generally available to individual companies through the EU - the exception is grants, up to a maximum of around 20 per cent, for the agricultural and fish processing sectors - but inward investors may wish to consider EU loan possibilities.

Those planning large projects - generally in excess of £25m capital cost - could consider applying to the European Investment Bank for a direct loan, at moderately advantageous rates, covering up to 50 per cent of project cost. This covers the assisted areas, plus some categories of investment. Smaller investors can seek EIB loans via one of the UK clearing banks acting as an agent.

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RELOCATION IN THE UK 4

Michael Skapinker looks at expansion plans at Heathrow and in Manchester

Jobs may depend on airport plans

One of the great attractions of being in the UK is that it is so easy to go somewhere else. The UK is host to three of Europe's top 10 airports: Heathrow, Gatwick and Manchester.

London's Heathrow occupies pride of place as the leading international airport in the world, with direct flights to more than 200 foreign destinations.

Heathrow, which handled 51.7m passengers last year, also provides connections to other UK business centres: the London-Glasgow route is one of the busiest in Europe. If BAA, which owns Heathrow, is to be believed, however, the airport's position is under threat from a group of environmentalists, anti-noise campaigners and local authorities. The protesters are opposing Heathrow's plans to build a fifth terminal, currently the subject of a planning inquiry. The new terminal, which will cost £900m, will increase the number of passengers handled by Heathrow annually to 80m.

BAA says: "If Terminal Five is not built, Britain will have given away its world leadership in airport operations. The UK economy will feel the impact as foreign investment drifts to Europe, the City's already threatened position as

Europe's financial centre would be endangered and inbound tourism will suffer."

The Confederation of British Industry has also stressed the importance of building a fifth terminal, as have trade unions with members in the aviation industry. Mr Harold Eatoch, the CBI's southern and south-eastern regional director, says: "There is a risk that some of the world's big airlines will

Some of the world's big airlines could move their operations and jobs from Heathrow to the Continent if the fifth terminal does not go ahead, it is said

move their operations and jobs from Heathrow to the Continent if the fifth terminal does not go ahead, creating an adverse impact on the UK and regional economy. Major expansion is being planned at competing European airports, such as Charles de Gaulle in Paris and Schiphol in Amsterdam."

Heathrow is not the only airport whose expansion plans are the subject of public scrutiny. An inquiry into Manchester's proposal to build a second runway finished taking evi-

dence earlier this year and is now considering its decision. Manchester airport says it is confident of receiving approval, which it expects at the end of this year or early in 1996.

The expansion plans at Heathrow and Manchester have been strongly attacked by environmental campaigners. Those who oppose a new terminal at Heathrow say the notion that the UK will lose foreign investment without it is nonsense. London, they say, will remain a leading financial and business centre, with or without a fifth terminal at its principal airport.

Mr Jim Bailey, planning officer of Surrey County Council, one of the local authorities leading the opposition to the terminal, says: "Heathrow will continue to grow whether terminal five is built or not, with more passengers, more flights and more traffic. It is seriously misleading of both BAA and British Airways to suggest that without terminal five Heathrow will wither and jobs will be lost."

The west of London is heavily congested, Mr Bailey says. It would be far better to develop Stansted airport on the

eastern side of the capital. The difficulty is that because Heathrow already has such a large number of international connections, travellers insist on using it. Other airports find it difficult to catch up. Glasgow airport, for example, has flights to only 10 destinations outside the UK. While it still offers direct connections to New York, Boston and Chicago, it no longer has flights to

Washington DC.

Manchester airport serves all the important destinations in Europe and most of the minor ones. It opened a second terminal in 1993. If it receives approval for its second runway, it hopes to have it in use by 2005 and to increase the number of passengers the airport handles from 14.8m last year to 30m.

Mr Geoff Muirhead, Manchester's chief executive, says, however, that his airport cannot hope to replace Heathrow as an international transit airport. About a third of Heathrow's passengers use the airport to change aircraft. Only 6 per cent of Manchester's do and this is not expected to rise beyond 10 per cent by 2005.

Other London airports, such as Gatwick, Luton and Stansted, also cannot offer the range of flights that Heathrow can. In its argument for terminal five, BAA says that 7m passengers used one of the four London area airports in 1994, with 65 per cent choosing Heathrow. By 2015, the number wanting to use these four airports is expected to grow to 16.5m a year. Unless capacity is expanded, airports in the south-east of England will have no option but to start turning travellers away early in the next decade.

Alan Cane on liberalisation in telecommunications

Price leader aims to stay ahead

More than a decade of increasing liberalisation in telecommunications has endowed the UK with the most open and competitive market in the world and some of the lowest call charges.

The customer, both business and residential, has benefited hugely from these developments. As Sir Iain Vallance, chairman of British Telecommunications, the leading operator, told a recent conference: "Of the major countries of Europe, the UK has been the first to the pervasive use of digital technology, the first to the pervasive use of mobile services and the first to the pervasive use of virtual private networks."

The UK and Sweden are currently the only fully liberalised telecoms markets in Europe. This is set to change. European Union governments, in a series of agreements since 1993, have accepted that their markets for telecoms services and infrastructure should be fully open to competition from January 1998.

BT is one of the few privatised European telecoms operators. This also is set to change. Late last year Deutsche Telekom, the world's third largest telecoms operator, was transformed into a joint stock company ahead of privatisation in 1996.

This pattern will be repeated in most European countries over the next few years. The prospect of privatisation and liberalisation, bringing an inevitable increase in competition, has been driving down telecoms costs across Europe. There are, nevertheless, dramatic differences between one country and another, with the UK in the vanguard of the low

cost countries. Analysis, a Cambridge, UK-based consultancy has developed a broadly acknowledged method of comparing international telecoms costs. It estimates that for a large business - with 100 exchange lines - the average cost per line in 1995, calculated in Ecu, works out at 6,708 in Italy, 5,386 in Germany, and 4,998 in France but only 3,180 in the UK using Mercury Communications and 3,694 using BT.

Prices are tumbling across Europe but few countries seem prepared to open their markets to competition before 1998

For a medium-sized company with 12 exchange lines, the figures were 3,239 for Italy, 2,564 for Germany, and 2,323 for France but only 1,736 using Mercury in the UK and 1,797 using BT.

For a company making substantial use of telecommunications, therefore, a base in the UK offers significant advantages.

However, especially for long distance and overseas calls, the business customer is not forced to use BT or Mercury. Several smaller operators have established themselves since liberalisation and these are able to offer remarkable bargains. Typically, they will lease lines wholesale from a larger operator, retailing capacity to their customers at rates which may be only half BT's charges.

BT was privatised in the early 1980s; Mercury Communications was licensed in 1984 to provide competition, offering a full range of fixed national and international

telecommunications services. For the time, this was a radical development. Telecoms services were regarded as a natural monopoly best managed in state ownership.

In the early 1990s, the process went a step further with the government opening the market to a wide variety of operators.

At the same time, cable television operators, who had been making indifferent progress in the UK, were allowed

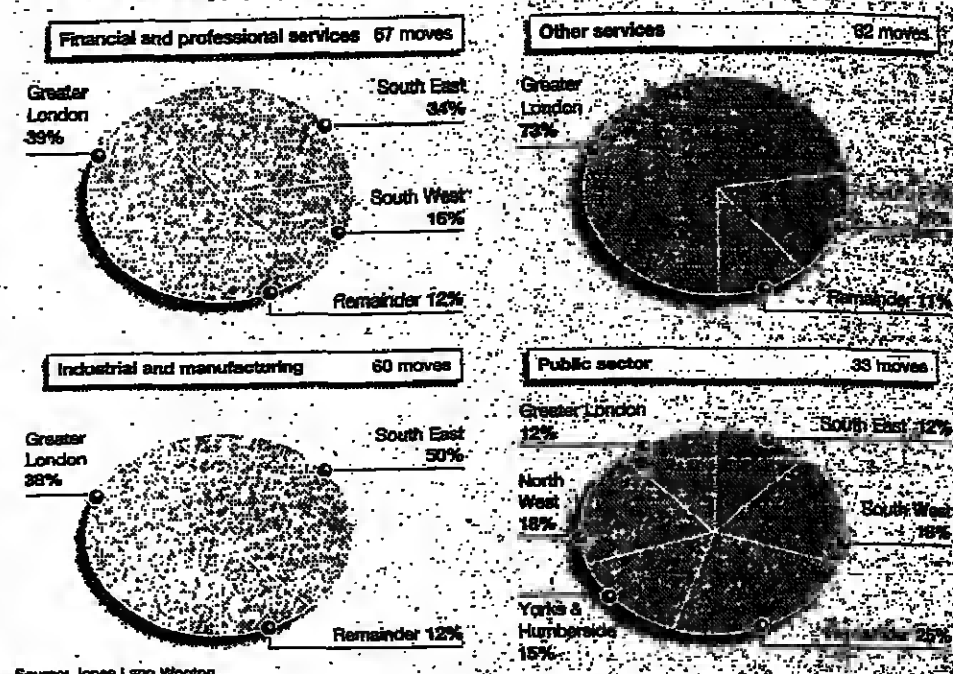
to offer telephone services. This was to encourage their owners, chiefly US telecoms operators, to invest in establishing cable networks which could at some stage coalesce into a nationwide information superhighway.

BT, on the other hand, was not allowed to deliver broadcast entertainment over its national network to prevent the fledgling cable operators being crushed by its size and universal access to the home and office.

As a consequence, businesses have a wide range of operators to choose from and a broad range of products and services.

BT remains the dominant operator with just under 90 per cent of the market. Mercury is second, chiefly through its strategy of undercutting BT's prices on long-distance and international calls. The rivalry between the two companies is continuing to drive down prices. Last month, Mercury launched a scheme which

Decentralisation by activity sector, 1983-1993



Source: Jones Lang Wootton

18 new airlines were operating at Heathrow, carrying 1.8m passengers in 1993.

Heathrow is already full. Mr Steve Garner, deputy general manager at the London Air Traffic Control Centre, at West Drayton, near Heathrow, says it is not possible to get many more aircraft into the airport under current circumstances.

The sort of change that would allow Heathrow to

increase its capacity substantially would be the building of a third runway. The government said earlier this year, however, that it would not allow a third runway to be built.

BAA says the increase in passengers will mostly be achieved through more efficient use of its existing runways and an increase in the number of passengers

on each aircraft. Heathrow plans to build new transport links to reduce congestion for those travelling between the enlarged airport and central London. These include the Heathrow Express rail link, expected to open in 1997. BAA is also looking into the viability of new rail links to connect the airport with the rail system elsewhere in the south-east of England.

The UK is strong on advanced telecommunications. Leased lines are cheap compared with other European countries and Mercury has made a speciality of "hubbing", providing a routing point for international services.

Call centres, which use advanced network software to manage calls made to toll-free numbers, are being increasingly established in the UK by companies impressed by the high quality and low cost of

telecommunications. How long can the UK maintain price leadership in Europe? Probably until the end of the century. Prices are tumbling across Europe but few countries seem prepared to open their markets to competition - the chief stimulus to low prices - before the statutory deadline at the beginning of 1998. It takes time to learn to operate in a liberal environment. The UK has the advantage and seems eager to press it home.

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Charles Batchelor sees the Channel tunnel start to make an impact

Rail's golden age beckons

A party of American businessmen and women, over in London for their company's annual convention, take a Eurostar train through the Channel tunnel for a celebration dinner in Paris. If they had had to fly to the French capital, it is unlikely they would have made the trip.

Meanwhile, a growing number of car manufacturers have switched consignments from frequently lengthy sea routes and are shipping full trainloads of their vehicles through the tunnel. Rover and Fiat move cars between the UK and Italy by rail. Ford ships cars from Liverpool to Valencia in Spain; and Peugeot sends shipments from Calais to Glasgow.

For both passengers and shippers of freight the Channel tunnel is leading to a radically new perception of Britain's place on the map of Europe. The slow start-up of rail services, and the well-publicised problems which have afflicted the Eurostar trains in particular, have tended to blur the tunnel's impact. But significant changes in travel patterns are starting to come through.

The opening of the Channel tunnel, combined with the privatisation of British Rail, have made rail the focus for change in the UK's transport infrastructure. The country's motorway network, by contrast, is now regarded by government as being largely complete though road widening and the construction of much-needed bypasses is being maintained.

Transport links are only one factor which chief executives or production managers take into account when deciding on the location of an office or a factory. Issues such as the quality of the workforce,

labour relations and financial incentives also play an important part.

But the increasing internationalisation of business and the growth of manufacturing techniques such as "just-in-time" have given an added urgency to the issue of accessibility. Managers cannot afford to have key personnel or essential components spend too long in transit, stuck in traffic jams or awaiting unreliable trains.

Britain has some way to go in improving the image of its transport infrastructure. Underinvestment in public transport and a concentration on developing the road network have left the UK with a less than top-class railway system. Much rolling stock is elderly while there is a big backlog of maintenance on many key routes.

At the same time, Britain's roads are still among the most congested in Europe. The UK has on average 67 vehicles for every kilometre of road compared with Germany which has 62 and France which has 36. The average daily flow of vehicles on Britain's motorways is 55,600 vehicles compared with only 35,600 in Germany and 16,000 on the French tolled autoroutes.

Crucial to the development of Britain's railway network, freight as well as passenger, is the expansion of services through the Channel tunnel. The Eurostar trains which link London with Paris and

Brussels in about three hours carried their millionth passenger on May 23, six months after the start-up of services, and expect to reach their second million three months later.

Sixteen Eurostars are in service and the full complement of 31 should be in operation by the autumn.

Sleeper services which will link cities such as Swansea, Glasgow and Manchester with Paris and continental centres including Amsterdam, Cologne and Frankfurt with London are due to start in 1996. Long-distance daytime services will also be introduced between Glasgow, Paris and Brussels.

But it is freight shipments which should benefit most from the linking of Britain's 10,000-mile rail network with the 150,000-mile continental European railway system.

With freight shipments rarely viable for distances of less than 300 miles, the direct link through the tunnel creates a wealth of new opportunities for UK freight forwarders.

Container shipments through the tunnel have risen sharply since services began just under a year ago and currently average about 50,000 tonnes a week. Growth in the past two months has been constrained by a lack of locomotive haulage capacity but Railfreight Distribution (RfD), the BR subsidiary responsible for international container shipments, recently took delivery of 12 electric locomotives which can haul heavier trains, and the upward trend is expected to resume.

Mr Ian Brown, managing director of RfD, believes previous forecasts that freight volumes would rise from 2.5m to

6.5m tonnes by 2000 will be exceeded. For a start, 1m of the 3.5 tonnes shipped in rail containers across the Channel each year still goes by ferry. Mr Brown expects this service to be phased out, leaving the tunnel as the sole means of rail-based shipment to the Continent. He foresees 14m tonnes of goods being shipped through the tunnel by rail, though this will depend on construction of a high-speed link between the tunnel entrance and London to provide extra route capacity. Four consortia have bid to build the £3bn line and a decision on the winner is expected before the end of the year.

Rail privatisation continues its slow progress with initial bids now having been invited for the first three train operating routes. The government hopes to have 51 per cent of the passenger rail network

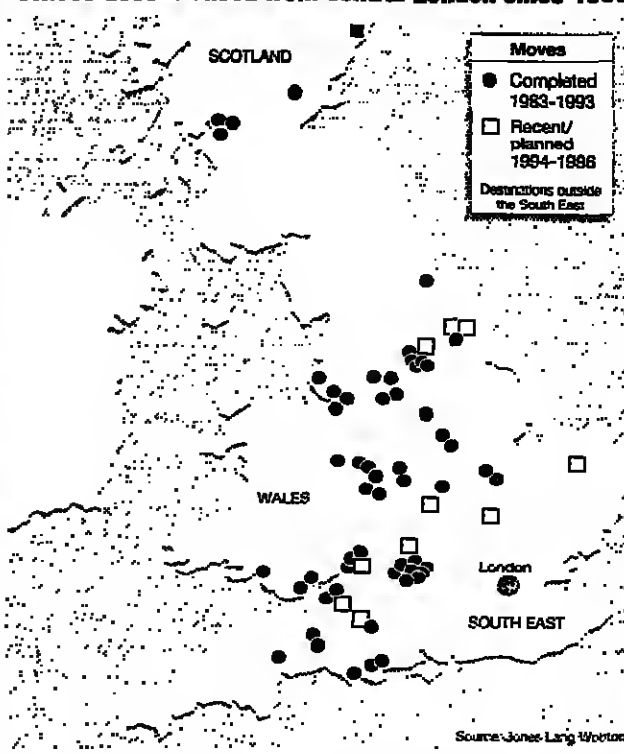
in private hands by next April, but few outside observers expect this timetable can be achieved.

Until the train operating companies are in the private sector it will be impossible to judge whether privatisation has delivered the promised benefits of improved services and a greater focus on customer satisfaction.

So far, privatisation has led to cutbacks in sleeper and motorail services between Scotland and England (though a Scottish judge has put the sleeper closures on hold) and a reduction in the number of special excursion trains. But its impact on core passenger and freight services is still unclear, and will be subject to intense scrutiny in the coming months.

If privatisation can be made to work and the Channel tunnel continues to expand services, then a golden age beckons for the British rail network. But considerable government subsidies will be required on domestic rail routes and the roads will remain the dominant mode of transport for most purposes.

Offices decentralised from central London since 1983



Malaysia and Singapore are investing abroad, writes Kieran Cooke

The newly affluent buy British

The advertisements in Singapore and Malaysian newspapers are full of consumer goods sought after by the newly affluent. In Singapore cars are said to be the highest in the world. Yet the market is buoyant, with long waiting lists for some models. In Malaysia car sales went up 25 per cent last year.

However, there is another story behind the advertisements. Every day, Singaporeans and Malaysians are enticed to put their new-found wealth not just into cars and perfumes, watches and Italian suits. How about buying a block of flats in London or a shopping arcade in Sydney, a hotel in New York or an industrial site in Scotland?

Real estate agents are busy tapping one of the world's rapidly expanding pools of capital. Malaysians and Singaporeans - especially those who are Chinese - have prospered on the back of the region's economic growth. London has already seen the buying power of the Singaporean hoteliers in action: some of the capital's prime hotels are now owned by the island's property moguls.

The Inn on the Park is owned by Hotel Properties of Singapore. The CDL group

owns the Gloucester Hotel, the Chelsea and the Bailey. Scotts Holdings runs several serviced London apartments. Analysts put a £200m-plus tag on the value of Singapore investments in London hotels over the past three years.

Singaporeans are also using their new affluence to invest in UK private properties. In Singapore, property prices have risen rapidly and London prices seem cheap by comparison. The Singapore dollar is one of the world's strongest currencies: in 1990 one British pound was worth S\$2.15. It is now worth S\$2.24. About 6,000 Singaporeans study in the UK; many parents decide to buy their children a house or flat in London, Oxford or Edinburgh for their stay.

Singapore companies are being urged to be adventurous and invest more abroad. The island republic, with a population of under 3m, has estimated foreign exchange reserves of US\$600m. The gov-

ernment says overseas investment is vital to Singapore's onward growth.

Singapore Telecom, the partially privatised telecommunications and posts utility and the island republic's biggest company, has invested about S\$600m overseas in recent years. More than S\$200m of that has been in Britain - in telephony links in conjunction with TV cable operators in Yorkshire and East Anglia.

PCI, a Singapore electronic components manufacturer, has invested S\$5m in a printed circuit board factory near Glasgow. Mayor, a Singapore power supply and moulded cable accessories manufacturer, spent a similar amount on a Welsh plant in 1990. It has since been taken over by the Manchester-based Volex group.

Malaysian investments in Britain have traditionally been in the property sector. But that is changing. Many Malaysian companies, buoyed by seven consecutive years of economic

growth, have considerable cash resources. As in Singapore, the first priority is regional investment. But there are signs that the Malaysians are also targeting Britain as an investment base, particularly in relation to penetrating the EU market.

Since Darby, the Malaysian conglomerate, last year bought Britain's Lac Refrigeration for £21.7m. It plans to pump £30m into Lac to upgrade operations.

"We have a substantial presence throughout south-east Asia and Australia," says Mr Nik Mohamed Nik Yacoub, Sime Darby's chief executive. "Now we want to spread our wings further. We aim to bring the Lac plant up to state-of-the-art manufacturing standards and expand operations into Europe. Later we plan to bring the technology to this region."

This global approach to business development has been the basis for a determined British push to attract more investments from Asia's fast-emerging economies. Mr Michael

Heseltine, trade and industry secretary, recently told a Britain/Malaysia business conference that the two countries could jointly exploit opportunities around the world. He pointed out that the Rover group was now collaborating with Proton, the Malaysian car manufacturer. There were also links in the other direction: Mega First, a Malaysian company, has recently purchased Bloxwich Engineering, a Brit-

ish company which produces door closure systems.

There have been difficulties in Britain's relations with Malaysia. Kuala Lumpur imposed a seven-month ban on giving government contracts to British companies last year after critical reports about the Malaysian leadership in the British press. Yet old colonial links plus ties of language and common legal systems mean that Malaysians are often more comfortable working with British companies. Dr Mahathir Mohamad, the prime minister, says past problems "are now behind us, once and for all". Trade between the two countries is growing rapidly, to M\$10bn (£2.6bn) last year.

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John Burton says Korean companies are keen to invest in Britain

The way to beat trade barriers

The UK is becoming the main industrial base in Europe for South Korean companies as they rapidly expand abroad. Germany has so far attracted a fifth of the £1.3bn that Korean manufacturers have invested in Europe, while the UK is close behind at 16 per cent.

The UK, however, is likely to surpass Germany shortly as Korean companies abandon the latter due to the country's high wage costs and strong D-mark. "Samsung's decision last year to build an electronics complex in the north-east of England is proving crucial to attracting Korean investment and we expect much more in the next few years," says one UK diplomat in Seoul.

The £700m project by Samsung Electronics to manufacture consumer electronics in Weymouth represented the biggest European investment to date by a Korean company. Samsung has also moved its European headquarters from Frankfurt to London.

The rush of Korean investment to Europe reflects growing concerns about EU trade barriers. Korean electronics companies are establishing new facilities or expanding current ones in the UK as they stop direct exports to the EU in response to proposed anti-dumping duties.

The Samsung electronics complex, which will be completed in 2000, will produce microwave ovens, computer monitors, personal computers, facsimile machines and colour display tubes. The UK is also believed to be the leading candidate for a semiconductor plant that Samsung is planning to build in Europe toward the end of the decade.

Daewoo Electronics is raising production capacity at its car factory in Antrim, Northern Ireland, to 1m machines from 600,000. A similar expansion is occurring at LG Electronics' microwave oven and colour television factory in Newcastle as

the company ends all direct shipments of these products from Korea to the EU by the end of the year.

LG Electronics is also considering the transfer of its computer monitor or VCR manufacturing operations from Germany to the UK, following the recent closure of colour TV production to Newcastle.

"The UK's biggest advantage is its low labour cost and well-educated workforce. UK wages are at least 10 per cent lower than in Germany," says Mr Kim Young-jun, executive vice-president and chief financial officer for LG Electronics.

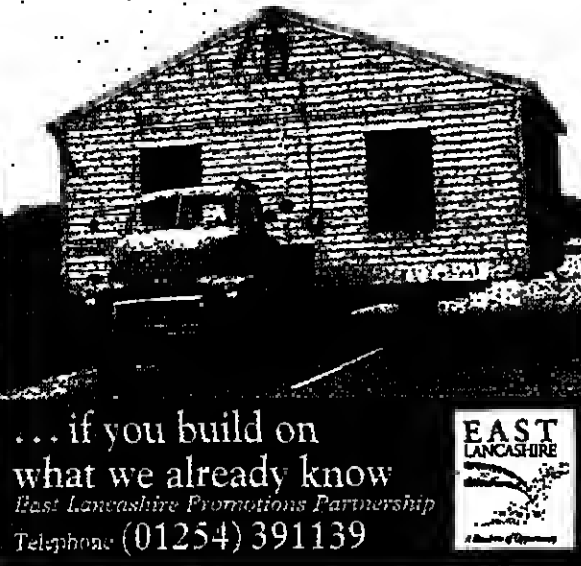
"Moving our operations from Germany to the UK would probably save us \$2m to \$3m a year, although we don't contemplate a complete shutdown of our German facilities since writing off our investment there would be expensive," he adds.

Daewoo Electronics claims that wages in the UK are now lower than in Korea. Its North-

ern Ireland workers are paid \$1,200 a month against \$1,300 received by a worker at the main domestic plant in Kumi, South Korea, says Mr Bae Soon-hoon, chairman of Daewoo Electronics.

Korean executives also cite the UK's good labour productivity and excellent infrastructure to transport products to the rest of Europe. In addition, Koreans are most familiar with English, which is the main foreign language taught in schools.

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RELOCATION IN THE UK 6

Patrick Harverson looks at the best way to set up in the UK

The easy options in a free market

Although inward investment in the UK remains buoyant, thanks to the strength of the domestic and main worldwide economies, there is no discernible trend among foreign companies in terms of which business structure they prefer as the best means of establishing a presence in the country - whether it is through a joint venture, an acquisition or a start-up operation.

Generally, however, the joint venture tends to be the least common option of the three, if only because acquisitions and start-ups are easier options in a deregulated, free market economy like the UK's.

Joint ventures are more prevalent in countries where there are barriers to entry by foreign interests, where it is a slow, difficult process buying another company or starting a new operation from scratch, and where local funding is not available.

Yet, according to Mr Martin Wright, head of the corporate department at London law firm Campbell Hooper, companies wanting to set up a joint venture in the UK find it a less complicated procedure than in many continental European countries, again because of the deregulated nature of the market. On the Continent, the complexity of regulations and business structures means setting up a joint venture can be a cumbersome and time-consuming process.

Irrespective of where a company is considering establishing a joint venture, the decision will be based ultimately not on geography but on what the company is trying to achieve in business terms, says Mr Wright. "For those occasions where a joint venture has taken place, it comes back to

corporate strategy - ie, there is a need for something that is supplied by both parties." For example, one company can bring superior technology to the partnership, the other market share.

Neither gaining access to new technology nor winning market share were at issue when Astra, the Swedish drug company, decided to come to the UK earlier this year. At the top of its strategic agenda was a need to build its research and development capabilities outside Sweden, as Mr Staffan Ternby, vice-president of Astra, explains.

"We had been looking at the possibility of expanding our R&D outside our home country, because in the pharmaceutical field Astra is now too big for Sweden. We have more than 3,000 people involved in R&D, and the output of PhDs [in Sweden] in certain disciplines doesn't meet our requirements. So we had to look for front-line scientists elsewhere, and it's not easy to attract people to move to Sweden. It's sometimes easier to look for an establishment outside the country."

It found that establishment in the form of the R&D operations of the UK pharmaceutical group Fisons, Astra acquired these in March.

Astra, however, did not set out from the start to buy an existing business, nor to move to the UK. "We were looking internationally," says Mr Ternby. "But the UK suited us very well. We regard it as a prominent country in pharmaceuticals."

Although the group did consider starting up an operation from scratch, it realised that "to establish a stand-alone business is a long procedure,

especially in research and development."

Consequently, Astra opted for an acquisition, despite the high costs. As Mr Ternby explains: "In the short term it might look expensive to buy 900 people for £200m, but you pay an extra premium for the fact that it is a functioning operation."

The need to become established quickly was paramount for a Canadian manufacturer which recently turned for advice to Mr Wright at Campbell Hooper. Like Astra, it originally considered a start-up, as Mr Wright explains. "It looked at setting up from scratch, but

"To establish a stand-alone business is a long procedure, especially in research and development"

ended up looking for an acquisition. It was a question of opportunity. The corporate objective was to have a presence in Europe, primarily the UK. To begin with, the question they asked was: is this something we should set up for ourselves? They looked at the various ways to do it and at various production facilities. But, because they were in the business, they found out that one company was coming on the market. It represented an opportunity to buy turnover and a ready-made production facility in one go."

The acquisition route obviously has the chief advantage of speed - the foreign company establishes a presence almost overnight. However, not all companies want to move so rapidly. Many prefer to build

their operations abroad gradually.

Mr Paul Rew, a partner at the accountancy firm of Price Waterhouse who advises clients on inward investment in the UK, says the process whereby a company establishes itself outside its home market can be a very slow one. It typically starts with some basic market research.

"You begin by finding out if there is a market. If there is, you start with an agent or a distributor. Then you need warehousing and distribution capabilities as your sales grow. Then maybe you decide you need to do some finishing to the product here. Then you get to full-scale manufacturing. Then you look at where the components are coming from. You may take supplies from traditional sources at home, but you will soon start to look at component suppliers locally. Gradually you become more bedded into the local economy."

Yet, last year, the giant Korean industrial group Samsung did not have the time to adopt this gradual approach when it began to search for somewhere to put a £450m consumer goods manufacturing operation in Europe. Price Waterhouse helped Samsung make the decision.

The choice, says Mr Rew, was between Spain, Ireland and the UK. Samsung eventually opted for a site at Wymondley in north-east England. The choice of business structure was never difficult. "Ultimately, if you want to arrive in force [like Samsung], you will have to come in and take over an empty manufacturing unit or build your own one," says Mr Rew.

Although the arrival of big

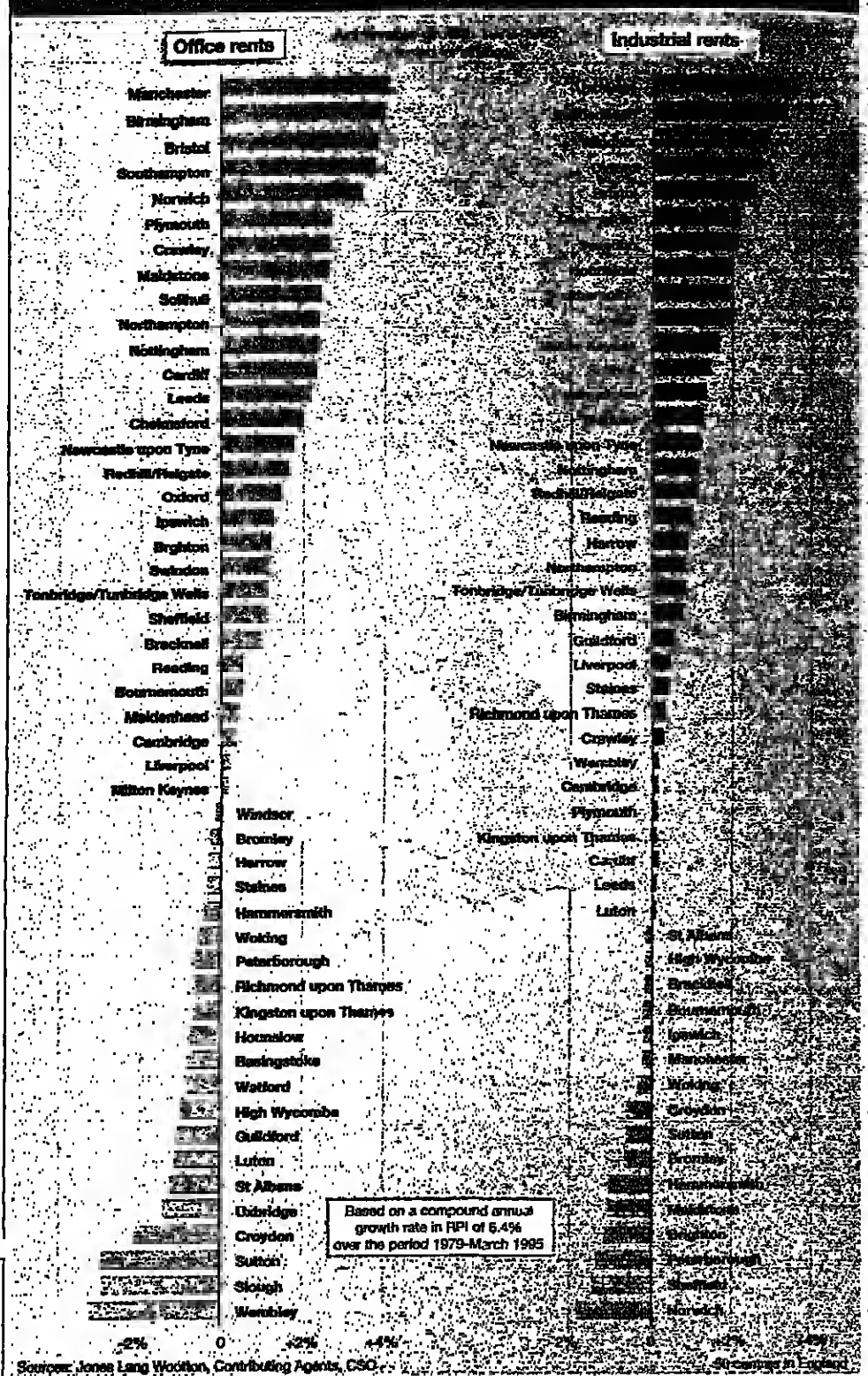
south-east Asian industrial groups in the UK over the years has attracted a lot of publicity, large, capital-intensive start-up operations are a rarity. The vast majority of start-ups are on a much smaller scale, says Mr Wright. "We tend to see more small branches established, which are opened initially as representative offices but which then grow organically."

Looking to the future, Mr Rew believes the UK can attract new inward investment designed around a new structure. "One of the things we're seeing at the moment is a trend toward 'shared service centres'. This is where you have a multinational group which operates in a number of countries around Europe with a lot of back office people supporting administrative functions, and the group starts asking: 'Do we need to do this in each country? Can't we just have one support centre that does it all?'"

Mr Rew believes foreign companies, especially multinationals in the US, where the idea of shared service centres is catching on most quickly, will find the UK an attractive base for such integrated back office operations.

"It is still early days in this area, but there is a lot of activity and the UK is a strong contender. We have a number of advantages. We have good information technology skills and a lot of accountancy skills. For north American companies we speak the same language. And in terms of staff costs, the UK is a relatively low-cost area. Plus, there is a good business environment, excellent telecommunications and excellent physical communications to north America."

Rental performance



Sources: Jones Lang Wootton, Contributing Agents, CIO

Big uncertainty is political

Continued from Page 1

mentals undoubtedly support Mr Clarke's hopes. For what makes this recovery unusual is that economic growth has been driven by industry in a way that has not been seen since the mid-1970s.

When the upturn began in 1992, it was triggered by a small rise in consumer spending. But in contrast to the 1980s boom, the consumer side of the economy has since eased back, partly as a result of gradual tax increases over the past two years - and partly as a result of the three interest rate rises in the past eight months.

In place of this consumer spending, however, manufacturing and exports have steadily grown, boosted by the impact of sterling's 1992 devaluation, rising by 4 per cent and 9 per cent last year respectively. Consequently, in recent months net exports have accounted for almost all of the overall growth in the economy.

This pattern has had significant implications for inflation, since it has meant that price pressures have not been fully passed along the business chain. Although the cost of raw materials rose by 12 per cent in the course of last year, fuelled by a decline in the value of sterling and rising

world commodity prices, the relatively muted levels of domestic demand have meant that many manufacturers have not been able to pass these price rises on. On the high street the weakness of consumer spending - which actually fell by 0.1 per cent over the first quarter of this year - means that many shops have been unable to raise prices.

But since this relatively weak consumer sentiment has been matched by lack of popular support for the Conservative government, Mr Clarke will face considerable pressure to help the domestic economy in the run-up to the election. One method might be through tax cuts - the CBI calculates that a £4bn cut in the level of personal tax would add an 0.8 percentage point to the annual level of consumer spending.

But the pressures might also encourage Mr Clarke to take a softer line on monetary policy. Indeed in early May the chancellor appeared to have one of his first significant disagreements with the Bank of England when he refused to sanction a fourth interest rate rise in seven months, even though the Bank apparently recommended it.

Economic optimists point out that some growth in the domestic economy may not

necessarily be a bad thing, particularly since exports are unlikely to surge to last year's level as the US economy is now slowing. Indeed, if consumer spending growth remains moderate, it is perfectly possible that the next election may be fought in a climate where consumers were finally seeing some benefit from five years of steady, low inflation growth.

But pessimists point out that any upturn in consumer spending might take the lid off the inflationary pressures which have been building in the business chain over the past two years. These inflationary pressures could yet force a further round of interest rate increases. And if this was coupled with a significant rise in public debt as a result of tax cuts - and even a sharper than expected drop in exports - the prospect of a benign recovery could evaporate.

With November's budget still several months away, and some of the economic data sending mixed signals, few City economists are betting on either scenario yet. Nevertheless, the weight of historical evidence showing how quickly good economic news can turn sour in Britain means that the City will watch the chancellor like hawks over the next few months.

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INDONESIA

Friday June 9 1995

In August, Indonesia celebrates 50 years of independence. Preparations are already under way, many of the office towers along Jakarta's main thoroughfare have hoisted placards to mark the occasion, with the number 50 up in lights.

President Suharto, the country's apparently indefatigable leader, will preside over the occasion with some sense of achievement. In the 27 years he has been in power, he has fostered a sense of nationhood among most of the country's population of 190m, made up of hundreds of different ethnic groupings scattered over 17,000 islands which stretch to cover a seventh of the world's circumference.

He will look back upon 20 years of steady economic growth, averaging 6.8 per cent annually, during which the number of Indonesians living in poverty has declined to 15 per cent of the population, compared with 60 per cent in 1970. GDP per capita had grown to about \$800 last year. The government aims to quadruple this over the next 25 years.

But, while the economy is moving rapidly along the development path - the World Bank has complimented it by including it in its list of "high performing Asian economies" - matters are different in the political sphere.

The issue of presidential succession continues to loom on the horizon, despite talk that the president, now 74, is set to run a seventh five-year term in office following the general elections in 1997.

The chairman of the supreme advisory council recently claimed that he knew Mr Suharto wanted a civilian vice-president, a post currently held by General Tri Sutrisno, and by doing so sparked talk that this must implicitly mean that Mr Suharto will run again.

Mr Harmoko, the information minister and a known Suharto loyalist, has tried to discourage speculation, commenting that discussion of the issue is unethical.

But it is difficult to bypass an issue which may see as crucial to Indonesia's continuing



Left: Goats await slaughter before last month's Eid Al-Adha celebration - Indonesia is the world's largest Muslim country
Above: President Suharto (far right) with some of the leaders of Asia-Pacific countries who, along with US President Bill Clinton, attended the Apec conference at Bogor, near Jakarta, last November
Right: Tower blocks in Jakarta's business sector



Achievement with the lid on

The economy is forging ahead, but uncertainty persists on the political front, where the presidential succession is the dominant issue - even if discussion of it is officially discouraged, writes **Manuela Saragosa**

ing stable economic growth. Indonesia's last change of president was conducted through a violent, bloody coup, which makes some investors jittery. Any future changes will have to have the backing of the military, which pledges a role in politics even though Mr Suharto has distanced himself from the military in recent years.

The president has said that the political mechanisms are in place to ensure a smooth transfer of power, but he does not give details and is careful not to provoke any premature power struggles.

Meanwhile, a growing middle class, which, according to some estimates, accounts for as much as 16 per cent of the urban population, is increasingly keen on change. Observers note that many are educated abroad, tending freedoms they do not have back at home.

In recent years, the number of non-governmental organisations has flourished, from environmental lobbyists to legal-aid foundations, and many of them claim to be a more credible

opposition to government than the licensed opposition parties.

But President Suharto has made it clear he does not like public debate. His calls for "responsible openness" at the independence day celebrations last year came after the forced closure of three news weeklies, and were followed by the arrests of activists and the expulsion of two of parliament's most outspoken members.

Part of the problem is that politics and the economy are closely intertwined in Indonesia. For example, debate about the future direction of the economy is split between technocrats, who preach tight monetary and fiscal policy, and technologists, or industrialists, who want state funds disbursed on costly high-tech industries.

This split has ensured that

"this is one of the most fragmented cabinets ever," notes one political analyst, who says the clampdown on debate is a concerted effort on behalf of the ruling elite to make sure such splits do not spill over into other sections of society.

Moves towards more open public debate, as seen in late 1983 and early 1984, appear to have been abandoned over the past year, but there has been renewed vigour on behalf of the government to open up the economy.

A trade deregulation pack-

age, announced in May, broke new ground by setting out a tariff-reduction schedule for the next eight years and making the unprecedented move of introducing across-the-board cuts on over 6,000 products. The government has also taken steps to ease foreign investment flows by eliminating a requirement that all foreign companies divest their shares to Indonesians.

Nevertheless, there has been criticism that deregulation does not go far enough. There is resentment of the govern-

ment's apparent inability to deregulate some of the more politically sensitive commodities, including soybeans, sugar, wheat, flour and cement. Controlled through monopolies and oligopolies, prices for these commodities are kept artificially high.

Under its commitments to the World Trade Organisation, Indonesia is only obliged to deregulate soybeans, but this has not stemmed criticism, most of which has come from Indonesian economists and businessmen.

Again the reasons are political. Many of these commodities are controlled by politically well-connected businessmen, a large number of whom are ethnic Chinese or belong to the presidential circle. The ethnic Chinese are resented because they are estimated to control most of the country's private

capital, although they make up less than 2 per cent of the population.

The criticisms are also part of widespread concern that the fruits of consistent economic growth should be spread more equitably throughout the Indonesian archipelago.

Ministers, however, are keen to point out that deregulation will continue. Rising foreign debt, officially \$87bn but unofficially closer to the \$100bn mark because of the yen's appreciation, have made it more urgent for Indonesia to continue deregulating, so that the country's exports continue to increase in order to finance debt repayment.

Foreign debt, among the largest in the developing world, put severe pressure on the currency, the rupiah, earlier this year in the wake of the Mexican peso crisis. Analysts drew parallels between the two economies, despite the fact that Indonesia's current account deficit, which stood at about \$3bn last year, is much smaller than Mexico's.

"Every time there is any economic upheaval, people become concerned about our outstanding debt," says Mr Sudradjat Djihadono, governor at Indonesia's central bank. "Some people are overly concerned."

Against this background, the past year has seen Indonesia take on a higher diplomatic profile in the world, despite persistent international criticism of the country's record in human rights, workers rights and the politically-disputed territory of East Timor.

President Suharto's international engagements have included the chairmanship of the Non-Aligned Movement, and the hosting last November of the Asia Pacific Economic Co-operation summit, attended by 17 leaders from the region including US President Bill Clinton.

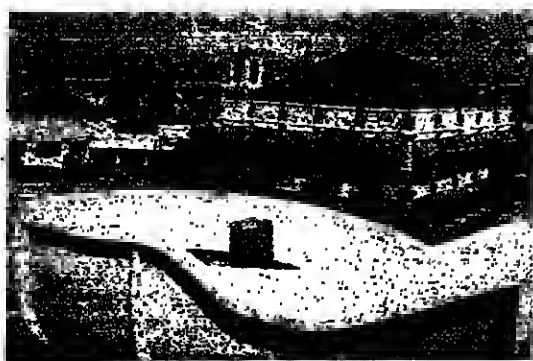
In the former Yugoslavia, Mr Suharto has offered Indonesia's offices to help mediate between warring factions; and at the United Nations, Indonesia has assumed a non-permanent seat within the Security Council and is leading a campaign to change the criteria used to elect the Council's permanent members.

Meanwhile, the listing of the state-controlled international telecommunications firm Indosat in New York also worked to raise Indonesia's international profile. It will be boosted again later this year when Telkom, the state-owned domestic telecoms company, plans to launch a massive initial public offering in a simultaneous listing in New York and London.

A large number of Indonesians, particularly in urban areas, would now like to see increased economic openness and Indonesia's changing profile in international affairs accompanied by more accountable government at home. They may face a long wait.

Mr Ali Alatas, the foreign minister, is among the first to admit that Indonesia is far from its democratic ideals. But he labels calls for western-style democracy "intellectual arrogance". "It will not be, cannot be, the same as the west, because we have a different culture," he insists.

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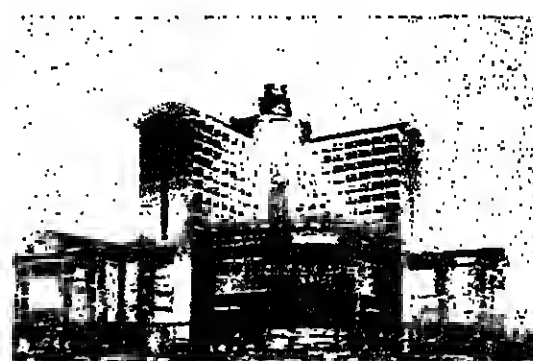
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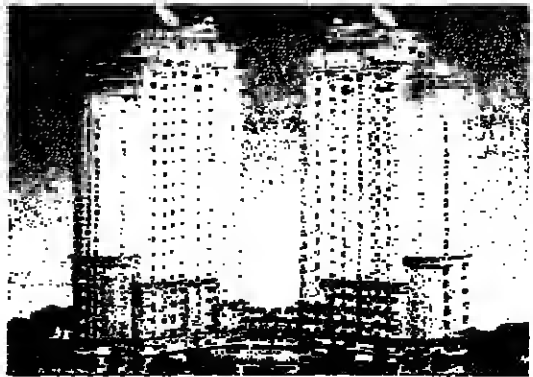
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INDONESIA 2

The economy: deregulation is crucial, says Manuela Saragosa

Matching exports to debt

Ask any foreign or local economist studying Indonesia what the key to continued successful growth is, and the answer is invariably: "Further deregulation of the economy."

The reasons are straightforward. With public and private foreign debt hovering around the \$100bn level, making Indonesia one of the largest debtors in the developing world, the government cannot afford to move too slowly on deregulation, because it needs to continue to increase and broaden its export base in order to finance debt repayment.

In addition, the capital investment required to finance the government's various development programmes are huge - the government estimates that it needs about \$300bn over the next five years - and most of those funds are expected to come from the private sector, particularly in the form of foreign direct investment.

Indonesia has already made some headway in deregulating its economy, contributing to a preliminary figure of 7.34 per cent GDP growth in 1994 (using 1993 as the new base year), and ensuring that economic growth has continued to average over 6 per cent annually for the past 20 years.

Last year, the government introduced a drastic deregulation package for foreign investment, lifting rules on the minimum investment and on location, and abolishing the requirement that foreigners divest their shares to Indonesians. At the end of May this year, a trade deregulation package was announced which, for the first time, set out a tariff reduction schedule for the next eight years, but many of the most politically sensitive and highly regulated commodities were not included.

Speakers at a three-day conference, co-sponsored by the World Bank in April this year, noted that, although deregulation had created a reasonably liberal trade and investment regime, efforts to deregulate the economy often did not go far enough. A World Bank economist dubbed this "reform fatigue".

The prevailing argument was that Indonesia could not afford

to tire now. "Deregulation is a powerful domestic policy tool that can be used to influence exports," said a World Bank paper at the conference. "Indonesia's market share in most non-oil exports, and especially manufactures, is small; policies that affect its competitiveness have a substantial effect on export growth."

The government is working to ensure that export growth can meet the claims made on it by Indonesia's large foreign debt, just over 40 per cent of

isn't as strong as it might be," notes one Jakarta-based economist. Last year saw a slowdown in non-oil export growth to 12 per cent, from just over 16 per cent in 1993.

That drop in growth was caused by falling plywood exports and a decline in the value of textile and garment exports - the three rank as Indonesia's largest foreign exchange earners. World textile prices have since climbed back, but the prospect for plywood and garments appears

and various petrochemicals. They cause prices to be artificially high, thereby raising costs for the consumer.

Government officials acknowledge that deregulating these industries will not be easy. "We have not tackled some of the most difficult areas of deregulation," says Mr Salah Alif, the state co-ordinating minister for economy, finance and development. "In some cases, we still face government-granted monopolies, high tariffs, investment restrictions and other regulatory measures that harm our exports and growth."

But, like many other ministers, Mr Alif indicates that the government is aware of the need for further deregulation. Last year's foreign investment deregulation package was aimed at stimulating investment in export-oriented industries. Approvals hit a record \$23.7bn, compared with \$8.4bn a year earlier, but historically only a third of approvals are realised.

It is too early to say whether the foreign investment deregulation package will broaden the export base and contribute to the massive private funds needed to develop the infrastructure, but economists say the two are inextricably linked.

The country needs more roads, telecommunication lines, ports, railways and power stations, both to sustain development and to ensure that it is spread equitably throughout the archipelago. "We have come to the stage where infrastructure needs to be developed, to get the foreign investment to boost non-oil export growth," says Mr Hadi Soesastro, a prominent Indonesian economist.

Mr Djawandono agrees that foreign direct investment is becoming an increasingly important source of finance for development, because the government has clamped down on state bank lending in order to reduce its foreign debt burden, and is discouraging private businesses from borrowing offshore.

"Development can only be continued if infrastructure is in a better state," he says. "I guess that's the challenge we have to face."

Growth in non-oil exports (\$bn)							
	1988	1989	1990	1991	1992	1993	1994
Total value	11.6	13.9	14.8	18.2	23.3	27.1	30.4
% growth	-	20	6.5	23	28	16	12

Source: Bank Indonesia and Ministry of Finance

which is denominated in yen, and which has appreciated hand-in-hand with the strengthening Japanese currency.

At present, the country's debt service ratio stands at just over 30 per cent which, although high, economists say is manageable, because world oil prices are comfortably above the government budget's projected average oil price of \$16.50 for fiscal 1995. Oil accounts for about 20 per cent of government revenues, compared with 30 per cent in the mid-1980s.

Also adding to Indonesia's sound reputation as a debtor is the fact that it has never rescheduled or defaulted on its repayments. "With the image we have as a high-debtor country, we are very much scrutinized by world financial centres, so we want to show we are prudent," says Mr Sudrajat Djawandono, the governor of the central bank, Bank Indonesia.

To keep up its reputation as a good debtor, Indonesia needs to continue expanding its range of exports, in order to guard against fluctuating oil prices in the future. However, "the base of non-oil exports

prominent forest concessionaire, who is known to be close to President Suharto. While Mr Hasan insists the drop is due to economic recessions in Indonesia's main plywood markets - Japan, South Korea and the US - others blame a system under which plywood producers cannot export directly but must sell through Apkindo's overseas offices.

It is cartels of this kind, which a World Bank paper refers to as "pockets of monopoly and oligopoly in the economy", that economists are urging the government to dismantle. Monopolies affect key agricultural commodities such as soyabean, sugar and flour, and products such as cement

To keep up its reputation as a good debtor, Indonesia needs to continue expanding its range of exports

Politics: is the judiciary really asserting its independence?

Critics distrust 'one-man show'

When a judge in Jakarta ruled that a ministerial decree which had banned three news weeklies last year was unlawful, journalists and dissidents packed in the hot, stuffy courtroom burst into spontaneous applause and laughter. None of them had expected the surprise verdict.

Soon after that, Indonesia's Supreme Court surprised everyone by exonerating six people convicted of the widely publicised 1993 murder of Miss Marsinah, a labour activist. The convicted had alleged that they were forced to confess to the crime after being tortured; and critics say that the military's role in Ms Marsinah's murder has never been properly investigated.

Indonesians were surprised again a few weeks later when Mr Muchtar Pakpahan, leader of the country's only independent trade union, was freed from jail on a legal technicality after he had received a three-year sentence for allegedly inciting workers to riot in the north Sumatran town of Medan last year. Mr Pakpahan had denied his involvement, pointing out that he was in a different town at the time.

The three cases are the highlights of an extraordinary few months in Indonesia's legal history. Former editors and publishers of the banned magazines hailed the decision to overrule the ban as "historic". As one newspaper editorial put it: "The judges have rejected the long-held notion that this country is corrupt and has fallen under the spell of power."

But are these truly signs that Indonesia's judicial system is asserting its independence, and perhaps even signalling a change in the way the political system works? Many hope so, but few believe it is. Indonesia's courts are administered by the ministry of justice, which means employees, judges and public prosecutors receive their salaries from the executive branch - embarrassing the government with a verdict could affect careers and salaries.

Jakarta-based lawyers note that the most recent developments in the cases of Mr Pakpahan and Ms Marsinah coincide with the International Labour Organisation's annual meeting, scheduled for next month and during which Indonesia is expected to come under criticism for its record on workers' rights.

Meanwhile, following the court's ruling against the ministerial decree which banned the news weeklies Tempo, Editor and Detik last year, Indonesia's minister of information has said he will appeal against the verdict. Analysts note that if the bannings had been



President Suharto: will he step down in 1997?

Eddy Hutomo/Reuters

implemented by presidential decree, as opposed to ministerial, the prosecutors would have stood little chance of winning their case.

While ministers may be challenged, the president remains untouchable. "This country is still run as a one-man show," says a Jakarta-based political analyst. "And the president is above the law."

Late last year, for instance, a group of Indonesian environmentalists tried to sue President Suharto for issuing a decree which allowed about \$200m in state money from a reforestation fund to be diverted to developing the country's national aircraft industry. The Jakarta court told the prosecutors that it had "no authority" to preside over the case.

Political observers say that

as long as the president effectively stands above the law, little will change in Indonesia's political system. Policy formation is ad hoc, sometimes including ministries and sometimes not, and almost all policy decisions must be approved by the president before they are implemented.

President Suharto seems content to let the various factions in government and society play off among themselves. Intervening only when his position is called into question. Confrontational debate is not his style, and in a revealing statement he described the vociferous demonstrators who harassed him in Germany during his visit at the Hannover Trade Fair as "insane and no longer rational".

Analysts say his cabinet, which was appointed following the general elections in

1993, is one of the most fragmented yet, and that this explains why a clampdown on public debate has prevailed over the past year.

Earlier this year, the president endorsed the expulsion of two vocal politicians from parliament, at a time when parliament was showing occasional signs that it was taking steps to become a forum for genuine debate, featuring clashes between technocrats, who want to keep a lid on state spending, and technologists, who want state funds to build up high-tech industries.

A number of activists and journalists, known for their outspoken views against the government and their persistent calls for more open, unmanoeuvred, debate, have been arrested and are awaiting trial.

The clampdown on dissent comes at a time when there is speculation that Mr Suharto has no intention of stepping down at the next general elections in 1997. In what amounts to a national sport in second-guessing the 73-year-old president's next move, Indonesians point to snippets of evidence ranging from statements made by his closest advisers to reading between the lines of his speeches.

The president's family has been particularly active over the past year in sweeping up large business contracts - including the construction of petrochemical plants, oil refineries, toll roads and ports - and taking steps to list publicly their companies. Businessmen say this is an attempt to entrench themselves firmly in the country's economy and safeguard against the future, indicating that even if succession is not an immediate prospect, the issue remains on everyone's mind.

Foreign investors' main complaint about the Indonesian political system - besides the lack of rule of law which makes enforcing business contracts difficult - is the uncertainty surrounding the president's succession. The president has repeatedly said a mechanism is in place to ensure that a smooth succession takes place, but he does not elaborate, and a history of turbulent exchanges of power do not provide an encouraging precedent.

In the words of one veteran analyst of Indonesia's politically-sensitive stock market, Mr Eugene Galbraith, president of HG Asia: "Although there is no vacuum in political leadership in Indonesia, the question of leadership succession is an increasingly important subtext in all domestic political debate."

Manuela Saragosa

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Nahdlatul Ulama is Indonesia's largest Moslem organisation

A force to be reckoned with

Stained walls, old musty furniture and peeling wallpaper greet visitors at the headquarters of Indonesia's largest Moslem organisation, known as the Nahdlatul Ulama.

Located off the main road in one of Jakarta's busiest districts, the heat and car exhaust fumes from the road outside waft in through its open glass doors, settling lazily into the fabric of the couches and chairs which line its entrance.

By any measure, it is hardly the kind of nerve-centre one would associate with a powerful pressure group that counts between 30m and 35m members nationwide. And yet the NU is taken very seriously by a government, which is sensitive to anything that could threaten its political control.

Although Islamic fundamentalism has never taken root in Indonesia, Islam remains a force to be reckoned with. Some 90 per cent of Indonesia's 180m people profess to be Moslem, making it the largest Moslem country in the world. The NU, which preaches a moderate form of Islam, claims to be a non-political organisation, but even its popular, charismatic leader, Mr Abdurrahman Wahid, does not deny that Islam has a political role in Indonesia.

"We are the highest organisation [in Indonesia] and once you can point out that you are supported by us, then you have credibility in the eyes of the population," explains Mr Wahid. "The government needs our support for its development plans, from family planning to education. That means we are treated as a political force to mobilise support for the government."

The NU's basis of support is with the peasantry and manual labourers, and it is therefore particularly strong in rural areas in predominantly Moslem regions of Indonesia, such as Java and Sumatra.

Not surprisingly, Mr Wahid's openly sympathetic overtures towards Ms Megawati Sukarnoputri, the leader of the licensed opposition party, PDI, and the daughter of the late president Sukarno who was ousted by

the current president in 1995, is cause for concern for the ruling elite.

It is particularly disturbing to the establishment, because President Suharto has taken careful steps to separate Islam from politics ever since he assumed control. In the years following his takeover of power in 1967, all the political Islamic parties were told to merge into one licensed opposition party, the United Development Party, known as the PPP.

In what amounted to a politically astute move, the Nahdlatul Ulama, part of the politically weak PPP at the time, separated itself from the PPP

in 1984, claiming that it wanted to withdraw from politics. Under an ostensibly non-political banner, the NU has been far more effective as a pressure group, working both for and against the government's interests. It wins brownie points with the government and military, because it preaches a moderate form of Islam, based on the Sunni creed - the military and Mr Suharto's government have always had a deep aversion to fundamentalism.

In a country that is still in the process of developing a sense of nationhood among its hundreds of different cultures and many religions - including Buddhism, Hinduism and Christianity - Islamic fundamentalism threatened to disrupt the delicate fabric of Indonesian unity. Moreover, Islam is itself divided in Indonesia. Tradition-

ally in Java, the most densely populated island, a distinction is drawn between the *santani* and *ahmadiyah* adherents to the Islamic faith - that is, between devout followers of Islam and the Islam adhered to by the ruling classes.

In turn the *santani* are divided between those who preach a traditional approach to Islam, combining Islamic rituals with centuries of Hindu and Buddhist myths and traditions which preceded the arrival of Islam in Indonesia; and modernists, who preach a purist form of Islam, discarding the influence of Buddhism and Hinduism. But while the NU, which

has the kind of moderating force on Islam which the government appreciates, it also has the potential to disrupt support for the government, according to Mr Wahid.

Mr Wahid says that, at a district level, members of Golkar, the ruling party, keep up good relations with local NU representatives, because with the NU's large membership in rural areas, local politicians need the NU's backing to win votes.

On the national level, the ties between Golkar and NU are not as intimate. At a time when there is growing resentment at the length of President Suharto's rule over the country, the flirtation between NU and the PDI, for instance, has had the ruling elite up in arms. Although Mr Wahid denies

that an alliance between the PDI and the NU is in the offing, the two are seen to be on the same side of the political fence, creating fears among Golkar members that the NU will campaign for its members to vote for the PDI at the next general elections in 1997.

Mr Wahid says he has had visits from various military commanders over the past five months, who have pressured him to resign. Meanwhile, Mr Harmoko, Indonesia's information minister and a recognised Suharto loyalist, has been zig-zagging his way throughout the archipelago campaigning for Golkar at a grassroots level.

Mr Wahid's argument is that the ruling elite's obsession with his overtures to Ms Megawati Sukarnoputri is unfounded, because the NU's position is to stay neutral in political affairs. "That some people see his role as mentor to Ms Sukarnoputri as a political line 'is their problem, not mine'."

However, the line separating the NU's influence in politics and its purely religious function is thin - Mr Wahid insists that the future role of Islam and the NU in Indonesia is to act as a kind of moral arbitrator in politics. On the issue of workers' rights, for instance, the NU is helping to campaign for adherence to the minimum wage, "not to play political games, but because we have a moral obligation to help them [the workers] get their rights," Mr Wahid says.

With the government firmly opposed to any form of Islam becoming a political institution, the NU looks set to remain a powerful player on the sidelines of Indonesian politics. It is a prospect which appeals to the moderation the NU preaches in its Islam, and Mr Wahid stresses that he is committed to the NU's non-political status.

"As long as we follow this kind of position, there is no danger that Islam will become a political alternative to government," he says.

Manuela Saragosa

Technology holds the key

Cost discourages exploration

The oil and gas industry's argument is that, although a new risk-sharing arrangement may deprive the government of revenues in the short-term, there are other long-term benefits to be considered. But there is little optimism. "Gradually we are taking what I call a back-seat position," says the executive. "That is the way I see the direction of oil in Indonesia."

But much depends on the discovery of new reserves. Analysts note that the eastern parts of the archipelago are some estimates, mainly because the lack of infrastructure raises logistical costs. Not surprisingly, in 1993 only six

INTERNATIONAL NETWORKING

INDONESIA 4

Banking: James Whittington on the taming of bad debt

New rules are welcomed

"You can get credit faster than a haircut," trumpeted Bank Internasional Indonesia, the country's third largest private bank, during a recent marketing campaign for housing loans.

The enticing flattery of the claim neatly sums up the recent history of banking in Indonesia, where most institutions have been virtually falling over themselves to meet the country's voracious appetite for capital.

The race began following deregulation in 1986 when the government opened up the banking system to new entrants. The number of banks and branches proliferated and credits soared, as everyone and anyone with access to the then minimum capital requirement of only Rp5bn (\$2.6m) set up shop. Total bank credits jumped from Rp42,000bn to Rp190,000bn between 1988 and 1996, while the number of banks, excluding the state's small regional development banks, more than doubled from 112 to 243.

Without a proper supervisory framework, however, this rapid growth, combined with a severe shortage of trained and experienced bankers, quickly led to problems of asset management and bad debts. In 1990, shortly after listing on the Jakarta Stock Exchange, Bank Duta had to be rescued by the government when foreign exchange losses wiped out its capital. A year later, a tightening of the government's monetary policy, which drove lending rates to a high of 35 per cent, exposed many banks to their poor credit controls. At the end of 1992, the banking system was rocked by the collapse of Bank Summa, which was forced into liquidation after companies within its own conglomerate, Astra Group, defaulted on loans.

By this time Bank Indonesia, the central bank, had already launched a drive to strengthen bank balance sheets by setting the internationally accepted minimum capital adequacy ratio of 8 per cent and a rather higher than normal target loan-to-deposit ratio of 110 per cent. The minimum capital to open a bank was gradually raised to Rp50bn.

Meanwhile, the five state commercial banks, which traditionally dominated lending activity, were asked to reduce their portfolios on existing credit. In addition, a special team of officials was set up within the central bank and given the mammoth task of closely monitoring all the banks and, in particular, to assess the extent of bad debts and non-performing loans.

A further banking scandal, involving the state's Bank Pembangunan Indonesia (known as Bapindo) helped to

discipline, says Mr J. Soedradjad Djiwandono, the central bank governor.

Nearly all the banks, with the exception of number of state banks and a few smaller private banks, have met the minimum capital adequacy requirements - the average is 10.4 per cent. But the central bank is urging some of the smaller private banks to consider merging with better capitalised ones. It is also calling for further restraint in lending as the growth of deposits has lagged behind the expansion of credit. At the beginning of 1995,

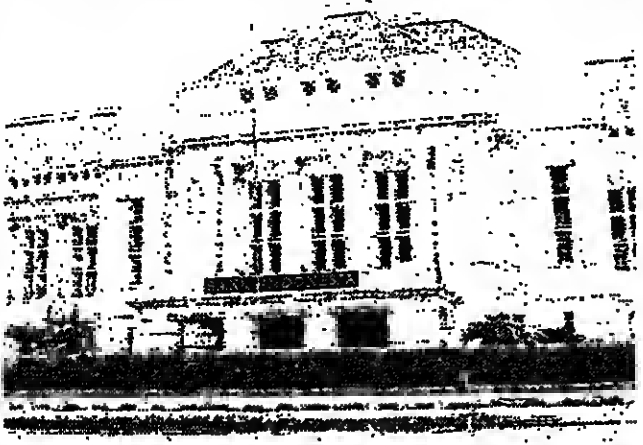
most private banks have rapidly expanded their market share. By the end of last year, local private banks had overtaken state banks in lending activities for the first time after a 41 per cent growth in lending gave them a 47 per cent share of total outstanding credit. The state banks retained a 41 per cent share following lending growth of only 11.7 per cent. Foreign banks account for 7.8 per cent of total loans, and are frustrated by a regulation which forces them to extend 50 per cent of their credit to exporters. On the deposit side, the private banks gained 53 per cent of total deposits of Rp169,000bn, compared with 39 per cent held by the state institutions.

"The top private banks are becoming very competitive, especially in consumer banking where they are placing more emphasis on the customers' needs," says Mr Parveen Ghadli, vice-president at the listed Bank Bira. The sharing of ATMs (cash machines) is rapidly taking off, and Bank Bali, another listed bank, has been the first to introduce Direct Banking, which allows customers to make transactions over the telephone.

Private banks are also trying to make inroads into fee-based income, which has traditionally been dominated by the foreign banks. Bank Bira, for instance, has been particularly active in the loans syndication market, and recently overtook Citibank's lead in the local commercial paper market.

Finding well-qualified and experienced Indonesian bankers, however, is still a limiting factor to the sector's development. Many of the top and middle management are expatriates, particularly from the Philippines, Singapore and India. The central bank has set a minimum 5 per cent of personnel costs to be allocated to training. But according to one foreign banker, most banks are not spending anywhere near this level. "The banking sector has grown faster than anyone could have imagined, and time and money is needed for the personnel to catch up. The training of Indonesians in banking should be a priority," he says.

With the state banks in relative decline, the country's large-



Bank Indonesia encouraged stronger balance sheets

Marion van Veen

highlight the government's call for more prudent banking. In early 1994, it was revealed that the bank had bad debts of over Rp1,300bn from a loan extended to an ethnic Chinese businessman, Mr Eddy Tansil, and his Golden Key group. The subsequent high-profile court case ended in jail sentences for Mr Tansil and a number of the bank's directors, while further investigation uncovered other credit problems, including bad debts to the textiles company Kanindo Prima Perkasa.

As a result of more sensible regulations and increased awareness among bankers, most analysts in Jakarta believe that, while problems still exist, the system has improved dramatically.

"Through the use of moral suasion and more prudent regulations, our message is getting through ... but we still need to show more caution and

the average loans/deposits ratio exceeded the central bank's guidelines by hitting 112 per cent, although the private sector loans/deposits average is 98 per cent.

The main concern, however, still revolves around the level of bad debts and problem loans. Bad debts have increased from Rp5,000bn, 3.3 per cent of total credits at the end of 1993, to Rp7,400bn, or 4 per cent of loans at the end of 1994, partly due to the mess at Bapindo. Over the same period, problem loans (which have not been serviced for three months) have declined from 9.9 per cent of outstanding credit to 9.14 per cent. But last year's surge of lending to real estate projects in Jakarta has raised eyebrows, especially as many believe the property sector has reached its saturation point.

With the state banks in relative decline, the country's large-

The stock market: computerised trading arrives

New system will multiply deals

The Jakarta Stock Exchange was launched into the computer age on May 22, with the opening of a much-anticipated automated trading system at its new headquarters in the Sudirman Central Business District.

Despite some apprehension among traders, after a series of delays and technical errors occurred during trials, the switch-over proceeded with only a few minor hiccups.

Great expectations revolve around the computerisation. And although many people are still holding their breath, the exchange's authorities are quietly congratulating themselves on their success so far.

The system embraces a range of trading, clearing, central depository and brokerage-account functions. It will allow as many as 50,000 transactions a day, compared with the average 3,800 carried out by hand under the old system, and will eventually lead to paperless trading. It should lower transaction costs, reduce human error and enhance the flow of information to traders and investors. The stock exchange also hopes it will improve investor confidence and increase market liquidity.

Mr Bacolus Ruru, chairman of the capital markets supervisory agency (Bapepam) goes as

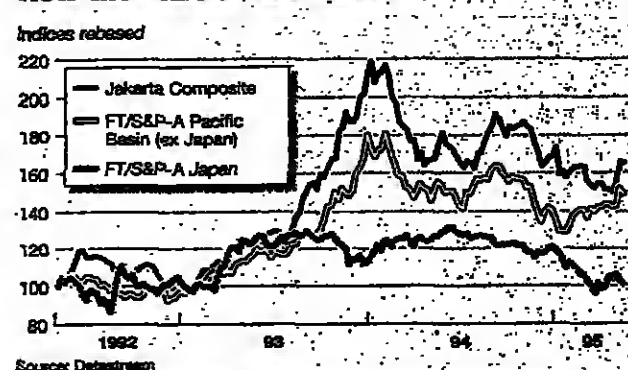
The stock exchange hopes that investors' confidence will be improved and that market liquidity will be increased

far as saying that the automated system, combined with a long-awaited update of the 1982 securities law, will lay the foundations for Jakarta to become one of the largest and most active stock exchanges in south-east Asia by 2000.

More pressing expectations, however, are that the changes will arouse more local interest in trading equities. Although local investors own the lion's share of the 224 listed companies, as much as 80 per cent of the average \$47m in daily turnover is conducted by foreign institutions. Through an envisaged network of screens in shopping centres, cafes, banks and brokerages, "we will be able to move closer to the Indonesian investor and link-up with the outlying regions," Mr Ruru predicts.

Foreign brokers in Jakarta tend to be less effusive about such visionary thinking. "The new stock market will have absolutely no effect on the domestic investor," says Mr Andrew Vaughan, at GK Goh Omtraco, who argues that, while deposit rates remain high, there is little incentive for local institutions to brave the volatility of Indonesian stocks. Mr Eugene Galbraith, president of RG Asia Indonesia,

How the market has moved



Brokers play before the opening of the new exchange

Eddy Harward/Panorama

explains that "a cultural transformation" needs to take place before local investors play a prominent role in the bourse. "There is no real professional fund manager community amongst the locals. Those that exist adopt the line of least resistance," he says. Moreover, the necessary investment vehicles for local investors, such as mutual funds, are still not commonplace.

Another function of the new law, to be implemented at the beginning of 1996, will be to strengthen existing provisions for the establishment of open-ended funds.

A further disincentive for locals is the relatively high cost of investing on the Jakarta exchange. The nominal value of shares is Rp1,000, but

the minimum lot is 500 shares. With per capita annual income of around Rp1.6m (\$600) and most share prices running well above the cheapest possible Rp500,000 per transaction, equity investment requires far more resources than most can afford. Mr Ruru would like to see the minimum lot reduced, but says there are no current plans to do so.

In common with other markets in the region, investor sentiment was bruised in 1994, with rising interest rates in the US and the Mexico devaluation crisis. The local index closed down 23 per cent in dollar terms, at 470 at the end of the year, and continued to fall at the beginning of 1995. This pushed the market down to an attractive valuation of 14.3

times 1995 earnings, which helped trigger a renewed flow of foreign funds into Indonesian equities last month.

Last year's performance was also depressed by the huge volume of capital raised, as 45 companies joined the market and numerous others held rights issues. In total, more than \$4.5bn was raised in 1994, which helped increase the market's capitalisation to over \$50bn.

The largest initial public offering was Indosat, the state-owned telecommunications giant, which listed jointly in Jakarta and New York. Analysts expect the second half of 1995 to see another flurry of corporate fund-raising, boosted by planned privatisations of the other state-owned telecoms group Telkom, the PLN electricity company and the Jasa Marga toll road.

Most brokers expect to see the market grow exponentially, with some forecasting volume increases of as much as 10 times over the next four years. Despite this, its long-term success as an efficient source of capital depends to some extent on the authorities' ability to implement more stringent disclosure requirements and increase transparency in the system.

Problems of insider trading

Brokers expect the market to grow. Some forecast volume increases of as much as 10 times over the next four years

and suspected fraud are widespread in Jakarta, and Mr Ruru explains that one of the main functions of the new securities law will be to give Bapepam the powers to crack down on these activities. "Although we know there are frauds, we have not been able to act, because there have been no complaints as yet," he explains, somewhat cryptically. The new law will allow Bapepam to initiate and carry out its own investigations.

Hand-in-hand with this is a need to set a minimum amount of shares which must be made available to the public in any flotation. Current practice is that companies sell well below 50 per cent of total shares, which they quietly buy back and then continue to run their own affairs as a privately-held company.

Foreign brokers say that attitudes are slowly changing. But as in any rapidly developing economy, vested interests will continue to hold on to whatever advantage they have. Until the regulatory environment is improved, they, too, will continue to gain from the rather informal channels of market information.

James Whittington

Nikki Tait explains the thinking behind a new ore-mining partnership

Freeport hands RTZ a slice

"You're a kid, and you get a pizza that's too big for you to eat by yourself. So you find someone to share it, who can give you another pizza when it's finished..."

Sitting in the isolated mining village of Tembagapura, John Macken, operations manager of Freeport-McMoran's giant copper-gold mine, summarises a complex financial deal. It will see Britain's RTZ, the world's biggest mining company, partner US-based Freeport in its future developments in the ore-rich mountains of Indonesia's Irian Jaya province.

For two decades, Freeport's Irian development has been viewed as one of the mining industry's most remarkable engineering feats - albeit, one of the most controversial. Now, change is in the air. Facilities at the mine have been expanded as Freeport has shifted from mining the original Ertsberg deposit to the neighbouring Grasberg site over the past five years. The deal with RTZ, announced in March, promises more upheaval.

RTZ is paying upwards of \$450m (\$328) for a minority stake in Freeport Copper & Gold (FCX), the US-listed parent of PT Freeport Indonesia (PTFI) - financial ballast which allows Freeport-McMoran, the ultimate parent, to proceed with its plan to spin out FCX as an independent entity. At the same time, RTZ is offering to fund further development by PTFI, to the tune of \$850m. In return, it will get a 40 per cent share of the resultant cash-flows (once its outlay has been repaid with interest).

The reasons for bringing in a new partner at this stage have been described as partly financial and partly operational. As the pizza analogy attempts to

explain, Freeport cannot absorb everything that is currently on its plate - or, at least, not at the desired rate. Some \$100m of RTZ's \$850m is earmarked for exploration, and will effectively fund this activity for the next two years. Freeport also acknowledges its partner's substantially greater experience of large mine operations.

Already, there are some indications of what this may mean in practice. In early May, the new partners announced a feasibility study, to look at the possibilities of lifting mining and milling capacity within the

and the status of West Irian (only ceded by the Dutch in 1963) uncertain. The US company shelved development.

In late-1985, shortly after President Suharto took over, the project was reactivated - making it a cornerstone western investment, and a major source of tax revenue, in one of the country's most fractious provinces. Sporadic guerrilla activities by Irianese separatists plagued the mine in the late-1970s, causing the pipeline to be cut at one stage.

The recent upgrading of the mine has not gone unopposed, either. According to a report

Executives believe the mine is seen as a symbolic target by Irianese separatists, but is not itself a matter of grievance

Original Block A operation from around 118,000 tonnes a day to between 175,000 and 200,000. A few weeks later, Freeport also told US analysts that one option might be to use the "below cut-off grade" ore, which is currently being treated as waste at the Grasberg pit, to provide the added feed. Alternatively, ore bodies in the surrounding area might be developed.

This expansion within the original permit area, moreover, would be in addition to anything which results from the ongoing exploration activity in the vastly bigger Block B, and in the concessions being investigated by Eastern Mining, a joint venture between Freeport and local interests.

The big quarry, however, is local politics. The inaccessible Ertsberg deposit, discovered in the 1930s, was first assessed by Freeport in 1960. But Indonesia's Sukarno regime was under pressure,

by the Australian Council for Overseas Aid, there were demonstrations by villagers and members of the West Papuan Liberation Movement around the mine throughout the second half of 1994. The ACFOA, citing "eyewitness" reports, claims that three dozen people were either killed or disappeared during this period. While the figure is denied by the Indonesian authorities, some "encounters" between armed forces and demonstrators have been acknowledged, as have "a number of casualties".

Freeport executives believe the mine is being used as a symbolic target by the Irianese separatists, and is not, in itself, a matter of grievance. Nevertheless, last month an environmental action was filed, expressing concern at the impact of mine waste on local rivers.

In reality, the situation owes much to the dramatic contrast

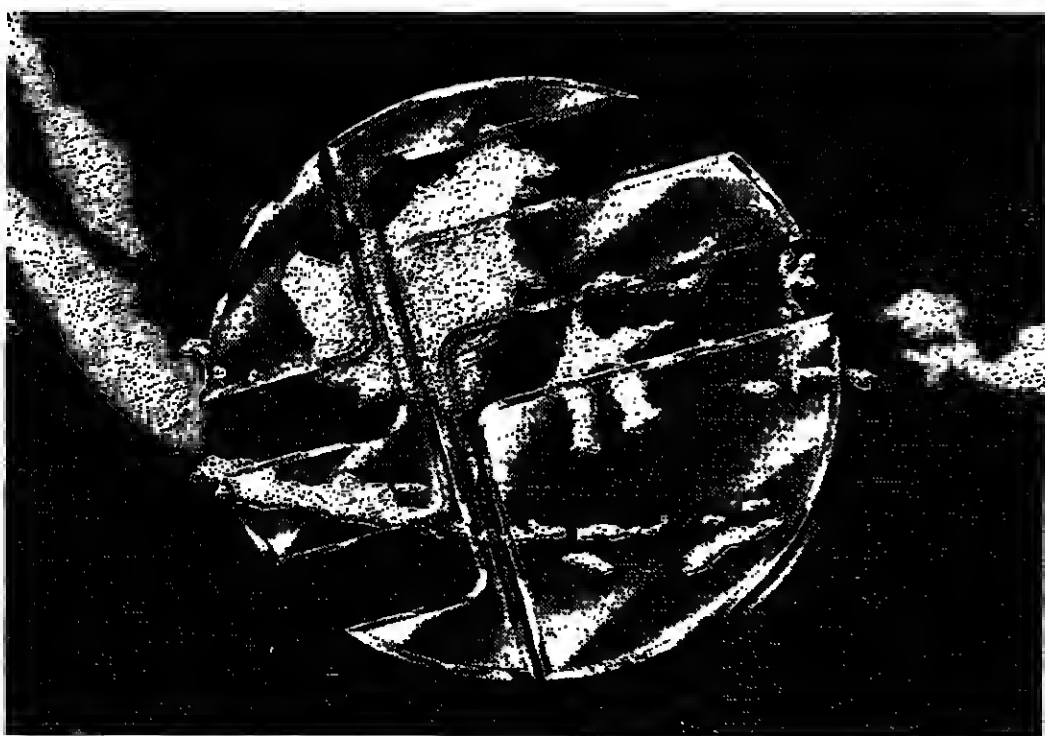
between the western technology employed by the mining company, and the primitive living conditions of the tribal clans who are the area's natural inhabitants. Moreover, during the past two decades, Freeport has not just dug out ore. It has built transport, housing and power facilities in land considered to be either jungle or inhospitable mountain. It has even carved out a golf course.

A few years ago, the company started to restructure these activities, generally hiring them off into domestically-controlled joint ventures. This process had a financial motive. Steve Jones, the first senior finance executive to be posted to the mine site, says about \$650m should be raised when the process is complete. But he also acknowledges that, while the company is seeking to bring a "business perspective" to its operations, it needs to be seen to be playing an acceptable "social" role, "opening up the area" to local development.

Yet it is hard to envisage the mine remaining anything but a conundrum. Freeport operates under a contract of work with the central Indonesian government (in fact, it pioneered the concept). With some justification, then, local activists can claim that the original inhabitants have received minimal reparation, and that further development compounds the omission.

In response, Freeport points to its various local initiatives, including a foundation that contributes around \$6m a year to community projects, and notes that its activities probably pump \$1m a month into the local economy.

At best, the accommodation is an uneasy one.



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As Indonesia pursues a world role, Nikki Tait talks to the foreign minister

Timor still a stumbling block

Indonesia's foreign policy, in the eyes of foreign diplomats, seems to be squeezed between the demands of domestic nationalists, for whom the country's unity is paramount, and the urgings of western liberals, who want no truck with a regime whose record on human rights has large lacunae.

But for all the apparent difficulties, Mr Ali Alatas, foreign minister since 1993, has managed to steer a course through the minefield with skill and some style.

Far from recoiling from the international stage, Indonesia has appeared increasingly active. It played an important role in the Cambodian peace process of the early-1990s, and hosted the recent Asia-Pacific Economic Co-operation forum, which pledged to move towards regional free trade.

It has chaired the Non-Aligned Movement, and taken a seat on the United Nations' security council. And it has mediated some bilateral disputes, including those with Australia, its most immediate

western neighbour.

Mr Alatas explains that this higher profile is a reflection of Indonesia's internal development, and a measure of its recent economic growth. "Several things came together, especially after 1988. And I think one of things was that, by that time, the Indonesian economy and economic development had reached a sufficient degree of growth, of momentum, that we could now spend more time also on other issues," he says.

"We were able to attend in a more concentrated fashion to other issues, like the Middle East, South Africa. And so we gradually prepared ourselves for the chairmanship of the Non-Aligned Movement, for example."

Cynics might consider it con-

venient that Indonesia should be trying to impress its credentials on the world stage just when it needs western aid and investment to push its economy up the technology ladder. Mr Alatas deflects the implied criticism, but does not deny the main point.

"It's not particularly trade-driven or economy-driven," he says, of the country's foreign policy. "But, of course, trade and how to gear our diplomacy and our foreign policy to support our developmental aims is one of the major tenets."

If economic conditions are one factor in the foreign policy mix, some diplomats see more personal considerations, too. Having secured his position in Indonesia's history, President Suharto would like to cement some international credentials.

runs their thinking. Indonesia's recent intervention in the Bosnian crisis, which followed a presidential visit there, is cited as evidence.

If that is speculative, the big stumbling block to Indonesia's international aspirations - East Timor - is not Indonesia annexed the former Portuguese colony in 1975, when it was still technically administered by the Portuguese under a UN mandate.

The UN has never recognised Indonesia's sovereignty, and local disaffection has continued to simmer, sometimes erupting into bloody conflict.

Mr Alatas has publicly described the Timorese situation as "a pebble in my shoe".

and he also admits to "irritation" and "frustration" over the persistent way in which East Timor surfaces whenever Indonesia catches the international spotlight.

Observers think that this is an understatement. "It's more like a bloody great rock," says one foreign affairs specialist. "They see the problem, but they don't know what to do about it."

Part of the difficulty is that East Timor is not the only potential breakaway region. Aceh, in northern Sumatra, has been the subject of separatist action in the past, as has Irian at the other end of the Indonesian archipelago. The doctrine of national unity, however, is enshrined in Indonesia's five guiding principles.

While some observers have detected a more hopeful shift in Indonesia's stance over Timor, this was never likely to materialise in the context of this month's UN-brokered discussions in Austria, involving both exiled members of East Timor's independence movement and East Timorese who favour integration with Indonesia. Indonesia firmly dismissed these as no more than informal background dialogue.

In the words of Mr Alatas: "The government of Portugal, the Portuguese foreign minister, the foreign minister of Indonesia and the secretary-general of the UN are already engaged in a political talk for a solution. Here is a problem which is going to be resolved officially between governments. You cannot open a new flank and say the people must also talk with one another."

Who are these people? The people are represented by their governments in the talks.

There are other points of friction with western liberalism - a somewhat arbitrary



Ali Alatas: democracies can vary

attitude to press freedom, for example, or to labour rights. But, on this score, the careful Mr Alatas almost explodes with feeling. Indonesia, he says, will be a democracy, "but

our form of democracy.

"It cannot be the same as the west, because we have a different historical experience. We have different ways, priorities, I don't know if religion plays a part, but all these are very fundamental differences in the make-up of a person and in the make-up of a society."

"Now, press freedom. OK, that is one of the principles. But how far press freedom? We say press freedom with responsibility, and we are still trying to find where responsibility begins, where press freedom ends. But we strongly believe it cannot be as free as in the west, because we are of a different nature."

He drops his voice again. "We are far from our democratic ideal. That I admit readily. We must move and more democratically. But after 10 years, after 30 years, I guarantee you we will still not be the US or Australia... In 10 years' time, I am sure we will be more democratised. But we will still be different. That's the problem."

The Bakrie Group: corporate structure

Bakrie & Brothers			
TELECOMMUNICATIONS		INFRASTRUCTURE SUPPORT	
Bakrie Communications Corporation		Bakrie Pipe Industries	
Bakrie Electronics Company		Bakrie Pattern Industries	
Radio Televisi Indonesia		Bakrie Pipe Industries Jaya	
Multi Control Nusantara		Trans Bakrie	
Link Televisi Group		Bakrie Corrugated Metal Industry	
		Bakrie Teacup Industry	
		Bakrie Steel Core	
		Bakrie Building Industries	
Bakrie Nusantara Corporation			
BANKING		MULTIFINANCE	
Bank Nusa International		Bakrie Finance Corporation	
Maybank Nusa International			
Bakrie Investments			
MINING		PROPERTY	
Fajar Bumi Sakti		Catur Swasakti Utama	
		Bakrie Minerals Resort	
		Bakrie Resource Development Corporation	
		Krisna Lemping Tourism Development Corporation	
		Resourcenet Caturwita Corporation	

Profile: Bakrie Group, a conglomerate owned and controlled by Indonesians

Reshaping on a wider base

Bakrie & Brothers: Currently the group's only holding company listed on the Jakarta Stock Exchange, it is the biggest in terms of turnover and assets. In 1994, after two years of restructuring it made record pre-tax profits of Rp167bn (Rp45bn in 1993) on turnover of Rp748bn (Rp311bn in 1993). Traditionally, its main business has been in steel pipe manufacturing, where it has a near monopoly on pipes for oil and

gas projects. But helped by a massive 18-to-5 rights issue, which raised Rp1,400bn last year, it cleared most of its debts and has developed or acquired a rubber and palm oil plantations division and a rapidly expanding telecommunications division, along with a number of other strategic investments.

Overseeing the restructuring is a team of professional managers, led by Mr Tauri

Abeng, who took over in 1989 prior to the company's listing. "What we have done is to take a hard look at what businesses we were in and in which we thought we'd have the competitive edge in the long term," he explains. "We divested our textiles operations and cocoa plantations, and shifted high-risk interests, such as property, to other parts of the group. What is left are three strong core businesses on

which we can focus."

The telecommunications division - which has attracted foreign strategic investors, such as the Netherlands' PTT Telekom and the American International Group - is the fastest growing area of the company, and is forecast to contribute 70 per cent of revenue by 1997. Mr Abeng says that, once the division is well enough established, it may be spun off and listed separately.

Bakrie Nusantara Corporation: Created in 1989, at the same time as Bakrie & Brothers, this is currently being restructured into a pure financial services division via a reverse takeover by one of its own listed companies, Bakrie Finance Corporation.

The restructuring will be funded by a planned 7-to-2 rights issue, which will raise Rp180bn later this year. With this, BFC will acquire from its parent company the conglomerate's own bank, Bank Nusa International, along with its various insurance and brokerage companies. As was the case in Bakrie & Brothers, non-core activities, such as Nusantara's general traders and electronics manufacturers, will either be transferred to another part of the group, sold or liquidated. Later, NusanBank may also be spun off to its own listing.

Bakrie Investindo: Established in 1991, this acts as a private investment vehicle for the Bakrie family to pursue the more entrepreneurial and high-risk ventures of the group. It is also the holding company for the family's investments. Its companies are mainly involved in residential and commercial property, coal mining and television and other media. The investment philosophy differs from the other two divisions. In that projects are developed to be sold at a profit, although the

company normally maintains a diluted strategic stake. At the end of this year, it is expected to record sales of Rp1,700bn and a net income of Rp251bn.

The long-term effect of the group's restructuring will inevitably dilute the Bakrie family's ownership of the conglomerate. Mr Abeng says that, although it will retain a controlling stake in all three holding companies, the family is one of the few conglomerate owners who are genuinely committed to public ownership.

Underlying this willingness to widen the equity-base is a desire to improve shareholder value by gradually increasing liquidity in its shares. Until now, most shares in Bakrie & Brothers have been closely-held by either the family or strategic investors, but the management hopes that with time the restructuring, along with a policy of increased transparency, will encourage more secondary trading.

Analysts and other conglomerates in Jakarta are naturally watching the restructuring with interest. Although ratings of Bakrie & Brothers remain cautious - most analysts rate the company as a speculative buy - observers acknowledge that the efforts being made should produce long-term dividends.

James Whittington

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INDONESIA 6

Economic growth is creating a new middle class, says Nikki Tait

In search of big spenders

Indonesia's recent economic growth has created startling contrasts. On the one hand, about 15 per cent of the population lives in poverty. Shanty dwellings around Jakarta's harbour testify to the urban poor. In the mountains of Irian Jaya, isolated tribal clans survive on a subsistence diet of sweet potato.

On the other hand, growth has created a burgeoning "middle class", willing to lap up anything from Belgian chocolates to Benetton leisurewear. Air-conditioned malls in Jakarta are thronged with Sunday shoppers. Fast-food chains such as Kentucky Fried Chicken have more than 100 outlets across the country.

It is impossible to put a precise figure on the number of newly enfranchised consumers, though broadbrush estimates suggest that between 7 and 8 per cent of the 190m population may have attained "middle income" or "upper income status". Most multinational consumer product companies are more cautious.

One much-quoted source of statistics is SRI, the local research firm, which suggests that about 16 per cent of the adult population in the main urban centres may already be in the "A1/2" group - that is, able to spend over Rp600,000 (\$170) a month.

In Jakarta alone, this suggests a "middle class" of well over 1m. Add on Indonesia's next half-dozen large cities, and that number doubles. Even so, market researchers warn that these consumers do not necessarily accord with European concepts of a middle class. "Most of the people we work with learn very quickly that their target is in the A1 group," says Shah Azmi, managing director at Frank Small & Associates, the consultancy firm, referring to the top half of the "A" group.

Mr Ganda Kusuma, of Bank Bali, says "middle class" would probably imply private car ownership; enough income to eat out three to four times a week; and a shopping expedition to a supermarket once a week and to a bookshop once a quarter. An overseas vacation would still be a rarity. Like Mr Azmi, he thinks that only about 1m Indonesians fall into this group.

Yet however the middle class is defined, two trends are clear. The first is the sharp and growing divergence between urban and rural areas (which can include city hinterlands).

According to government statistics for the past two years, only one in four "rural" inhabitants had a monthly expenditure in excess of Rp100,000. In urban areas, 47 per cent spent between Rp100,000 and Rp300,000 a month, and 44 per cent spent over Rp300,000.

Moreover, contrary to the impressions of many business travellers who arrive and depart from through Jakarta, non-urban dwelling remains the norm. The biggest secondary cities - Surabaya, Bandung and Medan - house only between 2m and 3m people each. "This is going to be a rural society for many years," says Mr Ian Wedding, president of AMP Panin, a joint-venture company between AMP, Australia's largest life insurer, and the local Panin Life.

For the present, then, even the most established multinationals tend to see their sales concentrated in Java. For example, Coca-Cola - whose products were first sold in Indonesia in the early 1930s - reckons that about 80-85 per cent of its business is there, although 60 per cent of the population lives on Indonesia's most populous island. But researchers at the University of Indonesia say that, by 2020, around 50 per cent of Indonesians could be living in urban areas, compared with 29 per cent in 1990.

A second significant point is the speed of change. One market researcher reckons that the real growth in "A" and "B" (able to spend more than between Rp401,000 a month) consumers in Indonesia's four main cities may have been as high as 49 per cent between 1990 and 1994, with the number rising from 2.2m to 3.4m. This can be attributed largely to the country's recent economic growth, especially in non-oil sectors, though two other factors may be accelerating the trend.

First, retail structures are beginning to change, and supermarkets, such as Hero and Golden Trily, are appearing. According to one piece of research, the percentage of toilet-soap sales through supermarkets rose from 32.1 per cent in early-1993, to 43.6 per cent just two years later. At the top of the market, this trend has been enhanced by the growing interest of foreign retailers in Indonesia - Jakarta malls now include outlets such as Japan's Sogo and Britain's Marks & Spencer.

Second, as more people watch television, advertising and marketing mechanisms are becoming more sophisticated. John Brady, managing director of Coca-Cola Indonesia, thinks this, too, may be contributing to the growth of a new generation of consumers. "There's the potential for very rapid development in urban areas, because you can concentrate your efforts," he suggests.

Not all projects are successful, however. Yaohan, the Japanese retailer, opened its doors - via the required franchise arrangement - about two and half years ago, but pulled out last April. Poor choice of location and a muddled pricing strategy have been blamed. A number of fast-food franchises have also backed away. Two of the most widely cited problems are poor infrastructure and Indonesia's complex business framework. Difficulties arising from the former include the absence of a trained labour pool. Mr Wedding, for example, points to the problem of running an efficient sales force when agents habitually get stuck in traffic; though "the biggest challenge is to find good quality managers".

"Payment infrastructure" also has a long way to go. The number of consumers with access to plastic money is limited, and cheques are rarely used, so most transactions are still in cash. Bankers estimate that fewer than 1m Indonesians use credit cards - and, even then, primarily as a convenient means of buying big-ticket items, with debts being cleared monthly.

High interest rates - about 40 per cent - are one reason for this. But Mr Kim Kok Hai, at Bank Internasional Indonesia, points out that only recently has it been possible for banks to target a market of corporate employees, whose traceable addresses and regular income makes them an acceptable credit risk. A traditional small businessman may have higher income, but "in 13,000 islands, people can just disappear".

Finally, the merits of unleashing foreign consumer goods on the Indonesian market have not gone unquestioned. President Suharto himself has criticised the spread of fast-food chains, and urged his countrymen to "eat Indonesian". The response of most suppliers, gulping at the prospect of a market of 190m people, is that there is no harm in choice.

Tourism is the big earner

Last year, 33 per cent of the 4m visitors to Indonesia went to Bali, making it the most popular destination and accounting for a large proportion of the \$4.8bn in foreign exchange earnings which tourism contributed to the economy, writes Manuela Saragosa.

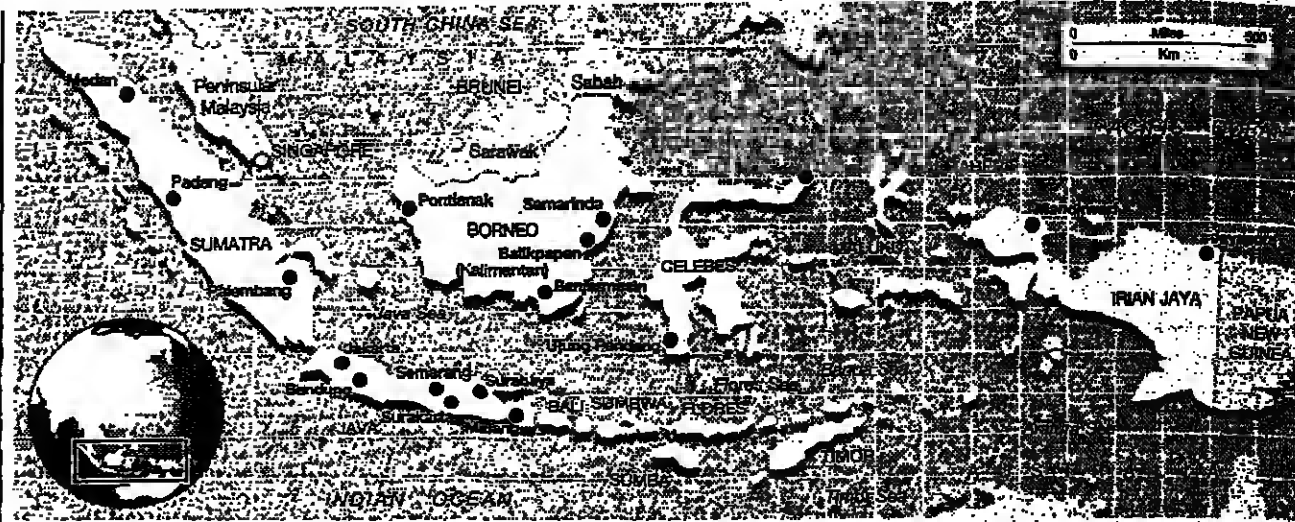
With plans to make tourism the largest

foreign exchange earner by the end of 2005, contributing about \$14.1bn, the government is keen to see it develop in other parts of the archipelago.

It is therefore seeking to extend the range of international entry points to Indonesia, and has recently added Ujung Pandang, the capital of Sulawesi; Solo, in

Java; Manado and Biak to its list. SilkAir, a unit of Singapore Airlines, has started flying to Manado, Malaysian Air to Ujung Pandang, and Garuda, Indonesia's international carrier, has started flights to Biak.

The government has also intensified promotion of Indonesia overseas, allocating 2 per cent of taxes received from hotels and restaurants to promotion. Officials say this means an additional \$20m-\$25m a year for the promotion budget.



Population and Area

Population (millions)	1990	1991	1992	1993	1994
Indonesia	179.3	182.8	185.3	189.7	193.1

Official estimates
*Economist Intelligence Unit estimates, first quarter 1995

Area (sq km)	Indonesia
	1,904,443
East Timor	14,874

Capital and main cities

Population in millions, 1990 census	
Jakarta	8.2
Surabaya	2.5
Bandung	2.0
Medan	1.7
Semarang	1.3
Palembang	1.1

Languages

Indonesian (Bahasa Indonesia), as well as some 250 other regional languages and dialects. English has increasingly replaced Dutch as the main second language, and is widely spoken in government and business circles.

Religion/Ethnic mix

Muslim (87%), Protestant (6%), Roman Catholic (3%), Hindu (2%), Buddhist (1%), other (1%).
The ethnic mix is predominantly Malay, but also includes Melanesian, Proto-Austronesian, Polynesian and Micronesian with many subdivisions. There are approximately 4m ethnic Chinese.

Currency/exchange rate

Currency: Rupiah, divided into 100 sen. Import and export of local currency restricted to Rp50,000. Import and export

of foreign currency unrestricted. Exchange rate at June 5, 1995: £1=Rp8,541.57; \$1=Rp2,225.00; DM1=Rp1,583.21; ¥100=2,645.91

Entry/visa requirements

Visitors must be in possession of passports valid for at least six months, with proof of onward passage, either return or through tickets.

Visas are usually required for all except EC countries, US, Canada, Argentina, Australia, Brazil, Chile, Morocco, New Zealand, Scandinavia, Venezuela and Asean passport holders.

Business hours

Office hours vary but are generally 0830-1600, except on Friday when it is difficult to make an appointment after 1100. Local businessmen sometimes meet people in the late afternoon and early evening. Saturday hours are normally to 1230.

Banks: 0800-1400 Monday to Friday; 0800-1100 Saturday. Hotel banks may remain open longer.

Public holidays

New Year, January 1; Indonesian National Day, August 17; Christmas, December 25. Other movable holidays: Nyepi (Balinese New Year), Good Friday, Miraj, Ascension Day, Waisak, Eid-ul-Fitr (end of Ramadan), Eid Al-Adha, Islamic New Year, Maulud, 1995: August 9, Birth of the Prophet Muhammad; August 17, National Day, December 20, Ascension of the Prophet Muhammad; December 25, Christmas Day.

Climate

Predominantly tropical monsoon. Variations relate mainly to differences in latitude and physical structure, but hilly areas are cooler overall. Rain falls throughout the year, often in

thunderstorms, but there is a relatively dry season from June to September. December to March is the wettest period. Rainfall averages between 150cm and 400cm a year.

Weather in Jakarta (altitude 8 metres): Hottest months, April, May, 24-31°C (average daily minimum and maximum); coldest months, January, February, 23-29°C; driest month, August, 43mm average rainfall; wettest months, January, February; 300mm average rainfall.

Time (zone)

Western zone (Java, Sumatra, Bali) 7 hours ahead of GMT, Central zone (Kalimantan, Sulawesi, Timor) 8 hours ahead, Eastern zone (Moluccas, Irian, Jaya) 9 hours ahead.

Main ministries

Office of the Co-ordinating Minister for Economics, Finance and Industry and Development Supervisory: Jalan Lapangan Banteng Timur 4, Jakarta. Tel (21) 376343. Ministry of Agriculture: Jalan Sleingamangaraja 2, Kebayoran Baru, Jakarta Selatan. Tel (21) 722240 or 7393939. Ministry of Communications: Jalan Merdeka Barat 8, Jakarta-10110. Tel (21) 3846712. Ministry of Finance: Jalan Lapangan Banteng Timur 4, Jakarta Pusat. Tel (21) 373309. Ministry of Foreign Affairs: Jalan Tarmen Pejambon 6, Jakarta Pusat. Tel (21) 3849413. Ministry of Industry: Jalan Jenderal Gatot Subroto, Kav. 52-53, Jakarta. Tel (21) 5201613; fax (21) 5201606. Ministry of Mining and Energy: Jalan Merdeka Selatan 18, Jakarta Pusat. Tel (21) 360232.

SOURCES: EU country profile 1994-95; Doring Kindersley World Reference Atlas (1994); Walden Country Reports (January 1995); World Hotel Directory (1995); World of Information (August 1993); World Hotel Directory (1995); Europe World Yearbook.

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KLM at record Fl 470m and resumes dividend

By Ronald van de Krol in Amsterdam

A sharp decline in losses in its traditionally weak fourth quarter helped KLM Royal Dutch Airlines to a record net profit of Fl 470m (\$235m) for the 1994-95 financial year, from Fl 363m a year earlier.

The improvement prompted the carrier to pay a dividend of Fl 1.50 a share, its first payout since 1991-92.

KLM attributed the better results to economic recovery, an 8 per cent rise in passenger numbers and its alliance with Northwest Airlines of the US. Other factors included continued cost-cutting and a strong performance in the final quarter covering January 1 to March 31, when net losses narrowed to Fl 89m from Fl 156m.

Operating profit increased to Fl 772m from Fl 467m, while financial expenses fell to Fl 283m from Fl 381m.

Mr Pieter Bouw, president, said he was very satisfied with the results but also "saddened"

because yesterday's news coincided with a six-hour strike by KLM pilots at Amsterdam's Schiphol airport. The stoppage, between 10am and 4pm, follows a similar six-hour strike last week.

KLM and its pilots are embroiled in an increasingly bitter dispute about pay and pension entitlements as part of a wider KLM campaign to increase the flexibility of its workforce.

Since it began its cost-cutting programme in 1991, KLM has raised productivity by 57 per cent and lowered unit costs by 20 per cent.

Mr Bouw said KLM's profitability and financial strength meant that it would not be rushed into finding a European partner, in spite of recent alliances between Lufthansa and SAS and between Sabena and Swissair. But he acknowledged that "so far our growth in Europe is rather limited".

"Looking at the longer term, KLM requires a partner with whom we can jointly enlarge

European market share to our target of 15 per cent," he said. The KLM group, including charter and regional subsidiaries, has about 7.5 per cent of the European market.

For 1995-96, KLM is predicting a slight improvement in net profit. This is in spite of the fact that it will have to pay pension premiums again, after the scheduled end to its premium-holiday in December 1994. It will also be liable to full tax charges, as it has exhausted carry-forward losses.

But KLM will start including income from its Northwest Airlines preference shares, worth a nominal \$400m and earning an annual return of 8 per cent. Mr Rob Abrahamson, finance director, said KLM did not currently plan to resume including income from its 25 per cent stake in Northwest's ordinary share capital. The value of this stake was gradually written down to zero earlier in the 1990s because of Northwest's losses, which have now come to an end.

German utilities in Czech joint venture

By Kevin Done, East Europe Correspondent

Two German electricity utilities are making their first entry into the Czech Republic in a joint venture to produce heat and power for Skoda Automobilovna, the Czech carmaker and subsidiary of Volkswagen of Germany.

RWE Energie, the leading German power utility, and OBAG, a subsidiary of the Bayernwerk group, are taking minority stakes in the venture along with STE Stroupska Energeticka, the Czech power utility in the Prague region.

They are forming two joint venture companies, Sko-Energo-Pin and Sko-Energo, to provide and operate all utility services for the Czech carmaker, including electricity, heat, natural gas, water and compressed air.

They will also take over provision of district heating for the town of Mlada Boleslav, 65km north of Prague, which is the site of the main Skoda car plants, and the operation of waste water treatment and recycling.

RWE and OBAG are each taking stakes of 42.5 per cent in Sko-Energo-Pin, the financing and leasing company for the joint venture, with STE taking a 5 per cent holding and Skoda 10 per cent.

Sko-Energo, the operating company, will also manage construction of the new heat and power station. It will be 34 per cent owned by Skoda, with the two German utilities each holding 21 per cent. Sko-Energo will build a new coal-fired 320MW heat and 80MW power plant at Mlada Boleslav with an investment of between DM120m and DM150m (\$83m-\$104m).

In addition to marking a significant move by west European power utilities into eastern Europe, the project is also a big step by Skoda to dispose of activities that do not form part of its core vehicle manufacturing operations. About 300 Skoda workers will transfer from the carmaker to Sko-Energo.

Orkla doubles profits in first term

By Hugh Carnegie in Stockholm

Orkla, which is set to become the Nordic region's biggest food and drinks producer, yesterday said pre-tax profits in the first four months of the year had doubled to Nkr596m (\$96m) from Nkr299m in the same period last year.

The Norwegian group agreed in April to buy the food operations held by Volvo, the Swedish motor manufacturer, for SKr4.25bn (\$689m) and to enter a joint venture with Volvo to combine their beverage businesses, making Orkla

the dominant force in food, beer and soft drinks in Sweden and Norway.

Results in the first four months - which did not include any of the businesses to be acquired under the Volvo deal - were bolstered by capital gains of Nkr252m, an increase from Nkr165m in the same period last year, as Orkla disposed of non-core interests.

The divestments restricted growth in group sales, which rose to SKr6.44bn from SKr6.43bn, although Orkla said the underlying growth was 8 per cent. A fall in operating expenses to Nkr5.63bn

from Nkr5.76bn allowed operating profits to rise to Nkr440m from Nkr299m.

Orkla's deal with Volvo is still subject to approval by competition authorities in the European Union, Norway and Sweden. The EU may require changes in the terms of the drinks joint venture, which would have more than 80 per cent of the Norwegian market.

In the meantime, Orkla's beverages division remained in losses in the first four months, improving to an operating deficit of Nkr7m from a deficit of Nkr22m last time but prevented from a return to the

black by a Nkr25m loss in Poland. Orkla said its Ringnes division was in discussions with its partner Coca-Cola about restructuring in Poland, but it warned it might pull out.

Operating profits in Orkla foods shipped to Nkr78m from Nkr68m, on sales of Nkr1.78bn - up from Nkr1.66bn. Orkla brands, covering products from soya meal to snacks, pushed up operating profits to Nkr17m from Nkr11m, while sales rose to Nkr1.8bn from Nkr1.6bn. Profits at Orkla chemicals were up at Nkr10m from Nkr8m, on sales of Nkr1.16bn.

DnB confident of Vital acquisition

By Christopher Brown-Humes in Stockholm

Den norske Bank, Norway's biggest bank, expressed confidence yesterday that it was on course to acquire Vital, the country's second largest insurer, in a move which would thwart the ambitions of Dutch insurer Aegon to enter the Norwegian market.

DnB's Nkr110 a share offer for Vital expired yesterday and the results are expected today or on Monday.

DnB said yesterday it believed it could reach the 50 per cent shareholder acceptance threshold that would allow it to proceed to take full control of Vital.

Vital has made it clear it would prefer to be taken over

by Aegon. The Dutch insurer offered Nkr103 a share for Vital, but then withdrew its offer 10 days ago to await the outcome of DnB's bid.

The Norwegian government, which owns 72 per cent of DnB, will have to give the bank special clearance to buy Vital. Norwegian law would normally prevent a large bank buying a large insurer.

Vital has expressed concerns about DnB's plans for the group, its inability to provide it with insurance expertise and the greater state ownership of the financial sector which a takeover would involve.

However, Mr Erik Kovacs, senior financial analyst with FIBA Nordic Securities, said: "DnB's price is fair and it looks as if things are going its way."

AGF 'prepared to float by September'

By Andrew Jack in Paris

Assurances Générales de France, the state-controlled insurer, will be ready for privatisation by September, its chairman said yesterday.

Mr Antoine Jeancourt-Gallani, in an interview before the group's annual meeting today, said it had yet to resolve two financial matters and articulate a new strategy in preparation for its sale.

He said the group still needed to confirm the approval by parliament of the state-backed rescue package for Comptoir des Entrepreneurs, the troubled property bank in which it holds a significant stake. It also needed to resolve a series of accounting issues.

The final step before privatisation will involve the preparation of its business strategy for the coming years, which should also be finalised and approved by the board this autumn.

Any decision on the timing and form of the sale of AGF ultimately rests with the new French government - and particularly with Mr Alain Madelin, economy and finance minister - and its privatisation commission.

AGF's sale has been held back partly by the financial uncertainties at Comptoir, which the new rescue package is designed to resolve. The disappointing trend of the French stock market in recent months, and the poor performance of

financial stocks in particular, has also been a factor.

Under a restructuring agreed with the government in the past few weeks, AGF increases its shareholding in Comptoir to 75 per cent from 50 per cent by injecting FF400m (\$61m). Comptoir is in turn permitted to remove FF180m in bad property loans from its balance sheet.

However, the plan, which was approved by Comptoir's shareholders at its annual meeting yesterday, still requires parliamentary scrutiny.

Mr Jeancourt-Gallani said AGF did not need to retain its 75 per cent stake in Comptoir, and that it would be searching for a strategic partner to allow it to reduce its holding to about 51 per cent over the next few years.

He expected AGF to work more closely with Comptoir in the coming years, and said the two groups were considering the sale of life assurance products linked to the issue of mortgage policies backed by Comptoir.

Separately, he said AGF still had two accounting issues to resolve. The first related to the pension costs of its employees, under a scheme being drawn up across the insurance industry. The second involved new accounting rules for the insurance industry, which define the way insurers can show in their accounts the future costs of life assurance policies they sell.

Axel Springer predicts 25% growth in earnings this year

By Judy Dempsey in Berlin

Axel Springer, Germany's largest newspaper group which publishes *Bild*, the mass circulation daily, and *Die Welt*, expects a 25 per cent rise in consolidated profits this year from DM122.6m (\$87.1m) last time, Mr Jürgen Richter, the group's chairman, said yesterday.

This would follow a 72 per cent increase in net profits for 1994. The dividend will be increased from DM12 to DM15, including a bonus of DM1.30.

At the same time, the group plans to focus more on its newspapers and magazines, its traditional markets, and give less emphasis to the electronic media.

Springer holds a 20 per cent stake in Sat-1, the independent German commercial television channel, and 24.9 per cent in DSP, the loss-making sports channel.

For the first five months of this year, sales rose by 4 per cent and advertising revenue increased by 8 per cent compared with the same period last year. The price of newspaper has risen by 20 per cent over the year.

Consolidated profits last year rose by DM51m to DM122.6m while profits for the Axel Springer publishing group increased by DM38.6m to DM98.2m. Consolidated group turnover, including sales and advertising revenue, rose by 2.1 per cent to DM44m last year from DM38.8m in 1993.

Sales for the newspapers, which account for 61.5 per cent of Springer's publishing activities, rose by 0.5 per cent to DM1bn, while newspaper advertising income, which accounts for 79 per cent of total advertising revenue, rose by nearly 1 per cent to DM1.4bn.

Magazine sales remained sta-

ble at DM653m and advertising revenue for this division dropped by 0.8 per cent to DM369.3m.

However, Mr Richter, who was appointed chairman a year ago after one of the most radical management shake-ups in the industry's history, said the conservative-leaning *Die Welt* daily was still making losses of about DM35m a year.

However, he said Springer group would continue restructuring the newspaper and would strengthen the market share of its other titles.

The 1994 rise in profits coincided with a restructuring of the management board, which was reduced from seven to six members, and the scrapping of intermediate levels decision-making. The majority of the shares are still held by the Springer heirs. Mr Leo Kirch, the Munich-based media magnate, holds a 35 per cent stake, plus one share.



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	1995	1994	change
Net revenues*	£411.3m	£372.3m	+10%
Operating profit	£100.4m	£81.6m	+23%
Profit before tax*	£96.1m	£77.0m	+25%
Earnings per share*	33.7p	27.4p	+23%
Dividend for year	13.5p	11.4p	+18%

*From continuing operations
*Before exceptional items

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The contents of this advertisement, for which the Directors of Johnson Matthey Plc are solely responsible, have been approved for the purpose of section 57 of The Financial Services Act 1986 by an authorised person. The financial information given above does not constitute statutory accounts.

Pargesa Holding SA

GENEVA

Notice is hereby given that the ANNUAL GENERAL MEETING OF SHAREHOLDERS will be held on Thursday June 29, 1995 at 11.30 a.m., at the registered office of BANQUE PARIBAS (SUISSE) S.A., 2, place de Hollande, CH-1204 Geneva

TO CONSIDER AND TO VOTE ON THE FOLLOWING MATTERS

1. Annual report, consolidated accounts, and parent Company accounts for the year ended December 31, 1994, and the report of the Auditors
The Board of Directors proposes that the annual report, the consolidated accounts and the parent Company accounts for the year ended December 31, 1994, be adopted.
2. Appropriation of earnings
The Board of Directors proposes to pay a dividend of SF 111 180 604 (SF 69 per bearer share and SF 6.90 per registered share), out of available profits of SF 225 094 879, which comprise a net profit for 1994 of SF 117 097 939 and a balance carried forward from 1993 of SF 107 996 940. After an allocation of SF 5860 000 in the free reserve, SF 108 054 275 will be carried forward.
3. Release of the members of the Board of Directors and the Management
The Board of Directors proposes that a release be issued to the members of the Board of Directors and to the Management.
4. Elections
 - 4.1 Board of Directors
The Board of Directors proposes that:
a) Messrs. Hans Braunschweiler, Paul Desmarais Jr., Gérald Frère, Robert Gratton, Aimery Langlois-Meurinne and Gilles Samyn be re-elected for a further three-year term;
b) Mr. Tim Hammett be elected for a three-year term.
 - 4.2 Auditors
The Board of Directors proposes that ATAG Ernst & Young S.A. be re-appointed for a one-year period as the Auditors of the parent Company and the consolidated accounts.
5. Other business

The annual report, the parent Company accounts and the consolidated accounts together with the report of the Auditors can be consulted as of June 9, 1995 at the Company's registered office in Geneva. A copy of these documents will be sent to shareholders on request.

Holders of registered shares recorded in the share register are hereby advised that they will receive an invitation to the Annual General Meeting. Only holders of registered shares recorded in the share register as of June 19, 1995, will be entitled to vote at the Annual General Meeting.

Holders of bearer shares may obtain an admission card up to noon on June 28, 1995, at the offices of Banque Paribas (Suisse) S.A., Union Bank of Switzerland, Swiss Bank Corporation or Crédit Suisse, against deposit of their shares or of a document certifying their deposit at another bank. Deposited shares will be blocked until the close of the Annual General Meeting.

Pursuant to Article 18, para. 3, of the Company's articles of association, each shareholder is entitled to be represented by another holder of the same category of share. In addition, each shareholder is authorized, under Swiss law, to be represented by Pargesa's officers or by a bank as depository representative, or by Dr. Andreas von Planta, Attorney-at-Law, 25 Grand-Rue, CH-1211 Geneva 14, as independent representative. Unless proxies include explicit instructions upon remittance, voting rights will be exercised following the Board's recommendations.

Depository representatives, as defined in Article 689d of the Swiss Code of Obligations, are requested to declare at their earliest convenience, but no later than noon on June 28, 1995, the number, the category and par value of the shares they represent to Banque Paribas (Suisse) S.A., together with the reference numbers of the admission cards. Institutions subject to the Swiss Federal Act on Banks and Savings Banks of November 8, 1934, and professional fund managers may be considered as depository representatives.

Geneva, June 9, 1995

For the Board of Directors
Paul G. Desmarais
Chairman



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KIR

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Aker opens year with sharp rise to NKr192m

By Christopher Brown-Humes in Stockholm

Pre-tax profits at Aker, the Norwegian oil, cement and technology group, rose sharply to NKr192m (\$30.4m) in the first four months of 1995 from NKr141m a year earlier.

Much of the improvement was on the back of a NKr131m gain from the sale of shares in Saga Petroleum. The group's cement and building materials division also returned its first positive result for at least three years.

Group operating profits rose 71 per cent to NKr154m from NKr87m, in spite of a decline in sales to NKr4.58bn from NKr5.27bn.

Cement and building materials recorded a NKr68m profit, after a NKr68m deficit, in spite of the normal seasonal slump in the group's Norwegian divisions. The performance was helped by lower Norwegian losses and a strong result from Scancem, the international unit jointly owned with Sweden's Euroc.

A lower level of activity in the Norwegian sector of the North Sea hit the Aker's oil and gas technology division, where profits slumped to NKr94m from NKr128m.

Aker said the split pattern would persist through 1994, with oil and gas technology reporting "slightly lower" profits than last year and cement and building improving their performance.

The company is planning an extensive shake-up of its structure, partly to distance its operations from a NKr2.3bn lawsuit it is facing over the sinking of an offshore gas platform it built in 1991.

Usinor Sacilor polishes image ahead of sell-off

French steel group hopes to allay concerns about cyclical and structural weaknesses, writes John Ridding

Usinor Sacilor



Francis Mer chairman

Mr Francis Mer has spent the past nine years forging Usinor Sacilor into shape with a view to returning the French steel concern to the private sector. He will spend the next few weeks on the road, wooing French and international investors in an attempt to complete his mission.

For his company's present owners, the stakes are similarly high. The privatisation is the first to be launched under the new conservative administration. A successful sale is vital to help curb France's public sector deficit and to ensure a smooth start to the government's privatisation programme.

Mr Mer has already done much to support his case. Having inherited Usinor and Sacilor, which had seen their capital bases wiped out by heavy losses in the 1970s and 1980s, the chairman merged the French steel producers into a single group. He then extended its international operations through a series of acquisitions and, most importantly, returned it to profit.

In so doing, Mr Mer has demonstrated that it is possible to restructure a smokestack public company in France, in spite of resistance from trade unions and intensifying competition from east Asian and east European manufacturers.

He now has to convince the investment community, wary of cyclical stocks and the political sensitivities of a French industrial flagship.

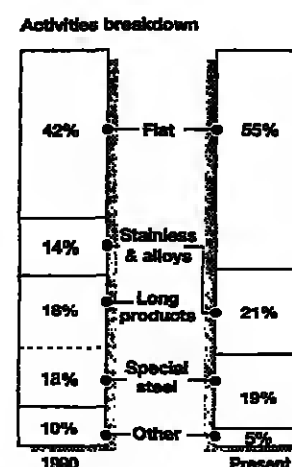
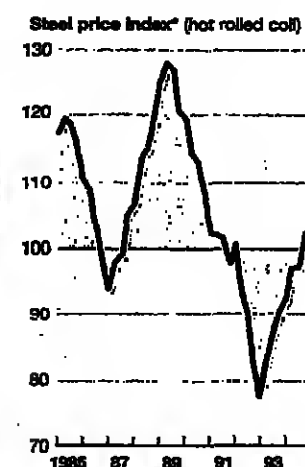
The task is made easier by Usinor's recovery. Last year, the group achieved a net profit of FF1bn (\$202m) after a loss of FF5.7bn in 1993.

This year, profits could rise to FF4.9bn, according to forecasts by the Banque du Louvre. The value of the group is estimated at about FF220bn.

The turnaround partly reflects exceptional gains, such as the proceeds from last year's flotation of Ugine, Usinor's stainless steel division. But it is also attributable to deep-rooted restructuring. The workforce has been cut to just under 60,000 from more than 102,000 when Mr Mer took over.

Output has shifted towards higher value-added products, such as stainless steel, which now account for almost one-quarter of sales.

Efficiency gains mean that it takes less than three hours per ton to produce one ton of steel, compared with more than five hours in 1986.



"They have made a lot of progress in reorganising the business structure and their products," says Mr Martin Doble, director of Bed, Doble & Co, the steel industry consultancy.

"In areas such as flat rolled steel they are among the industry leaders," he says.

However, in spite of the transformation achieved by Mr Mer and his team, areas of concern remain. These range from weak points in the group to the cyclical nature of the steel industry.

For the moment, the cycle presents a rosy picture. Increased demand after the recession of 1992-93, combined with capacity closure by European producers, has prompted a marked recovery in prices.

The cost of flat rolled products has climbed by between 8 and 20 per cent a ton over the past 12 months, depending on the specific items and the geographical market.

But one certainty in the steel industry is that the rise will be followed by a fall. In the US, the market appears to have peaked. Europe, which started its upturn about a year later, is expected to peak in 1996, according to many industry analysts.

The upturn helps explain the French government's desire to move quickly in privatising Usinor. But how concerned should potential investors be about the threat of a downturn?

Reduced prices and demand would exacerbate Usinor's weaknesses. Although reduced in scale, some of Usinor's long products businesses, which supply rods and wire, are vulnerable to overcapacity in the industry and to competition from lower cost producers in eastern Europe.

An industry downturn would also renew pressure for restructuring measures. Given the priority attached to the

fight against unemployment by France's conservative government and the potential militancy of trade unions, Usinor may have limited room for manoeuvre.

Arguably, the cyclical concerns are sharpened by Usinor's strategy. Unlike many of his counterparts, Mr Mer has rejected diversification.

His "all steel" strategy contrasts with that adopted by several rivals, such as Thyssen of Germany, which have branched into markets such as telecommunications to seek growth and to smooth the volatility of the industry.

But Usinor is sanguine in the face of such concerns. Mr Mer is taking steps to restructure the problem areas. Last year, for example, Usinor sold its steel reinforcements business to ASW of the UK.

The Usinor chief believes that much of the hard work

has been completed. "The period of massive job cuts is a thing of the past," he says.

As for the concentration on steel, many analysts regard specialisation as a strength. "It is much better to focus the steel assets rather than confusing them with other businesses," says Mr Doble.

Growth is forecast to come from new geographical markets and from increased efficiency and technology. Earlier this month, for example, a Usinor plant in northern France produced a record 63 tons of stainless steel strips in 80 minutes using a new technique, Mycosotis.

An "all steel" strategy, however, requires a strong balance sheet. Mr Mer has steadily reduced the group's debts, to about FF17bn from FF24.4bn at the end of 1993.

A FF5bn capital increase as part of privatisation will assist him towards his goal of zero net debt by the end of 1997.

"The new capital is an important sweetener," says one Paris banker. "Investors want to be reassured that the balance sheet can withstand blows from the sector."

Whether the extra capital makes the privatisation sweet enough will depend on the price of the issue. Faced with a budget deficit target of FF27.5bn this year, the government faces pressure to maximise the price and hence the receipts from the sale.

However, Mr Mer and the investment community can take heart from another consideration: the importance of the operation, and the fact that it is launching the privatisation programme of the new administration, means that the price of failure would be higher still.

French group claims diesel fuel innovation

By John Ridding in Paris

Rhône-Poulenc, the French chemicals and pharmaceuticals group, said yesterday it had developed a technology that can reduce carbon emissions from diesel fuel, a pollutant and a health hazard, by between 80 and 90 per cent.

The system, which involves adding a rare earth derivative to the diesel fuel and the use of a metallic or ceramic filter, is being tested on vehicles belonging to the RATP Paris urban transport authority and to Trois Suisses, a mail order delivery company.

The new technology allows carbon particles to be burned at a lower temperature than usual.

The particles are destroyed at a temperature of between 300°C and 400°C, compared with the 600°C temperature normally required.

Concerns about the hazards of emissions from diesel engines, which equip about one-fifth of passenger cars in the European Union, have prompted the EU to enact regulations limiting the legal emission level.

Rhône-Poulenc said that its technology, which is competitive in price with existing systems, would enable diesel engines to satisfy the emission standards set for 2000. These call for a reduction of carbon emissions of about 70 per cent from present levels.

Diesel, which is more fuel efficient than petrol, is particularly popular in France, where about half of new cars are equipped with diesel engines.

INVESTEC

Audited group results for the year ended 31 March 1995

	31 March 1995	31 March 1994	% increase
Earnings attributable to ordinary shareholders (R000)	147 500	80 000	84.4
Earnings per share (cents)	332.1	246.2	34.9
Diluted earnings per share (cents)	310.7	224.2	38.6
Dividends per share (cents)	150.0	115.0	30.4
Dividend cover (times)	2.2	2.2	
Net asset value per share on a diluted basis (cents)	3 221.4	2 050.1	57.1
Funds under management (R millions)	23 518	18 512	27.0
Weighted number of ordinary shares in issue	44 408 742	32 500 079	
Weighted number of shares in issue on a diluted basis	53 284 084	41 653 462	
Total number of fully diluted shares in issue	60 000 000	47 379 900	

Consolidated income statement

	31 March 1995	31 March 1994	% increase
Interest received	1 387 086	730 475	
Interest paid	1 132 916	549 945	
Net interest income	254 170	180 530	40.8
Provision for bad and doubtful debts	38 130	34 657	10.0
Other income	277 342	150 929	83.8
Total income	493 382	296 802	66.2
Operating expenses	292 867	197 568	48.2
Income before taxation	200 515	99 234	102.1
Taxation	48 441	26 060	85.9
Operating income	152 074	73 174	107.8
Share of income of associated companies	26 580	22 417	18.6
Net income	178 654	95 591	86.9
Earnings attributable to outside shareholders	11 072	-	
Preference dividends	10 000	8 231	
Debt interest	10 082	7 360	
Earnings attributable to ordinary shareholders	147 500	80 000	84.4
Ordinary dividends	73 050	39 291	
Retained income for the year	74 450	40 709	

Consolidated balance sheet

	31 March 1995	31 March 1994
Capital employed		
Ordinary share capital	30 600	21 528
Compulsorily convertible preference shares	153 490	177 780
Compulsorily convertible debentures	96 394	69 480
Reserves	1 652 330	702 571
	1 932 814	971 359
Preference share capital	4 988	39 088
Interest of minority shareholders in subsidiaries	321 223	174 959
Total capital employed	2 259 025	1 185 406
Liabilities		
Deposits and other accounts	12 958 706	9 760 842
Shareholders for ordinary dividend	47 175	25 116
	15 264 906	10 971 364
Assets		
Cash and short-term funds	4 532 792	2 858 903
Short-term negotiable securities	2 119 615	2 242 273
Advances and other accounts	5 788 327	4 017 531
Investment and trading securities	1 664 293	978 332
Associated companies	656 526	486 257
Fixed assets	503 353	388 068
	15 264 906	10 971 364

Comment

Investec Bank achieved strong growth in earnings and assets for the 17th consecutive year, increasing earnings attributable to ordinary shareholders by 84.4% to R147.5 million. Earnings per share rose 34.9% to 332.1 cents and diluted earnings per share grew 38.6% to 310.7 cents. The dividends per share increased by 30.4% to 150.0 cents. Investec has achieved a ten year compound growth rate per annum in diluted earnings per share and dividends per share of 27.7% and 27.0% respectively.

Interest income increased in an environment of narrowing margins on the back of higher volumes of business as well as interest earned on capital raised during the year. A relatively low increase in the charge for provisions for bad and doubtful debts of 10.0%, which compares to an increase in advances and other accounts of 44.1%, reflected a general improvement in economic conditions and continuing commitment to sound credit management.

Other income rose substantially due to strong performances across the board, in particular from Investec Asset Management, Investec Investment Management Services, Investec Property Group, Specialised Finance and the regional offices. The increase in other income also reflects the first full year of results from Sechold and Westrus.

A 48.2% increase in operating expenses relates mainly to costs attributable to new activities and acquisitions. Excluding these costs, the year-on-year increase was contained at 16.6%, notwithstanding organic growth in the group's traditional banking activities and the further strengthening of group risk management. Total operating expenses as a percentage of total income continued to decline from 61.9% last year to 56.3% for the current year.

Income of associated companies is derived from investments in Fedsure and Bidcorp. Earnings attributable to outside shareholders are in respect of minority shareholders in Sechold.

The non-Rand component of the group's income declined from 43.5% to 26.0% of attributable earnings mainly as a result of the inclusion of a full year's contribution from Sechold.

During the year Investec acquired fleet management company APA Network Consultants (Pty) Limited, since renamed Investec Fleetlease.

Total shareholders' funds increased by 90.6% to R2 259.0 million, mainly due to new capital of R704 million raised through a rights issue and private placings. The group's risk weighted capital/assets ratio now stands in excess of 21%, well above the statutory requirement of 8%.

Growth in total assets of 39.1% to R15 265 million arose mainly from strong organic growth in traditional banking business. Funds under management increased 27.0% to R23 518 million, reflecting growth in on-balance sheet assets as well as an increase in assets under management by Investec Asset Management and Investec Investment Management Services.

Prospects
Investec has an exceptionally strong capital base and is well-positioned to benefit from new opportunities in the financial markets and the country's renewed status as a member of the international community. The directors and management are confident that the group will continue to achieve growth in earnings and dividends in line with historic results.

On behalf of the board
B Kardoil
Chairman
H Herman
Deputy Chairman and Chief Executive

S Koseff
Managing director

Registered office

Investec Bank Limited (Investec), Registered Bank, Registration Number 04/02833/06, 55 Fox Street, Johannesburg 2001, South Africa

London office

Allied Trust Bank Limited (ATB), Registered Number 489604, Cannon Bridge, 25 Dowgate Hill, London EC4R 2AT, England

Transfer secretaries

Mercantile Registrars Limited, 6th Floor, Mercantile Building, 94 President Street, Johannesburg 2001, PO Box 1053, Johannesburg 2000.

Directors

B Kardoil (Chairman), H S Herman (Deputy Chairman and Chief Executive), S Koseff (Managing Director), B Kantur, A I Bassarabie, H K Davies, G H Davin, D E Jowell, I R Kantor, D H Mitchell, B Toprak, Dr M Z Nkosi, P R S Thomas.

Executive Director

tax will be deducted from dividends payable to all shareholders whose registered addresses are outside the Republic of South Africa.

By order of the board

S Nolk
Secretary

16 May 1995

The dividend is payable in the currency of the Republic of South Africa. In terms of the Income Tax Act, non-resident shareholders



VENEX INTERNATIONAL N.V.

(INCORPORATED WITH LIMITED LIABILITY IN THE NETHERLANDS WITH ITS CORPORATE SEAT IN AMSTERDAM)

Initial Public Offer of
30,000,000 Bearer Depositary Receipts
Offer Price NLG 39

Global Coordinator
ABN AMRO Hoare Govett

Co Global Coordinator
Morgan Stanley & Co.
International

Managed domestically in The Netherlands by:
ABN AMRO Hoare Govett

Internationale Nederlanden Bank N.V. Rabobank Nederland

Kempen & Co. N.V. F. van Lanschot Bankiers N.V.
MeesPierson N.V. Staal Bankiers N.V.

Managed internationally outside The Netherlands by:

Morgan Stanley & Co.
International

ABN AMRO Hoare Govett Goldman Sachs International
UBS Limited

BZW Limited Deutsche Bank Aktiengesellschaft
NatWest Securities Limited Paribas Capital Markets

Argentaria Bolsa CS First Boston
Daewoo Europe Limited NM Rothschild and Smith New Court

ABN AMRO
HOARE GOVETT

June, 1995



Registered office: Via San Damiano 15, Turin, Italy
Capital stock: Lit. 5,254,071,457,000 fully paid,
Represented by 8,525,117,174 ordinary shares and 1,564,854,263 savings shares
all with a par value of Lit. 1,200 each
Tax Company Register No. 127177 - - - - -
Tax code: 0069990013

Official listing of the ordinary and savings shares of
TELECOM ITALIA MOBILE S.p.A.
for continuous dealing on the Italian screen-traded securities market

Listing of the undermentioned shares on the Italian screen-traded securities market has been approved by CONSOB, under Resolution No. 9227 of May 17, 1995:

- 6,339,117,174 ordinary shares (par value Lit. 50 each)
- 1,564,854,263 savings shares (par value Lit. 50 each)

to be issued by TELECOM ITALIA MOBILE S.p.A. (registered offices at Via Bortola 34, Turin). Approval is dependent on the formation of the new company and its acquisition of the assets, liabilities and activities represented by the mobile telecommunications business presently operated by TELECOM ITALIA S.p.A., in accordance with the demerger proposal document approved by the stockholders of TELECOM ITALIA S.p.A. in Extraordinary Meeting on May 5, 1995 (by resolution filed at the Turin Business Registry on May 24, 1995).

A prospectus for this issue, prepared in Italian, was filed with CONSOB, on May 29, 1995 (Reference 3223), and is available free of charge from TELECOM ITALIA's registered offices (Via San Damiano 15, Turin, Italy), its headquarters and secondary registered offices (Via Flaminia 183, Rome), the Italian Stock Exchange Council, or the usual accredited banks.

An edition of the prospectus prepared in English will become available next week.

Rome, May 30, 1995

Umberto Silvestri
Chairman of the Board



IRI GROUP



Shanghai Tyre & Rubber Co., Ltd.

Notice Relating to Bonus for 1994

In the Annual General Meeting of 1994 convened on June 5, 1995, the Company passed the "Profit and Bonus Distribution Plan of 1994". The full details are set out below:

1. The Bonus Distribution Plan of 1994

The Company decided to distribute cash bonus of RMB1.00 for every 10 shares. Cash bonus for holders of B shares and American Depositary Receipts (ADR) will be distributed in USD, which shall be converted at the average exchange rate issued by People's Bank of China on June 6, as USD 0.0120.

2. The "Cash Bonus Right" Registration

The registration day for the bonus rights of A shares is June 16, 1995, and the ex-dividend transaction day is June 19. The last cum-dividend transaction day for B shares and ADR is June 16, 1995. The ex-dividend transaction day is June 19, and the registration day is June 21.

3. The Bonus Distribution

The bonus distribution of personal shares of A shares and B shares (ADR included) is organized and implemented through the central clearing system of Shanghai Securities Central Clearing and Registration Company. Further notice of transaction means and transaction date of the "cash bonus right" of the Company will be given. The bonus distribution of state-owned shares and legal persons shares of A shares, according to the relating regulations, will be handled later.

Shanghai Tyre & Rubber Co., Ltd.
June 6, 1995

INTERNATIONAL COMPANIES AND FINANCE

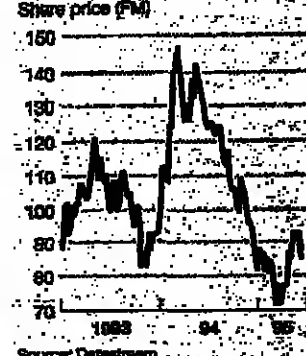
Marketing costs behind decline at Amer

By Hugh Carnegie
in Stockholm

High marketing costs and adverse currency trends hit profits in the first four months at Amer, the ambitious Finnish group which has evolved into the world's second largest sporting goods maker based on the Wilson, MacGregor and Atomic brands.

Profits before taxes and extraordinary items slipped to FM75m (\$17.4m) from FM81m in the same period last year, due in part to the costs involved in a marketing push in the US, Amer's biggest single market, for Wilson tennis, baseball, golf and football equipment and MacGregor golf equipment.

Amer Group



group sales of FM6.5bn and profits ahead of last year's FM272m before tax.

Yesterdays it said it was launching a full-scale restructuring of the sporting goods division to extract maximum synergies from its key brands. Mr. Seppo Ahonen, group chief executive, has moved from Helsinki to Chicago for at least a year to take charge of the changes.

The sports division will be split into six units - Wilson golf, Wilson racquets, Wilson tennis, MacGregor golf, Atomic (mainly ski equipment) and Oxygen (making snow boards and "in-line" roller skates). The six will be organised under a matrix management structure, each responsible for its own marketing but combining sales, administration and logistics in different geographic areas.

Health law costs hurt Rembrandt

By Michael Holman
in Johannesburg

The cost of compliance with health warning regulations for tobacco products helped dent profits at the Rembrandt group, the South African conglomerate with investments in tobacco, industry and mining, in the year ending March 1995.

Net income from normal business operations rose to R1.10bn (\$299m) from R1.05bn. Turnover increased 14 per cent to R5.37bn from R4.70bn. Excluding the R47m cost of complying with government health regulations and other abnormal provisions, attributable earnings advanced 10 per cent to 22.1 cents a share from 20.0 cents.

Results were below expectations, but analysts pointed to the company's dominant 86 per cent share of the South African cigarette market. As in many developing countries, tobacco consumption is on the increase among blue collar workers, which is expected to compensate the group for the health warning costs.

Earnings after provisions increased 5.2 per cent to 21.3 cents a share from 20.0 cents. Restructuring group operations "to maintain cost competitiveness" incurred a further pre-tax charge of R37m.

Rembrandt's share of financing costs for Vodacom Group, one of South Africa's two cellular telephone networks, accounted for an attributable loss of 6.3 cents a share, compared with 0.6 cents a year earlier. The group also wrote off R114m of its investment via mining house Gold Fields of South Africa in the troubled Northern platinum mine.

Ordinary dividends for the year increased 15 per cent to 49.96 cents a share from 43.44 cents.

Hardie ahead 44.8% to A\$69.5m

By Nikk Tait in Sydney

James Hardie, the Australian building materials group, yesterday announced a sharp improvement in profits for the year to end-March, with the after-tax total before abnormal items reaching A\$89.5m (US\$50.02m), an increase of 44.8 per cent over the previous year.

Hardie attributed the advance to the recent restructuring at the group, and to a strong increase in profits from its US interests. It added that

all its main operations had performed better, with the exception of the pipelines division. This was hit by rising raw materials prices and very competitive markets.

The profits advance came on sales of A\$1.73bn, up 6.8 per cent on the 1993-94 figure. The bottom line also benefited from a A\$5.1m abnormal surplus, compared with last time's A\$33.8m charge, leaving profits after tax and abnormal at A\$74.6m (A\$14.2m). Earnings per share before abnormal were 38.1 per cent ahead, at

18.5 cents. The final dividend goes up to 6.5 cents a share against 6 cents, making a total of 15 cents.

Hardie said that pre-tax profits from its core building products division rose to A\$87.2m from A\$87.6m, while building services moved from a A\$5.1m loss in the previous year, to a A\$7.4m profit. The irrigation interests made A\$9.4m against A\$5.5m, but the pipelines business slipped to A\$14m from A\$18.6m.

On a geographical basis, the bulk of the improvement came

from the US and New Zealand, where operating profits were A\$21m and A\$28.5m respectively, compared with A\$15m and A\$15.5m. Profits from Australia slipped to A\$49.2m from A\$45.2m.

Hardie acknowledged that home construction was declining in Australia, but said it expected renovations activity to remain fairly strong. It was more optimistic about the US, where new plants are coming on stream, but said that building materials markets in Asia remained "very competitive".

Indian carmaker back in black

By Shiraz Sidani in New Delhi

Premier Automobiles, India's second-largest carmaker, has returned to profit after nearly three years of losses. It returned net earnings of Rs61m (\$1.94m) in the second half of the year to March 31, 1995.

The company said the results had benefited from a boom in the Indian automotive market. But full-year sales fell to Rs2.22bn from Rs2.86bn because the group now operated from only two plants, at Kuria and Chinchwad, both in Maharashtra. A third plant, at Kalyan near Bombay, was sold to Pre-

mier's joint venture company with Peugeot of France last September.

The joint venture has begun manufacturing Peugeot's 309 model, sales of which will start later this year.

Before the government liberalised the Indian car industry in 1992, Premier, which has manufactured cars under a technical collaboration with Fiat of Italy since 1984, shared a virtual monopoly of the market with Hindustan Motors, the Calcutta-based group which makes the Ambassador.

Over the past five years, however, Maruti Suzuki, a joint venture between the Indian government and Suzuki of Japan, has provided tough competition to the Fiat and the Ambassador. Premier recently tied up with Fiat again - this time to make the Uno, a small car to compete with Maruti's popular 800cc model.

Though some of the world's largest names will enter the Indian car market over the next two years, there is still a demand for diesel and petrol versions of Premier's sturdy Paludina model. This has changed little in 20 years, and often has a lifespan of more than 20 years on Indian roads.

Softbank expands its US operations

Softbank, Japan's largest computer software distributor, has bought a stake in an unlisted telemarketing company in the US to expand its telemarketing business there, Reuters reports from Tokyo.

Softbank has bought an undisclosed stake in Upgrade Corp of America of Buffalo, New York, and intends to merge the company with its California-based telemarketing affiliate, Alexander and Load.

The merger is planned for June 30. Softbank will take a 69.5 per cent stake in the new company, UCA&L, in exchange for \$21.7m in cash and part of A&L's assets to be given to UCA shareholders. Softbank would not place a value on the A&L assets to be given to the UCA shareholders. Softbank owns 49 per cent of A&L.

Homestake Mining has agreed with Navan Resources to buy a "significant" interest in the Chelopech gold-copper operations located 45 miles east of Sofia, Bulgaria, reports AP-DJ in San Francisco.

CONTRACTS & TENDERS

INVITATION TO TENDER

The Croatian Privatisation Fund

hereby announces an open tender to sell
15.0 percent of the equity of

ADRIATIC OIL PIPELINE joint-stock company, Zagreb

Adriatic oil pipeline was built in 1979. The projected capacity of crude oil is 34 million tons per year. The pipeline has the installed capacity of transportation up to 20 million tons per year. Adriatic oil pipeline contains the following:

- Tanker port and storage of crude oil in terminal Omisalj on island Krk (dock for tankers, tanks for storage of crude oil, tanks for storage of derivates, supply for tankers,
- Pipeline transportation net (pipeline Omisalj-Sisak, terminal Sisak, pipeline Sisak - Virje - Gola at Hungarian border, terminal Virje, pipeline Virje - Lendava in Slovenia).

Total equity is estimated at DM 743 million (German marks). The current ownership structure is as follows: 33.33% is owned by INA (Croatian oil company); the Privatisation Fund owns 32.33%; two pension funds own 33.33%; while the employees own 1.01% of the stock.

Investors who are interested in this opportunity may receive tender documents against a fee of DM 150 at the Croatian Privatisation Fund, Chemcolor Building, Luciceva 6, 10000 Zagreb, Croatia, room 238, between 9-12 a.m. The last date for the submission of bids is August 10th 1995. For further information please contact:

The Croatian Privatisation Fund
Mr. Ante Sango
Luciceva 6
10000 Zagreb
Croatia
Phone: +385 1 633 511/local 246
Fax: +385 1 539 605

INDOSUEZ KOREA FUND S.A.

Investment Company with Variable Capital

Registered Office:
rue des Paroissiens 27
1000 BRUSSELS

To All Unit-holders,

1. In accordance with art. 20 of the articles of association, the shareholders are hereby invited to attend the Ordinary General Meeting of shareholders which shall be held at the Registered Office, rue des Paroissiens 27 in Brussels, on 20th June 1995 at 3 p.m. with the following agenda:

- Annual report of the Board of Directors on the financial year ending 31st March 1995.
- Report of the Auditor on the financial year ending 31st March 1995.
- Approval on the accounts on the financial year ending 31st March 1995. Decision proposed to be taken: approval of the accounts, including the carrying forward of the balance of the net result.
- Discharge to the directors for the financial year ending 31st March 1995. Decision proposed to be taken: to vote in favour of the discharge to the directors.
- Discharge to the auditor for the financial year ending 31st March 1995. Decision proposed to be taken: to vote in favour of the discharge to the auditor.
- Minutes of the meeting.

The shareholders who hold nominative shares and who are willing to attend the Ordinary General Meeting must notify the company in writing on or before 15th June 1995 and indicate the number of shares with which they intend to vote. The shareholders who hold bearer shares or who are willing to attend the Ordinary General Meeting must deposit their shares at the registered office of the company or at the office of Banque Indosuez Belgique on or before 15th June 1995.

The agenda of this General Meeting will be identical to the one of the General Meeting held on 24th May 1995. The quorum specified in art. 70 of the constitutional laws on commercial companies was not reached at the General Meeting held on 24th May 1995. The Extraordinary General Meeting, which will be held on 20th June 1995, will take valid decisions, whatever the portion of capital will be represented by the shareholders attending the meeting.

AGENDA OF THE EXTRAORDINARY GENERAL MEETING ON 20TH JUNE 1995
1. MODIFICATION OF THE STATUTES.
Proposed decision:
Replacement of the text of the 3rd article of the original statutes in French (the 2nd article of the English version) by the following text:

"The issue price of the shares includes the net asset value calculated, in accordance with article 10 below and a sales commission, when required, whose rate shall not exceed 5% of said value; the actual rate shall be specified in the documents of the sale. Subscriptions requests will be executed at the net asset value calculated the same day or the day following the receipt of the subscription request, depending upon the first of the subscription order has been received respectively before or after 15h30 Hong Kong Time".

* Replacement of the text of the 5th article of the original statutes in French (the 4th article of the English version) by the following text:
"The issue price shall be payable no later than eight bank working days after the determination of the net asset value applicable to the subscription".

Article 8
Replacement of the text of the 2nd article by the following text:
The redemption price shall correspond to the net asset value of the shares, as determined in accordance with article 10 below, reduced by any taxes due and by a flat charge of 15% maximum to cover any asset selling costs incurred by the Company. Redemption request will be executed at the net asset value calculated the same day or the day following the receipt of the redemption request, depending upon the first of the redemption request has been received respectively before or after 15h30 Hong Kong Time".

Article 18
The text of the first point, d, is to be completed as follows:
"The Board of Directors can however at any time decide to decide to evaluate the overvaluings and debts which are not payable at sight on the basis of the ongoing market rate for similar debt instruments with an identical time-to-maturity. This does not apply to the deposits at sight and the balances of overdraft facilities and to the fixed assets and liabilities".

* Replacement of the text of the second article of point 2 by the following text:
"The company's liabilities shall include all borrowing agreements entered into and all debts, outstanding debts shall be valued not later than the date of their due date. All borrowings and other costs incurred on acquiring and selling securities will be charged to the results of the financial year in which they occur".

2. DELEGATION OF POWERS
Proposed decision:
The General Meeting of Shareholders empowers the Board of Directors to implement its decisions.
The shareholders who hold nominative shares and who are willing to attend the Extraordinary General Meeting must notify the company in writing on or before 15th June 1995 and indicate the number of shares with which they intend to vote. For Hong Kong investors, notice may be given to the local representative. The shareholders who hold bearer shares and who are willing to attend the Extraordinary General Meeting must deposit their shares at the registered office of the company or at the office of Banque Indosuez Belgique on or before 15th June 1995.

By Order of the Board,
Indosuez Korea Fund S.A.

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Leopard II tank orders give boost to Krauss-Maffei

Krauss-Maffei, the German maker of tanks and locomotives, said orders in 1994 rose 126 per cent to a record DM2.9bn (\$2.07bn) after Sweden ordered 120 Leopard II tanks and the Netherlands and Germany signed deals to modernise about 400 vehicles, writes Michael Lindemann in Bonn.

The Munich-based group also said that it expected to be able to sell an unspecified number of tanks to Spain after a memorandum of understanding was signed between the German and Spanish governments.

According to press reports, Spain wants to buy 390 tanks, but the company could not confirm the size of the deal.

Krauss-Maffei, which is 72 per cent owned by the Mannesmann engineering group, said turnover in 1994 fell 2 per cent to DM1.49bn, mainly because of falling sales in the armaments division. Net profits rose to DM4.5m, up from DM1.1m the year before.

However, following the tank orders, sales would rise to DM1.5bn this year and would climb to about DM2.1bn in 1996.

Mr Burkhard Wollschläger, chief executive, said the new orders for tanks would guarantee jobs until 2000 in the group's shrinking armaments division, which makes up 28 per cent of group turnover.

Accounting switch at Woodside Petroleum

Woodside Petroleum, the Australian oil and gas company which is a leading operator of the North West Shelf project, said yesterday that directors had approved a change in accounting policy relating to the depreciation of certain assets, writes Nikki Tait in Sydney.

The more favourable treatment, which has the support of Ernst & Young, Woodside's auditors, will take effect from January 1 1995. The new policy has been in effect in 1994, the depreciation charge would have been A\$110m (US\$79.2m), compared with the actual charge of A\$134m.

More Qantas shares for foreign investors

Australia's federal parliament yesterday passed legislation increasing the permitted foreign ownership level in Qantas, the government-controlled airline, to 49 per cent from 35 per cent, writes Nikki Tait. This change, announced in last month's Budget, will allow more shares to be sold to foreign investors when the privatisation of the federal government's 75 per cent stake in Qantas gets under way later this month.

Meanwhile, Qantas said yesterday it was awarding a A\$100m contract for the redevelopment of its domestic terminal in Sydney to a unit of Leed Lease, the Sydney-based property and financial services group. The work, due to be completed by December 1997, adds five gates, taking the total to 15, plus a satellite lounge with a further seven gates.

Mirror sells remaining shares in Donohue

Mirror Group, the UK newspaper publisher, has sold its remaining stake in Donohue, the Canadian forest products group, writes Robert Gibbens in Montreal.

The 3.7m Donohue shares, or about 5 per cent of the total outstanding, were sold to an investment syndicate led by Levesque Beaudin Geoffrion and RBC Dominion Securities, and placed privately. The price was not revealed, but Donohue stock has been trading at around its 52-week high of C\$21.50.

The late Mr Robert Maxwell, through Maxwell Communication Corporation, bought control of Donohue with Mr Pierre Peladeau, chairman of the Quebecor printing and publishing group, through a joint holding company. This was held 51 per cent by Quebecor

and 49 per cent by the Maxwell group. The structure was reorganised and the Maxwell holdings of Donohue stock moved to Mirror Group.

Mirror Group sold most of its holding in Donohue in 1992. Since then, under Quebecor's leadership, Donohue has expanded in to western Canada and has become one of North America's lowest-cost newspaper producers.

Jamaican brewery registers growth

Desnoes and Geddes, the Jamaican brewery in which Guinness of the UK has a 51 per cent interest, posted net profit of J\$239m (US\$7.6m) in the 15 months ended December 1994, writes Camille James in Kingston. This is J\$200m more than the net profit for the previous 15 months.

The 15-month period has been used by the company to change its accounting year, which will now be the calendar year. Guinness bought the majority interest in Desnoes and Geddes in September 1993 for £41m (US\$65.5m).

The company's turnover increased by J\$2.7bn to J\$4.9bn, while exports grew by 4 per cent. About J\$750m will be spent this year on improving the brewery, said Mr Michael Cunah, vice-president for finance.

Coca-Cola Amatil dips on rights issue fears

Shares in Coca-Cola Amatil, the Australian soft drinks company in which the Atlanta-based Coca-Cola group holds a 49.7 per cent direct interest, fell sharply yesterday, amid speculation that the company is poised to announce a large rights issue, writes Nikki Tait. By the close, they were 33 cents lower at A\$7.50.

In response to queries from the Australian Stock Exchange, COA said no decision had been taken on any capital-raising, and it was therefore unable to comment further. The COA board is due to meet later this month, for a regular bi-monthly meeting.

Some analysts, however, pointed out that the company has been fairly active in terms of acquisitions recently, both in eastern Europe and Asia-Pacific, and funds to continue such a programme might be desirable.

There has also been a recent increase in the number of rights issues and equity issues on the Australian market, with Qantas poised to launch its A\$2bn share offering later this month.

Hudson's Bay plans to raise C\$500m

Hudson's Bay, Canada's highest department store group, plans to raise up to C\$500m (US\$362.6m) by issuing new debt securities, including medium-term notes, writes Robert Gibbens. Filings are under way in Canada and the new securities will be unsecured obligations and offered in series through underwriting groups.

Algonquin Steel, the Canadian steelmaker which is planning share and note offerings in North America to raise a total of C\$527m, will use the proceeds to retire preferred shares and finance a C\$400m thin-slab costing and hot-strip mill.

KOP joining FT-SE Eurotrack 100 Index

KOP, the Finnish Bank, is joining the FT-SE Eurotrack 100 Index to replace Dutch bank ABN Amro Holdings, the FT-SE Eurotrack Indices Committee decided yesterday, writes Philip Coggan, Markets Editor. Companies on the reserve list for future inclusion are ASEA, Swiss Re, Banca Commerciale Italiana, Sanofi, Commerzbank and ABN Amro.

Buy-out specialists eyeing US insurers

Multi-line groups need a more efficient operating structure, writes Richard Waters

The US buy-out industry has been salivating over the prospect of a multi-billion dollar insurance deal for some months: now, finally, it has something to chew on.

Aetna Life and Casualty, the US's biggest shareholder-owned insurance concern, is understood to be in talks with several investors about selling a substantial stake in its property/casualty unit. The third-largest underwriter of property/casualty risks in the country, Aetna has for several months been studying ways to cap its exposure to environmental liability claims and deal with unprofitable units.

Now, it seems, it is close to settling both issues in one fell swoop.

If completed, the transaction would be the largest in a recent spate of big insurance deals, and could mark the first in a series of disposals by multi-line insurers. Others widely said to be looking to shed troubled property/casualty operations include Cigna, another of the biggest investor-owned insurers, and Hartford, owned by entertainment conglomerate ITT.

Prudential Insurance, the biggest of them all and a mutual concern, is also bent on selling some of its less profitable operations. To date, it has

only announced plans to dispose of its residential mortgage business and reinsurance subsidiary, but Prudential is not expected to stop there: in common with Aetna and other big multi-line insurers, it has found the property/casualty business a drag on its financial health.

Moody's Investors Service, the US rating agency, cited "the weak profitability and high risk profile of some of Prudential's non-life subsidiaries" when it cut the mutual insurance company's financial strength rating to Aa3 in April.

A number of buy-out funds have been lining up the capital to mount large-scale transactions for at least 18 months.

"The big multi-line companies have all got to find a more efficient operating structure," says Mr Philip Petronis, a managing director of Marsb MacLennan Risk Capital, which together with J.P. Morgan has raised \$687m for an insurance buy-out fund known as Trident.

"There are a lot of properties in the market like Aetna," says Mr Petronis. Most are smaller, he says, but "there are a number of large properties as well. There is a realignment of capital under way".

Losses on environmental and other types of liability insurance only partly explain the shift. In spite of some signs of improvement in recent months, the commercial property/casualty insurance business has failed to rebound from a prolonged cyclical slump. That has exposed the weaknesses of the less well-managed companies, typically broad financial groups for whom this was only a sideline business.

"Companies used to be able to shield those problems with big capital gains," says Mr Daniel Doctorov, a managing partner of Insurance Partners, another of the recently established specialist insurance funds. "That game is over."

In addition to Trident and Insurance Partners, which last year raised \$540m, specialist insurance funds include those run by Conesco, which bid unsuccessfully for Kemper last year, and Boston-based Century Capital.

Some of the biggest general buy-out funds have also targeted insurance. Morgan Stanley Capital Partners, the most successful of the private equity units linked to a big Wall Street house, has already backed companies in catastrophe reinsurance and mortgage insurance, as well as a new Chinese insurance venture.

"We are looking for big areas of the economy where capital is in short supply," says Mr Donald Brennan, head of Morgan Stanley CP.

In spite of the presence of these large pools of capital, most buyers still say there are more opportunities than they can handle - in spite of the fact that buy-out funds lost out in the three biggest insurance industry deals of the past year.

Besides Conesco's failure to buy Kemper (the company fell to Zurich Insurance, backed by Insurance Partners), Continental was bought by CNA Financial, topping a bid by Insurance Partners, and Home Holdings was acquired by Zurich, which outbid Trident.

The weakness of the dollar has supported Zurich's entry in the US market, says Mr Petronis. "Kemper was bought with Swiss francs. We couldn't have paid that sort of price in dollars."

Aetna itself refused to confirm yesterday that it was in discussions to sell a stake in its property/casualty operations, though it said it was close to completing a broad strategic review, and would soon also announce plans to deal with its environmental liability exposures.

With a book value of \$3bn and premium income last year of more than \$5bn, Aetna's property/casualty insurance operations would be a big bite even for the biggest buy-out funds. According to one financier, however, the company is at this stage discussing selling only a minority stake in the group.

The price will depend greatly on how big a charge-off Aetna will have to take to end its environmental liabilities - and how big a discount to book value the company has to accept in the sale.

A deal was generally expected to value the whole unit at around \$2bn, after the write-off.

Masco to divest furniture unit

By Richard Tomkins in New York

The world's biggest furniture business was in effect put on the market yesterday when Masco, the US building products group, announced plans to dispose of its home furnishings division for at least \$1bn.

The division makes some of the best known branded furniture in the US under names that include Henredon, Drexel Heritage and Lexington. It includes upholstery businesses, fabric suppliers and three distribution companies.

The home furnishings business employs 33,500 in the US, southeast Asia and the UK. Last year, it made operating profits of \$80m on sales of \$1.9bn.

Masco said it planned to dispose of the division because its returns did not match those of the rest of the group. Last year, it accounted for 42 per cent of Masco's total sales, but less than 14 per cent of total operating profits.

Masco said it was exploring the possibility of an outright sale of the division, or the creation of an independent company through an initial public offering, or a spin-off to Masco shareholders.

The current value of the home furnishings division is estimated by Masco at well in excess of \$1bn. However, since the book value of the division is about \$1.7bn, the divestiture is expected to result in a substantial write-off.

Masco is a big US manufacturer of kitchen and bathroom products. Last year, it came

close to taking over Spring Ram, the UK kitchen and bathroom products group, but the two could not agree on a price.

Masco built its home furnishings division through a series of acquisitions between 1986 and 1994. Mr Stephen Dohi, an analyst at Goldman Sachs, said the strategy failed to live up to expectations because consumers had shifted their spending away from traditional furniture towards other priorities such as travel or electronic goods.

"Companies like Henredon and Drexel Heritage were traditionally high margin companies, but Masco had to respond to an increasing lack of interest in furniture by having more value pricing, so they no longer had the profit margins they once did," Mr Dohi said.

Du Pont to float off part of photomask side

By Tony Jackson in New York

Du Pont, the US chemical group, is to sell off part of its photomask business in a public offering. It had not yet determined its value, Du Pont said. However, the business had sales last year of \$150m, and Du Pont said it had invested approximately \$300m-\$400m in building it up.

Photomasks are used in the manufacture of semiconductors, to transfer circuit patterns to silicon wafers. Du Pont claims to be the world's largest merchant supplier.

Du Pont, which is being advised by Morgan Stanley, said it hoped to finalise terms by the end of the year. It will retain a majority stake in the

new company in the first instance, though it may go to a minority position later.

Mr John Hodgson, managing director of Du Pont Electronic Materials, said that the proceeds of the IPO would be shared by Du Pont and the new company. Some of Du Pont's proceeds would be used to pay down the debt incurred by the company in its recent purchase of its own shares from Seagram, the Canadian drinks group.

However, this was not the chief motive for the deal, Mr Hodgson said. It had already been decided that the mask business should be independent, so that it could compete on a more entrepreneurial basis.

Caterpillar to buy back shares

By Laurie Morse in Chicago

Caterpillar, the US maker of construction equipment, said it would buy back 20m shares, or about 10 per cent of its stock, over the next three to five years, and also raised its quarterly dividend.

The decision to raise the company's quarterly pay-out to 35 cents a share, from 25 cents, puts the dividend slightly higher than where it was in early 1992, just prior to an industry downturn.

It is the third dividend

increase in the past 12 months. Commenting on the share buy-back, Mr Donald Fites, Caterpillar's chairman, said: "The strategic initiatives we have pursued in the past several years to modernise our plants, reduce costs, improve quality, invest in new products and expand into new markets have positioned us exceptionally well for the long-term."

Analysts said the move reflected management's long-term confidence in the company's prospects. "This is a signal that the company

doesn't intend to squander cash on acquisitions or large capital expenditures," said Mr Barry Bannister, a vice-president of equities research at S.G. Warburg in New York.

He described the buy-back as a good use of the company's capital, noting that management was maximising profit margins by not embarking on an expansion programme at the top of a business cycle.

Caterpillar, which had \$14.8bn in sales last year, has had five quarters of record earnings.

Unitel seeks potential investors

Unitel, the loss-making Canadian long distance telecoms group, said it had hired J.P. Morgan, the US investment bankers, to seek potential buyers and "review alternatives for restructuring the business," writes Robert Gibbens in Montreal.

Mr Stan Kabala, Unitel president, said the company was a viable long distance competitor to Bell Canada and allied companies, with a valuable customer base and strong assets.

"We're looking for long-term investors," he said. "We feel knowledgeable investors will recognise Unitel's real value."

Rogers Communications of Canada recently refused an option to buy Canadian Pacific's 48 per cent interest in Unitel for C\$200m (US\$146m). That would have raised its holding to 66.7 per cent from 29.5 per cent. AT&T, the US long-distance telecoms group, owns 22.5 per cent.

However, Unitel said Rogers and AT&T may be interested in increasing their positions, although it said no decision had been made whether either would submit an offer.

Unitel lost C\$239m last year, although first-quarter 1995 revenues were up 31 per cent and traffic up 82 per cent.

UNION BANK OF FINLAND LTD (now known as MERITA BANK LTD)

NOTICE

to the holders of the outstanding U.S.\$60,000,000 Subordinated Variable Rate Notes due 2040 (the "Notes")

of Union Bank of Finland Ltd (now known as Merita Bank Ltd) (the "Bank") and Units Ltd (the "Company").

NOTICE IS HEREBY GIVEN that The Law Debenture Trust Corporation p.l.c., as trustee for the holders of the Notes, has, pursuant to the provisions of the Trust Deeds constituting, and of Condition 11(B) of, the Notes, by means of a Third Supplemental Trust Deed dated 31st May, 1995, agreed with the Bank and the Company to various modifications to the subordination provisions in Condition 2 of the Notes with effect from 31st May, 1995, the effect of which is to raise the ranking of the Notes so that they rank at least *pari passu* with all other subordinated obligations of the Bank and the Company.

Copies of the Trust Deeds (including the said Third Supplemental Trust Deed) constituting, and of the Conditions (as so modified) of, the Notes are available for inspection and collection respectively at the specified office of the Principal Paying Agent set out below:

Bankers Trust Company
1 Appold Street
Broadgate
London EC2A 2BE

9th June, 1995

Union Bank of Finland Ltd
(now known as Merita Bank Ltd)
and Units Ltd

SOLVAY SA

The general meeting of 1st June 1995 approved the distribution for the financial year 1994 of a net dividend of BF500 on bearer shares. The final dividend of BF400 will be payable by BF check, by transfer to a BF account, or in sterling at bankers' sight buying rate for Belgian francs on the day of presentation of the coupon of the holder against presentation of Coupon No. 55 at the offices of

Schroder Investment Management Ltd
Senator House
85 Queen Victoria Street
LONDON EC4V 4BJ

Attention: Coupon Department
between the hours of 10am and 2pm on or after the 9th June 1995. UK tax will be deducted from the net dividend unless judgments are accompanied by the necessary affidavit. Payment can be made only to persons residing outside the Belgo-Luxembourg Customs Union. Shareholders should note that under the terms of the UK/Belgian Double Taxation Convention Solvay shareholders resident in the UK are eligible, upon submitting a duly completed form 376 DIVY, to a partial reimbursement of Belgian withholding tax equal to 21.21 per cent of the net dividend.

NATIONAL BANK OF CANADA (A bank governed by the Bank Act (Canada))

U.S. \$200,000,000 Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th September, 1995 has been fixed at 6.075% per annum. The interest accruing for such three month period will be U.S. \$154.29 per U.S. \$100,000 Bearer Note, and U.S. \$1,542.92 per U.S. \$100,000 Bearer Note, on 30th September, 1995 against presentation of Coupon No. 2.

Union Bank of Switzerland
London Branch Agent Bank
6th June, 1995

BankAmerica Corporation
U.S. \$500,000,000 Floating Rate Notes Due September 1995

For the period from June 9, 1995 to September 11, 1995 the Notes will carry an interest rate of 6.3225% per annum with an interest amount of U.S. \$64.13 per U.S. \$100,000 principal amount of Notes payable on September 11, 1995.

Bank of America NT & SA
London - Agent Bank

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The Chase Manhattan Bank, N.A.
The Daiwa Bank, Limited
GZB-Bank Genossenschaftliche Zentralbank AG Stuttgart
L-Bank Landeskreditbank Baden-Württemberg
SGZ-Bank Südwestdeutsche Genossenschafts-Zentralbank AG
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June 1995



CHASE

COMPANY NEWS: UK

£679m deal with SBC Cablecomms gives fillip to Nynex flotation

TeleWest confirms merger

By Christopher Price and Raymond Snoddy

Consolidation of the UK cable industry is likely to gather pace following TeleWest's confirmation yesterday of its £679m (\$1.07bn) merger with SBC Cablecomms, the fifth biggest operator.

The deal provided a fillip to the proposed flotation of Nynex, TeleWest's nearest competitor, which is due to unveil the price of its shares today.

Market sources believed it might help to strengthen the price during last-day negotia-

tions with institutional shareholders.

Mr Eugene Connell, chief executive of Nynex and chairman of the Cable Telecommunications Association said yesterday: "My best guess is that within two or three years there will be four or five players controlling 90 per cent of the market." There are 16 operators at the moment.

The deal, in which TeleWest will gain full management control, values SBC at £679m and puts a market capitalisation of £2.3bn on the new enlarged group. The new TeleWest will have potential coverage of 4.1m

homes, well clear of Nynex, at 2.3 homes, and close on 25 per cent of the franchised UK cable market. It will have 353,000 television subscribers and 318,000 telephone customers.

SBC's joint shareholders, Southwestern Bell and Cox Communications, will each hold a 10 per cent stake, with TeleWest maintaining a 26.75 per cent holding. One director from each of SBC's shareholders will sit on TeleWest's board.

The current public shareholding of 24.3 per cent of the economic interest is diluted to 17.2 per cent, although the cor-

responding rise in the number of subscribers represents a marginal increase in the long-term ownership of their assets.

TeleWest is to receive additional credit facilities of £450m to pay for the capital expenditure of the enlarged group. Meanwhile, latest figures from the Independent Television Commission show the cable industry has revenues of £230m a year and the number of subscribers continues to increase. By the beginning of April there were 963,132 subscribers to modern cable networks compared with 642,377 a year ago.

Retailing director leaves WH Smith

By Neil Buckley

Mr Peter Troughton, managing director of WH Smith retailing, is leaving the company by mutual agreement, shortly after the group issued a surprise profits warning.

Mr Troughton, 47, a main board director, was managing director of WH Smith retail - the group's core chain - from April 1991 to February 1994. Sales in this arm fell 1.3 per cent and operating profits dropped 18 per cent in the 11 months to April, leading to the warning two weeks ago.

Most recently, Mr Troughton had overall responsibility for the group's three UK retail divisions - WH Smith, Waterstones and Virgin/Our Price - reporting to Sir Malcolm Field, group chief executive. He leaves at the end of July and will not be replaced.

"The main reason for the departure was that, after reviewing the role of the managing director of UK retailing, we decided the role should come to an end," said W.H. Smith yesterday.

"We felt that the reporting lines of all our UK retailing businesses would improve if they were shorter, and direct to the chief executive."

The managing directors of the UK retailing divisions - Mr Peter Ramford at W.H. Smith, Mr Alan Giles at Waterstones, and Mr Simon Burke of Virgin/Our Price - will join the chief executive's committee alongside Mr John Napier, finance director, and Mr David Roberts, distribution and support services director.

W.H. Smith's shares fell 3p to 352p, against 416p before the profits warning, with analysts divided over the likely results of the departure.

Mr Troughton's pay-off is still being negotiated. He received a basic salary of £180,000 and was on a two-year contract.

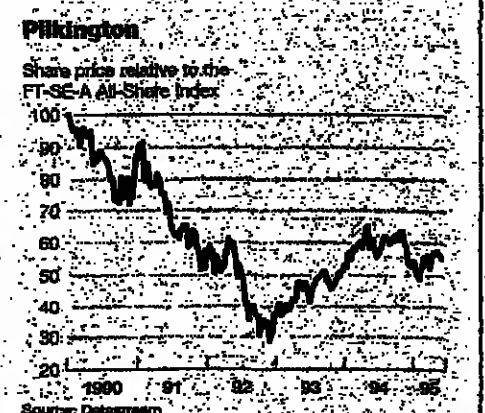
LEX COMMENT

Pilkington

After an impressive turnaround, the question is whether Pilkington's glass is now half full or half empty. Higher volumes, better margins and a successful cost-cutting programme contributed to a doubling of profits last year before tax and exceptional items. The company has reduced gearing to around 50 per cent and cut working capital to less than 15 per cent of sales. It has refocused on its core business, and last year's heavy crop of exceptional items is unlikely to be repeated.

But glass remains a cyclical business. The company should cut costs by more than inflation this year. But the scope for reductions thereafter may be limited, with the cost of working capital likely to rise. Economic slowdown in Latin America or the US could be close at hand, and a soft landing is not assured.

Still, the fact remains that Pilkington is a late cycle company. Capacity utilisation is high within the industry, and margins have further to rise. Pilkington's plant is being used more effectively, with the recent restructuring reducing the build-up of inventory. And, this time round, Pilkington is avoiding the pitfall of increasing capacity substantially late in the



cycle. In short, it is now well positioned to benefit from whatever is left of the economic upturn.

The company's broad geographic spread gives some protection against economic recession, but it also makes the peak in Pilkington's earnings hard to call. The signs are, though, that the bulls still have a few years to run.

Exceptionals hit Pilkington but benefits of cost cutting shown

By Tim Burt

Pilkington, the world's largest glass manufacturer, yesterday demonstrated the benefits of its long-running cost-cutting programme with a doubling of underlying profits.

The group, which has reduced its cost base by 12 per cent in the past three years, said improved productivity and rising demand helped lift pre-tax profits from £72m to £144m before exceptional items.

Announcing his last results as chairman, Sir Antony Pilkington said the group was increasing its market dominance "with margins on an upward trend, improving demand, increased capacity utilisation and strong cash flow."

The glass was taken off the results, however, by £406m of exceptional charges which were expected.

Accounting changes forced Pilkington to charge £375m for goodwill on its Visioncare contact lens business, even though



Sir Antony Pilkington, left, with Roger Leverton - holding a windscreens from a Range Rover

it had been written off against reserves when the company was acquired eight years ago. It also ended a £31m charge to cover settlement of a 10-year legal dispute with US rival PPG Industries.

Sir Antony - who hands over to Mr Nigel Rudd, chairman of Williams Holdings next

month - said he expected this to be the last time Pilkington announced such large charges.

After exceptional items, the group reported pre-tax losses of £248m (£97m profits). The shares, nevertheless, rose 11p to 189p after it said the charges would have no impact on its balance sheet, which looked

rosy after borrowings fell £142m to £602m - their lowest level for six years.

Mr Roger Leverton, chief executive, said the improvement had been fuelled by success in pushing through price increases for its building products. He warned that there would be significant job cuts.

Northumbrian urges patience as it keeps its powder dry

By Peggy Hollinger

Northumbrian Water yesterday joined the growing ranks of utilities promising to share rising profits with customers and shareholders, but urged patience as it kept its powder dry for a possible hostile bid battle with Lyonnaise des Eaux de France.

The company announced a 44 per cent rise in pre-tax profits and 16 per cent boost to the dividend and hinted that growth in the pay-out could be accelerated through a greater than expected reduction in dividend cover.

Northumbrian said it was waiting for Lyonnaise des Eaux to put an offer on the table before it unveiled a customer and shareholder pay-out package. It is the fourth of five water companies which have reported results in recent weeks to promise rebate and dividend packages.

Lyonnaise has said it would not bid before the regulatory process - which requires a Monopolies and Mergers Commission inquiry in the case of a takeover offer - is complete. This means it could be well into the autumn before Northumbrian reveals its plans.

Mr Mike Taylor, finance director, said the utility had been "sidelined [by the possible bid] into a different game with a different set of rules". The company was considering different ways of returning value to investors - including bonus share issues and special one-off dividends.

Eurocamp shares tumble 49p on profits warning

By David Blackwell

Shares in Eurocamp, the tour operator specialising in self-drive family camping holidays, fell 49p to 239p yesterday after a profits warning.

The group said that customers were deferring bookings to later in the season. They were also reacting to the strength of the French franc, now about FF77.89 to £1.

Mr Richard Atkinson, managing director, said that overall bookings were about 5 per cent higher than last year.

At the time of the annual general meeting in March the group spoke of tough market conditions, but said bookings

were showing a cumulative increase of just under 10 per cent.

By this time of year Eurocamp has usually sold all its July-August peak holidays. This year it has done better outside the peak season, but has more of the higher priced holidays to sell than is normal.

The effect of the switch in the balance of bookings would hit margins, the group warned. Last year, when profits were £3.65m, margins improved to 12.3 per cent from a previous 11 per cent. In the early 1990s margins reached more than 16 per cent.

Prices for a fortnight in France in the peak season,

including ferry, are about £560 for a tent and £1,200 for a mobile home. Mr Atkinson said he did not think prices were too high in comparison with package tour holidays.

He believed that the group was maintaining its market share and had performed well "given the market conditions and the battering the pound has taken from the franc". But consumer confidence was not high, and buyers were not making long-term commitments.

Analysts yesterday reduced forecasts for this year from 29.7m to about £8.8m. The dividend is expected to be just ahead at 10.75p (10.5p).

Etam warns of trading loss

By David Blackwell

Etam, the fashion retail chain, yesterday warned of an interim trading loss if sales continued at present levels. The shares tumbled 30p to close at 179p.

Mr Stanley Lewis, chairman, told the annual meeting that "the unsatisfactory turnover trend" of last year's second half had continued into this year.

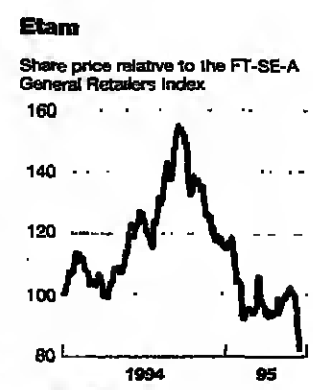
In April Etam reported pre-tax profits for the year to January 28 down by £3.5m to £10.7m, while sales retreated from £220.3m to £218.5m. The group, which had issued a profits warning in February, blamed the downturn on too narrow a range of merchandise

in the autumn.

Etam has been going through changes at the top level. Mr Nick Hollingworth, previously head of the Evans division of Burton, started as managing director at the end of April. Mr Lewis, who with Oceana Investment failed in a hostile bid in 1991, became chairman in March after the resignation of Sir John Nott.

Mr Lewis said that Mr Hollingworth and the management were "taking active steps to develop the appropriate strategies, particularly in the areas of merchandise, marketing and information systems."

Analysts yesterday brought back full-year forecasts from £12.5m to about £8m, although



one went as low as £5m, which would leave an unchanged dividend of 7.7p uncovered.

JM rides global electronics boom

By Kenneth Gooding, Mining Correspondent

Another "star" performance from the materials technology division, which benefited from the global electronics boom, helped Johnson Matthey, the precious metals technology group, to record a 25 per cent rise in profits before tax and exceptional items, for the year to March 31.

Mr David Davies, chairman, said: "We have focused on the development of our high technology, high added value businesses in global markets. I am confident of further success."

Every division achieved last year the

group target of a 20 per cent return on net assets, he said. In the previous year JM achieved a return of 18.5 per cent.

Nevertheless, JM's share price fell by 20p to 569p after the announcement on worries about the performance of the catalytic systems division. This division has not only been adversely affected by growing weakness in light vehicle sales in the US, but also by the non-renewal of a contract - for 3m catalysts a year - with General Motors, the world's biggest automotive group. Mr Davies pointed out that GM now had its own catalyst business owned jointly with Allied Signal of the US.

He described the catalytic systems divi-

sion's 6 per cent increase in operating profit to £28.8m as "satisfactory," as was that of the precious metals division which reported a 7 per cent increase to £22.2m.

Materials technology division followed up a 32 per cent increase in 1993-94 operating profits with a rise of 52 per cent to £42.5m. Mr Davies reported there was "an excellent performance by the electronics materials business around the world and a good advance in chemicals operations." Cookson Matthey Ceramics, set up nine months ago, was off to a good start. CMC's operating results, combined with those from JM's colour and print operations, rose 18 per cent to £15.5m.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Alphamerico	Yr to Mar 31	14.5 (107.1)	0.572 (0.433)	1.3 (1.1)	0.25	nil	-	nil
Blick	6 mths to Mar 31	28.1 (24.1)	6.05 (4.98)	14.19 (12.54)	4	Sep 6	3.5	11.5
Grubstock	6 mths to Mar 31	17.2 (16.2)	3.5 (4.8)	3.64 (3.35)	1.6	Sep 29	1.8	5.7
Chubb Security	Yr to Mar 31	728.5 (701)	89.15 (77.14)	18.2 (16.4)	5	Aug 25	4.25	8.25
Chubb	6 mths to Feb 28	47.1 (53.7)	2.5 (2.8)	8.92 (1.25)	nil	Aug 25	4.25	8.25
Deacons	6 mths to Apr 2	8.04 (5.38)	0.834 (0.625)	4.68 (3.99)	0.9	Sep 4	0.75	2.25
Drammond Group	Yr to Mar 31	46.7 (43.6)	0.87 (0.72)	3.17 (1.78)	0.75	nil	0.75	nil
GWR Group	6 mths to Mar 31	14.75 (7.78)	2.06 (0.93)	2.6 (1.75)	0.94	Sep 29	0.69	1.63
Johnson Matthey	Yr to Mar 31	2,778 (1,955)	95.4 (85.3)	33.4 (23.5)	9.3	Aug 7	8	13.5
News Resources	Yr to Dec 31	8,405 (8,331)	1.22 (0.67)	1.18 (0.38)	nil	Aug 18	4.2	4.2
Northumbrian Water	Yr to Mar 31	318.2 (298.6)	90.4 (82.54)	116 (83.5)	18.8	Oct 2	16.2	24.3
Oceania	Yr to Mar 31	12.7 (24.1)	5.82 (1.28)	4.2 (1.4)	nil	nil	nil	nil
Oxford Instruments	Yr to Mar 26	125.2 (112.1)	18 (12.8)	23.9 (17)	4	Oct 3	3.4	4.9
Parsons Technology	Yr to Mar 31	62.7 (52.3)	2.66 (2.24)	2.55 (1.48)	nil	Aug 18	4.2	4.2
Pilkington	Yr to Mar 31	2,676 (2,737)	246 (87.1)	2.7 (1.1)	2.7	Aug 18	2.5	3.75
Shelton (Marlin)	Yr to Mar 31	6.6 (5.9)	0.7 (0.8)	9.32 (10.56)	2.5	Aug 18	1	2
ST Group	Yr to Mar 31	116.6 (105.7)	5.74 (2.5)	9.2 (6.2)	1.5	Aug 18	1	1.5
Widney	6 mths to Apr 1	18.7 (15.2)	0.957 (0.638)	0.48 (0.41)	0.075	Oct 6	nil	0.2

Dividends shown net. Figures in brackets are for corresponding period. (n) increased capital. (S) stock. (A) after exceptional charge. (S) share currency. (F) for 21 months. (A) adjusted for subdivision. (C) Comparative results. *For 13 1/2 months.

CONTRACTS & TENDERS

INVITATION FOR BIDS (IFB)

- The Ministry of Interior of Albania with its budgetary funds invites sealed bids from eligible bidders for the supply of:
 - Black shoes (with laces) for police uniforms, in the total amount of 39,200,000 liras (Albanian currency).
- Interested eligible bidders may obtain further information from and inspect the Bidding Documents at the office of:
 - Programming Department
 - Directorate of Economic Affairs
 - Ministry of Interior
 - Shekulli Shkencorik No. 3
 - Tirana / Albania
 - PHONE: +355 42 28349 / 26801 2358
 - FAX: +355 42 33607 / 28348
- A complete set of Bidding Documents may be purchased by any interested eligible bidder on the submission of a written application to the above and upon payment of a non-refundable fee of US\$ 200 each to the Finance Office of Economic Department or in its account no. 333300 at National Commercial Albanian Bank.
- All bids must be accompanied by a bid security of not less than 2% of bid value and must be delivered to the above office together with the Bidding documents on or before 12:00 midday, (local time) on 31/07/1995.
- Bids will be opened in the presence of Bidders' representatives who choose to attend at 12:00 midday, 31/07/1995, at the Ministry of Interior.
- Period of bid validity will be not less than 60 days from the date of bid submission deadline (bid opening date).
- The assignment of Bidding Documents may also be made by a OHL counter service which is linking Albania with the most important countries.

In addition to the cost of Bidding Documents, in this case, an interested eligible Bidder will also bear the costs of having their documents by this special mail.

LEGAL NOTICE

GARDINER & THEOBALD LIMITED
 Solicitors
 1, Theobalds Road, London WC1X 8PL
 NOTICE IS HEREBY GIVEN pursuant to Section 96 of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held as follows:
 Date: 14 June 1995, Time: 2.45pm, Venue: Courtroom 1, 10, Abchurch Lane, London EC4N 3DF.
 The meeting is convened for the purpose mentioned in Section 96 of the Insolvency Act 1986, namely to consider the director's statement of affairs, to appoint a Liquidator and to consider if possible, a Liquidation Committee.
 On the two business days falling next before the day on which this meeting is to be held, a list of the names and addresses of the company's creditors will be available for inspection free of charge at the offices of Leadright & Partners, Barristers, 10, Abchurch Lane, London EC4N 3DF.
 Dated this 5th day of June 1995
 BY ORDER OF THE BOARD
 S.P. GARDINER
 DIRECTOR

To Advertise Your Legal Notices
 Please contact
 Tina McGorman on
 Tel: +44 0171 873 4842
 Fax: +44 0171 873 3664

EURO TUNNEL

EUROTUNNEL P.L.C.
 Registered Office: The Adelphi, John Adam Street, London WC2N 6JT.
 Registered in England No. 1960271

EUROTUNNEL S.A.
 Société anonyme au capital de FF 8.267.918.330
 Registered Office: 112 avenue Kleber, R.P. 666 Trocadéro, 75770 Paris Cedex 16.
 Registered in Paris No. RCS B 334 192 408

NOTICE TO HOLDERS OF 1991 AND 1993 WARRANTS
 Holders of the 7,142,857 (twinned) warrants to subscribe for shares in EPLC and in E.S.A. issued in 1991 and the holders of the 534,141,299 (twinned) warrants to subscribe for shares in EPLC and in E.S.A. issued in 1993 are hereby informed that EPLC has appointed The Royal Bank of Scotland plc as registrar in relation to the warrants to subscribe for shares in EPLC comprised in the 1991 Warrants and 1993 Warrants in place of National Westminster Bank plc, such appointment to be effective from 1/08/95. This change follows the sale by National Westminster Bank plc of its registrar business to the Royal Bank of Scotland plc. With effect from 1/08/95 correspondence in relation to the relevant warrants should be addressed to The Royal Bank of Scotland plc at:

PO Box 34
 Caxton House
 Redcliffe Way
 Bristol BS59 7ZF

ALTUS FINANCE S.A.
 USD 200,000,000
 FLOATING RATE
 NOTES 1990/2000

Bondholders are hereby informed that the rate applicable for the eleventh period of interest has been fixed at 5.875 %.

The coupon N° 11 will be payable at the price of:

- USD 298.65 for the USD 10,000 - Notes
- USD 2,986.46 for the USD 100,000 - Notes

on December 8th, 1995, representing 183 days of interest, covering the period as from June 8th, 1995 to December 7th, 1995 inclusive.

The Reference Agent and Fiscal Agent

CREDIT LYONNAIS

EURO MEDIUM TERM NOTE OF SOCIETE GENERALE
 SOCIETE GENERALE ACCEPTANCE NV
 SOCIETE GENERALE ACCEPTANCE NV
 FLOATING RATE NOTES DUE SEPTEMBER 1997
 ISIN CODE: XS0005264375

Notice is hereby given to the Noteholders that for the period March 8th, 1995 to June 8th, 1995 the new rate has been fixed at 7.75 %.

Payment date: June 8th, 1995

Amount: FF 1,980,56 for the denomination of FF 100,000
 FF 19,805,56 for the denomination of FF 1,000,000

THE PRINCIPAL PAYING AGENT
 SOCIETE GENERALE GROUP
 15, Avenue Emile Reuter - LUXEMBOURG

THE EUROPEAN WARRANT FUND S.A.
 Société Anonyme d'Investissement
 European Bank & Finance Centre, 8, rue de Trèves
 L-2252 Luxembourg, Grand Duché de Luxembourg
 R.C. Luxembourg B 32 792

NOTICE TO SHAREHOLDERS OF THE EUROPEAN WARRANT FUND
 The Board of The European Warrant Fund issued a notice to shareholders in February 1995 announcing that an Extraordinary General Meeting would be called at which Ordinary Shareholders would have the opportunity to vote on proposals designed to minimise the Fund's discount in net asset value and improve liquidity. After further consideration, the Board has decided to propose to Shareholders that the Fund be turned open-ended at the earliest practical date after the expiry of the warrants issued by the Fund. The warrants expire on the 31 December 1995. It is intended that an Extraordinary General Meeting will be called in September 1995 at which detailed proposals to convert the Fund to an open-ended structure will be put to Shareholders for their vote.

By order of the Board of Directors
 Henry C. KELLY, Secretary
 June 1995

London oil

Oil prices in London, June 9, 1995

Grade	Price
Brent	25.15
WTI	24.85
Light	24.55
Heavy	24.25
Super	23.95
Ultra	23.65
Extra	23.35
Extra	23.05
Extra	22.75
Extra	22.45
Extra	22.15
Extra	21.85
Extra	21.55
Extra	21.25
Extra	20.95
Extra	20.65
Extra	20.35
Extra	20.05
Extra	19.75
Extra	19.45
Extra	19.15
Extra	18.85
Extra	18.55
Extra	18.25
Extra	17.95
Extra	17.65
Extra	17.35
Extra	17.05
Extra	16.75
Extra	16.45
Extra	16.15
Extra	15.85
Extra	15.55
Extra	15.25
Extra	14.95
Extra	14.65
Extra	14.35
Extra	14.05
Extra	13.75
Extra	13.45
Extra	13.15
Extra	12.85
Extra	12.55
Extra	12.25
Extra	11.95
Extra	11.65
Extra	11.35
Extra	11.05
Extra	10.75
Extra	10.45
Extra	10.15
Extra	9.85
Extra	9.55

COMMODITIES AND AGRICULTURE

London oil market reaches out to Asia

By Laurie Morse in Chicago and Robert Corzine in London

The International Petroleum Exchange, with the aid of the London Clearing House, will link its Brent crude oil futures and options markets with the Singapore International Monetary Exchange (IME), extending the London market's reach into Asia, the fastest-growing oil trading region in the world.

The London/Singapore partnership is designed to give Brent futures and options a competitive edge in the Pacific time zone, and executives at each exchange are betting that their link - more formal than many inter-exchange alliances - will forestall the New York Mercantile Exchange's attempt to gain a foothold in the Asia Pacific market.

The battle for oil derivatives dominance in Asia will be characterised as much by style as by content. The IME has chosen to go with its traditional strength - live trading by open outcry - on the Simex floor. Brent futures will trade in Singapore when the London market is closed, giving the derivatives a live market for 18 hours a day.

The contracts will be identical, meaning traders doing a transaction in one location can

offset it in the other, and have a choice of two clearing houses with which to settle their trades.

The link has required that the London Clearing House and the Simex clearing organisation establish close compatibility, an expensive and time-consuming process that IME executives believe will pay off in the long run.

"We designed a variety of links, and mutual offset was a route that had proven to work well and efficiently, while other routes were quite experimental," said Mr Peter Wildblood, chairman of the IME. He added that Simex's brush with the Barings disaster did nothing to dent London's enthusiasm for the venture.

Some traders believe the events at Barings may actually give a boost to the new link. Mr Shamus Martin of GNI in London says that after Barings, "more major companies are pushing their people to use exchanges instead of over-the-counter trading. At least they can see what's going on when the trading is based on an exchange."

The only other mutual offset derivatives link is the decade-old agreement between the Simex and the Chicago Mercantile Exchange for Euro-dollar futures trading.

Mr William Brodsky, CME President, credits the Singa-

pore connection with giving the CME's Eurodollar futures and options global dominance, eventually squeezing London's Little out of the Eurodollar competition. "Once we had Singapore, the world didn't need the small slice of trading offered in the London time zone," Mr Brodsky said recently.

The IME is hoping for a similar result from its Singapore link. However, the IME must still demonstrate that there is demand for Brent crude oil futures trading 18 hours a day. Few commodities apart from Eurodollars have proved to be truly global, and most are not actively traded once their underlying cash markets are closed.

Mr Christopher Bellow, a director with Prudential Bache Futures in London, believes the afternoon trading session in Singapore could prove to be particularly popular, as it will be early morning in Europe when the session begins.

"Europeans using the link for early trading could give it a kick start," he said.

Experimenters with after-hours trading like the Reuters-owned Globex computer system, have shown there is limited demand outside a commodity's primary trading hours. However, IME executives are confident there is a need for round-the-clock oil futures

trading, and that Brent, rather than West Texas Intermediate Crude, will become the benchmark for Asian oil markets.

They note that Brent is already the pricing benchmark for 65 per cent of the world's crude oils. As the Brent futures contract in Singapore makes Asian pricing more transparent, even more business will be priced on that grade, they say.

The IME's most immediate challenge is the New York Mercantile Exchange's electronic offering of WTI crude futures in Asia.

The NYmer's regular day-time WTI oil trading volume regularly dwarfs the IME's London session, and the New York exchange already distributes its oil products in Asia using its Access computer trading system, guaranteeing relatively modest volume.

IME executives believe live trading will generate more business than the computer market.

The London exchange will have a few months to establish its dominance in Singapore before the NYmer ups the Asian ante. It plans to install its Access computers on the trading floor of the Sydney Futures Exchange in September, giving NYmer WTI futures a live trading population in the Pacific.

Sugar production estimate increased

World sugar production in 1994-95 is estimated at 116.27m tonnes, up from 115.27m tonnes, according to a January estimate of 113.437m tonnes, German statistics agency F.O. Licht said yesterday, reports Reuters.

In its third estimate of world sugar production the German statistician said it expected world beet production in 1994-95 to be 55.17m tonnes, down slightly from a January estimate of 55.26m. But the cane production estimate of 61.095m tonnes was well up from a previous estimate of 58.257m.

Licht said its world production estimate has risen from January because of record crops in Brazil, India and Thailand. "This should be more than enough to meet world consumption needs. Consequently stocks are no longer likely to fall, indeed they might even be increased to a limited extent."

Licht thought it was reasonable to expect an increase in European production in 1995-96 and saw indications that output might also rise in Brazil.

Aluminium trade sees signs of Coca-Cola entering market

By Kenneth Gooding, Mining Correspondent

There is intense speculation in the aluminium industry that Coca-Cola, the US soft drinks giant, is to become an active "player" in the London Metal Exchange's aluminium market.

This is because Coca-Cola has hired Mr William Hovis from the Aluminium Company of America, where he was the senior LME trader.

If Coca-Cola did start hedging on the LME it would result in big changes among aluminium users. At present the group buys its aluminium in the form of beverage cans from can makers. Once the drinks giant started to buy its own aluminium, can makers would be relegated to the status of converters.

There are also widespread rumours in the UK aluminium industry that some big car companies are also ready to become directly involved in the

LME, a move that would mean a change of relationship with their aluminium castings suppliers.

This possible change of attitude among some of the world's biggest aluminium users has been provoked by the steep rise in the metal's price late last year and early in 1995 and subsequent volatility in the LME price, which influences most contracts signed worldwide.

After the aluminium producers imposed price increases of between 20 and 50 per cent for can sheet, the special alloy used for can making, at the beginning of this year, many can and beverage producers threatened to switch from aluminium to steel.

This week it became known that Continental Can, part of the Viag group of Germany, was to change to steel at one of its two can making plants in the UK and Canada. MetalBox is believed to be ready to

switch two plants in Italy from aluminium to steel.

This brought an immediate response from the LME executive. Mr Ray Sampson, head of marketing at the exchange, pointed out that "by hedging on the LME companies can alleviate many of the problems of price volatility." Mr Lawrence Eagles, analyst at GNI Research, part of the Gerard & National commodities group, agrees. He says: "Any relatively sophisticated player can offset their risks on the LME."

Whether or not Coca-Cola does not take up its post in the company's procurement division until next month and "we do not discuss individual assignments", an official explained. However, she added: "Mr Hovis's expertise in the aluminium and metals market will help us develop more efficient strategies for effective procurement of packaging."

Cocoa market changes studied as delivery quality declines

The London Commodity Exchange is examining a number of potential changes to cocoa procedures following a meeting with industry members, reports Reuters.

Working parties will in the year ahead consider issues including grading, bulk contracts and a 50-tonne delivery unit.

"It was generally agreed that the specifications of the exchange's cocoa contract still meet industry requirements. But the lower quality of cocoa that is increasingly being traded is having an impact on grading and delivery procedures," LCE chief executive Mr Robin Woodhead said in an interview.

Senior members of the LCE, including Mr Woodhead, met 20 companies from the cocoa industry last week. The meet-

ing took place after some traders in Europe lobbied the LCE to consider changes.

At the heart of issue is a decline in the quality of cocoa coming on to the London futures market.

A report prepared for the meeting by commodity consultants LMC International said an increasing failure rate of cocoa gradings was the result of a fall in quality and not grader error as some traders had suggested.

"The problem the trade saw manifested itself through the gradings," Mr Anthony Rucker, LCE operations manager, said.

Mr Woodhead said there was most consensus at the meeting with industry representatives on switching to the use of a 300-bean cut instead of a 100-bean cut when grading cocoa

for the futures market. Some traders had criticised the LCE for failing to much cocoa in the first quarter of the year when record gradings and deliveries took place as spot months reached high premiums.

A Landell Mills report said a 300-bean cut would improve accuracy overall but might nevertheless result in more borderline cocoa being graded as non tenderable.

However, the growing rate of failure at gradings would continue even if a 300-bean cut was used if the quality of cocoa coming to the market from origins declined.

Quality can only be addressed through discussions with the origin growers "which is a role for the trade/industry, not the LCE," the Landell Mills report said.

Prospect of UK competition sparks gas trading plans

By Robert Corzine

The prospect of wider competition in the UK gas market has spawned several proposals for screen-based systems that could form the foundation for Europe's first true natural gas market. The systems being considered in the UK could also act as the basis of a wider European market, say their advocates.

The latest proposal is from the International Petroleum Exchange. Mr Richard Ward, head of product development at the IME, says its proposed screen-based gas trading system is being planned in response to the needs of the

still evolving UK gas market.

But many of its main features would also be applicable to any wider European system which might emerge if the Interconnector pipeline linking the UK and Continental Europe is built between Easton in Norfolk and Zeebrughe in Belgium, and if the European Union begins to liberalise continental gas markets.

The IME has proposed the establishment of a screen-based market that would initially determine prices for "day ahead" gas. "It would give fair and equal access to all participants," with no barriers or volume restrictions to trading. The system could be avail-

able in the UK as early as the end of the year. At present there is an informal spot market through which British gas and the independent gas shippers and marketing companies trade natural gas. But it is limited to bilateral trading, according to Mr Ward.

Under the proposal prices would be known to all participants, he says, and there would be liquidity in the market, something which is absent from the present informal system.

The need for a spot market in gas is expected to grow as plans to open the sector to full competition by 1998 unfold over the next few years.

Independent shippers now use British Gas' national pipeline system to send gas to customers in the commercial and industrial markets which have already been opened to competition. But they operate in a relatively relaxed regulatory regime. At present, for example, they only need to balance once a month the gas they draw out of the system with the amount they put in.

But over the next year they will be required to balance daily, with the result that they might have to buy gas if their customers use more than predicted. Likewise shippers who have over-estimated demand will have surplus gas to sell.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Antwerp Metal Trading)

ALUMINIUM 3% (per tonne)

Close 1753-54 1777-78

Previous 1753-54 1777-78

High/Low 1753-54 1777-78

AM Official 1753-54 1777-78

Karb close 1753-54 1777-78

Open Int. 1753-54 1777-78

Total daily turnover 1753-54 1777-78

ALUMINIUM ALLOY 5% (per tonne)

Close 1645-50 1650-70

Previous 1645-50 1650-70

High/Low 1645-50 1650-70

AM Official 1645-50 1650-70

Karb close 1645-50 1650-70

Open Int. 1645-50 1650-70

Total daily turnover 1645-50 1650-70

LEAD 5% (per tonne)

Close 601-2 613-14

Previous 601-2 613-14

High/Low 601-2 613-14

AM Official 601-2 613-14

Karb close 601-2 613-14

Open Int. 601-2 613-14

Total daily turnover 601-2 613-14

NICKEL 5% (per tonne)

Close 7735-45 7805-75

Previous 7735-45 7805-75

High/Low 7735-45 7805-75

AM Official 7735-45 7805-75

Karb close 7735-45 7805-75

Open Int. 7735-45 7805-75

Total daily turnover 7735-45 7805-75

TIN 5% (per tonne)

Close 5590-60 5600-80

Previous 5590-60 5600-80

High/Low 5590-60 5600-80

AM Official 5590-60 5600-80

Karb close 5590-60 5600-80

Open Int. 5590-60 5600-80

Total daily turnover 5590-60 5600-80

ZINC, special high grade 5% (per tonne)

Close 1005-6 1027-28

Previous 1005-6 1027-28

High/Low 1005-6 1027-28

AM Official 1005-6 1027-28

Karb close 1005-6 1027-28

Open Int. 1005-6 1027-28

Total daily turnover 1005-6 1027-28

COPPER, grade A 5% (per tonne)

Close 2557-70 2565-45

Previous 2557-70 2565-45

High/Low 2557-70 2565-45

AM Official 2557-70 2565-45

Karb close 2557-70 2565-45

Open Int. 2557-70 2565-45

Total daily turnover 2557-70 2565-45

LME AM Official 2% rate: 1.500%

Previous close: 2557-70 2565-45

Spot 2557-70 2565-45

1 month 2557-70 2565-45

3 months 2557-70 2565-45

6 months 2557-70 2565-45

12 months 2557-70 2565-45

18 months 2557-70 2565-45

24 months 2557-70 2565-45

30 months 2557-70 2565-45

36 months 2557-70 2565-45

42 months 2557-70 2565-45

48 months 2557-70 2565-45

54 months 2557-70 2565-45

60 months 2557-70 2565-45

Precious Metals continued

GOLD COMEX 100 Troy oz. (per oz.)

Close 389.5 390.0

Previous 389.5 390.0

High/Low 389.5 390.0

AM Official 389.5 390.0

Karb close 389.5 390.0

Open Int. 389.5 390.0

Total daily turnover 389.5 390.0

PLATINUM NYMEX 50 Troy oz. (per oz.)

Close 457.5 458.0

Previous 457.5 458.0

High/Low 457.5 458.0

AM Official 457.5 458.0

Karb close 457.5 458.0

Open Int. 457.5 458.0

Total daily turnover 457.5 458.0

PALLADIUM NYMEX 100 Troy oz. (per oz.)

Close 157.0 157.5

Previous 157.0 157.5

High/Low 157.0 157.5

AM Official 157.0 157.5

Karb close 157.0 157.5

Open Int. 157.0 157.5

Total daily turnover 157.0 157.5

SILVER COMEX 100 Troy oz. (per oz.)

Close 331.0 331.5

Previous 331.0 331.5

High/Low 331.0 331.5

AM Official 331.0 331.5

Karb close 331.0 331.5

Open Int. 331.0 331.5

Total daily turnover 331.0 331.5

ENERGY

CRUDE OIL NYMEX 42,000 US gal. (per barrel)

Close 18.35 18.40

Previous 18.35 18.40

High/Low 18.35 18.40

AM Official 18.35 18.40

Karb close 18.35 18.40

Open Int. 18.35 18.40

Total daily turnover 18.35 18.40

CRUDE OIL ICE (per barrel)

Close 17.75 17.80

Previous 17.75 17.80

High/Low 17.75 17.80

AM Official 17.75 17.80

Karb close 17.75 17.80

Open Int. 17.75 17.80

Total daily turnover 17.75 17.80

HEATING OIL NYMEX 42,000 US gal. (per barrel)

Close 18.35 18.40

Previous 18.35 18.40

High/Low 18.35 18.40

AM Official 18.35 18.40

Karb close 18.35 18.40

Open Int. 18.35 18.40

Total daily turnover 18.35 18.40

NATURAL GAS NYMEX 10,000 cubic ft. (per 1000 cubic ft.)

Close 1.15 1.16

Previous 1.15 1.16

High/Low 1.15 1.16

AM Official 1.15 1.16

Karb close 1.15 1.16

Open Int. 1.15 1.16

Total daily turnover 1.15 1.16

CURRENCIES AND MONEY

MARKETS REPORT

German rate cut speculation grows

After the dramatic swings in interest rate sentiment that have occurred in the market in recent weeks, interest rate debates continued to absorb traders yesterday, writes Gillian Triggs.

On the one hand, speculation about a German rate cut was boosted after the Dutch and Belgian central banks reduced their rates yesterday.

On the other hand, expectations of a US rate cut appeared to be fading slightly, after surging last week.

And although UK base rates appear to have been left unchanged this month, the sterling futures markets remained jittery, reflecting the broader uncertainties affecting the markets in the run up to the G7 meeting in Halifax next week.

● The Dutch Central Bank yesterday cut its official interest rate by 25 basis points to 3.75 per cent, apparently in an attempt to stem the guilders' recent rise.

Meanwhile the Belgian Central Bank cut its end-of-day rate to 5.75 per cent from 6 per cent and reduced its emergency lending rate to 8.75 per cent from 9 per cent. The Belgian Bank, which left its other key lending rates unchanged, said that the move had been taken in co-ordination with the Dutch.

● The base rate cuts had relatively little impact on the Belgian and Dutch currencies, which closed at BF2.54 and FF1.118 per mark respectively - virtually unchanged on the previous day.

However, the move boosted the US dollar, on the back of growing speculation that a German rate cut may now be more likely.

These expectations had already been fuelled in the markets by comments made by Mr Hans Tietmeyer, Bundesbank president, last Wednesday, indicating that he believed that the German D-mark was currently overvalued.

Indeed, overnight on Wednesday the dollar staged a small rally against the D-mark, briefly climbing above DM1.42. These gains were partly reversed in early morning trading in Europe on Thursday. However, the dollar rose again slightly after the Dutch and Belgian rate cuts, to close at DM1.4198 from the previous day's close of DM1.4074.

● With the G7 meeting due to take place next week, most traders do not expect any significant dollar movements in coming days. Mr Paul Chertkow of UBS says: "I think the dollar is going to be caught in a very narrow range up to the very end of the year, so it is an illiquid market, so it wouldn't take much to move it - but I don't think that is going to happen."

Nevertheless, the approach of the summit is creating uncertainty as speculation bubbles about the possibility of the G7 taking action to support the dollar.

"We are in an environment where investors seem very short of convictions," says Mr Avinash Persaud of J.P. Morgan.

"There is a feeling that the markets might have got a bit overheated last Friday - it is still a possibility that there will be a UK interest rate increase and it seems less likely now that the Fed will cut rates," Mr Persaud argues.

In particular, he points out, dollar futures have fallen back over the past two days, partly on the back of a growing recognition that a US rate cut may be rather more distant than the market was implying at the end of the last week. Meanwhile, the sterling futures market was also distinctly jittery yesterday. Although it rose about seven basis points in the morning on the back of weaker than expected UK industrial data, it later fell on the back of a Confederation of British Industry survey which implied that High Street price expectations are rising. The September contract finally closed slightly higher on the day at 93.06, but the longer contracts all fell back.

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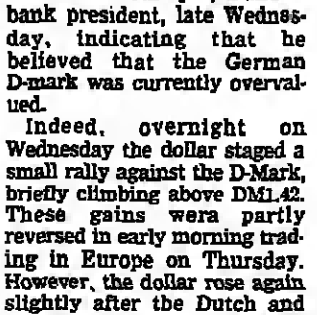
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Belgium

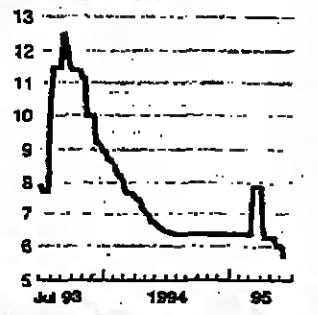
End of day rate (%)



Source: De Nederlandsche Bank

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

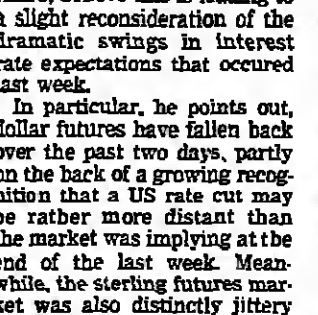
Closing mid-point



Source: De Nederlandsche Bank

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

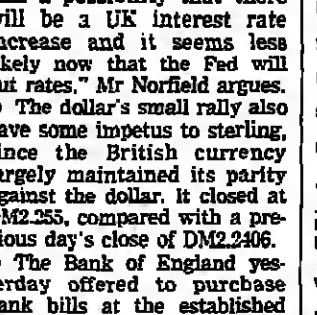
Closing mid-point



Source: De Nederlandsche Bank

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Closing mid-point



Source: De Nederlandsche Bank

WORLD INTEREST RATES

MONEY RATES

June 8

	Over night	One month	Three months	Six months	One year	Long term	Debt	Repo
Belgium	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
France	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Germany	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Italy	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Netherlands	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Spain	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Sweden	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Switzerland	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
UK	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
US	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Japan	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
South Korea	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
India	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
China	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Indonesia	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Malaysia	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Philippines	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Singapore	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Thailand	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Taiwan	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
South Africa	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Argentina	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Brazil	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Colombia	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Costa Rica	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Cuba	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Dominican Republic	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Ecuador	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
El Salvador	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Honduras	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Jamaica	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Mexico	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Nicaragua	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Panama	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Paraguay	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Peru	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Puerto Rico	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Uruguay	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-
Venezuela	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00	-

Source: Reuters

LSE LIBOR FT London

Interbank Funding

week ago

US Dollar

week ago

ECU Linked Ds

week ago

Sovereign Ds

week ago

Japan

week ago

South Korea

week ago

India

week ago

China

week ago

Indonesia

week ago

Malaysia

week ago

Philippines

week ago

Singapore

week ago

Thailand

week ago

Taiwan

week ago

South Africa

week ago

Argentina

week ago

Brazil

week ago

Colombia

week ago

Costa Rica

week ago

Cuba

week ago

Dominican Republic

week ago

Ecuador

week ago

El Salvador

week ago

Honduras

week ago

Jamaica

week ago

Mexico

week ago

Nicaragua

week ago

Panama

week ago

Paraguay

week ago

Peru

week ago

Puerto Rico

week ago

Uruguay

week ago

Venezuela

week ago

LSE LIBOR FT London

Interbank Funding

week ago

US Dollar

week ago

ECU Linked Ds

week ago

Sovereign Ds

week ago

+0.00 -100

[illegible]

Walmart	35	14
91 Japan	219	244
Barclays Euro Fin.	104	135
Walmart	71	75
Barclays Euro	123	155
Walmart	185	26
Barclays Africa Ind.	25	35
Walmart	37	41
Barclays Smaller Co's	225	235
Barclays Income	225	195
Barclays Int.	105	151
Walmart	255	225
Barclays South	171	112
Walmart	45	46

[illegible]

1 & 5 UK Smr Grd	71000		114
Warranda	68		97
Warranda	64		85
Warranda	25-1	-1	30
MVESCO Kover	132		140
Warranda	50		76
Warranda	78		97
Int. Blomch Tst	100		25
Warranda	68	+1	50
Investors Cap Swth.	102-1		104
Warranda	21		22
Ice Ann	55-1		38
Warranda	21		70

Warner Bros. Ent. Corp.	89		161
Warner Bros.	14	-1	160
Warner Bros. Ent. Corp.	218		230 1/2
Warner Bros. Ent. Corp.	97		97
Warner Bros. Ent. Corp.	25		25
Warner Bros. Ent. Corp.	137		144
Warner Bros. Ent. Corp.	26		26
Warner Bros. Ent. Corp.	21		21
Warner Bros. Ent. Corp.	227	+1	227
Warner Bros. Ent. Corp.	227	+1	227
Warner Bros. Ent. Corp.	116	+2	121
Warner Bros. Ent. Corp.	78		78
Warner Bros. Ent. Corp.	125	+2	128 1/2
Warner Bros. Ent. Corp.	11		11 1/2
Warner Bros. Ent. Corp.	24	-1	24
Warner Bros. Ent. Corp.	24		24 1/2
Warner Bros. Ent. Corp.	107 1/2		107 1/2
Warner Bros. Ent. Corp.	121		121
Warner Bros. Ent. Corp.	121		121
Warner Bros. Ent. Corp.	121		121
Warner Bros. Ent. Corp.	121		121

[illegible]

History World War II	65	65	31
Wormans	172	172	99
Mid Wynd	46	408	428
Midlands War Tel	67	67	67
Wormans	23	23	24
Morals	558	558	558
Morality US Gov	60	60	37
Morality	103	103	46
Geography	158	158	158
Wormans	36	36	36
Geography South	125	125	127
Wormans	30	30	30
Norogen & Inc	1443	1443	142
Wormans	60	60	60
Norogen & Lido Am	84	84	85
Wormans	33	33	48
Runny Egg Economical	82	82	82
Wormans	301	301	301
Wormans	123	123	122

Warrants	28	—	34
Murray European	55	—	61
Warrants	12	—	17 1/2
Murray Inc.	261 1/4	+1	262
B	346	—	346
Murray Ind.	346	+2	352
B	346	—	346
Murray Steel Ind.	463	+1 1/2	469
B	463	—	463
Murray Vendors	353	+1	359
NE Smelter Co's.	131 1/2	—	133
NE Smelter Acct.	77	—	80
Warrants	25	—	30
NE Smelter Co's B's	110	—	112
Warrants	29	+1 1/2	30 1/2

New City & County	10460		165
Warrants	37		40
N.P. Debt 2000	2111		2111
New York	222		222
Newmarket V	18		18
Nth Amer Gas Co	83		83
Warrants	1		3
Nth Atlantic Natl Car	272		272
U.S. Ltr. 2013	271		271
New York	300		300
Old Atlantic SA	88		104
Warrants	24		26
Oregonian Ins	20328		395
Warrants	180		186
Pacific Assets	631		630
Warrants	44		44
Pennsylvania	14		35
Pennsion Intl	194		159
Warrants	153		70

Personal Japan	62	-1	96
Warrants	38	-	40
Personal UK/Scot Euro	240	+2	246
Personal Assets	144	-	145
Warrants	62	-	63
Piper Euro Bank	62	-	60
Warrants	30	-	30
Privileges	281	-	281
Private Income	1004	+5	1011
Private Income	225	-	224
Warrants	178	-	183
RIT Canada	178	-	183
Royce Co La 2000	8179	+5	8184
Warrants	71	-	71
Ry & Mery South	183	-	183
Warrants	36	-	36
St Andrew	338	-	339

Warrants	77	24
Schneider UK Bwp	122	163
Warrants	77	38
Schneider Agri Svcs	77	89
Warrants	77	89
Scott American J	165	146
Scott East	85	84
Scottish Inv	2238	232
Scott Mortgage	2404	242
Scott Oil & Gas	89	102
Scott Value	110	112
Scudder Lat	71	87
Warrants	77	85
Second Alameda	1718	1720
Second Coupled	81	83
Second Marist	81	83
Sec Tel Svcs	89	89
Select Assets	131	143

Shred Sort	y	162		262
Shred Sort	24w	120m		135
Shred Sort	y	276	-	276
Shred Sort	y	174		174
Shred Sort	y	174		177
Shred Sort	y	126		127
Shred Sort	4w	126		51
Shred Sort	y	692		268
Shred Sort	y	62		62
Shred Sort	4w	225		36
Shred Sort	y	39	43	369
Shred Sort	y	1232		126
Shred Sort	y	80	+	812
Shred Sort	y	232	+	31
Shred Sort	y	216		216
Shred Sort	y	1072	-	103
Shred Sort	y	86		86

Warrants	44	44	
Therapeutic Put	94%	86	
Trust of Loe	175	167	136
Trust of Loe	151	151	
Put Sub	67	67	
IN Par Inc Inc.	156%	162	
Warrants	53	53	
IN High Inc	130	122	111
Sub	39	32	
IN Pacific	26%	156	
IN Prop	151	254	21
IN Prop	66	66	
IN Smaller	154	176	
Trust of Prop	66	66	
Tuesday Trust	227	241	
Warrants	99	120	
US Smaller Cox	148	120	
Warrants	67	66	
Warrants	53	53	

Invested Assets	1700			
Value & Inc	100	+1%	110	1
Interests & Value	30			30
Interest Inc	170		180	
Investment Prop	500			
Value	20		22	
Interest	220		240	21

After recent values supplied by Keefe Securities Limited
 was a guide only. See guide to London Share Service

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TRANSPORT - Cont.

GUIDE TO LONDON SHARE SERVICE

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

CLIFDENSEY 1015 2533 041025Z

SE Asia	5	\$13,2151	1.18758	-0.030	0
Southeast Asian Japan Ltd	6	\$8,745	0.182	-0.048	0
Japanese Steel Corp	5	\$3,2510	3.4573	+0.032	0

[illegible]

Sarpain Futtes Morgan (Germany) Ltd
PO Box 260, St Peter Port, Guernsey GY1 0AA
Telephone Order Service 01481 729111
Telex 330300 SARPAIN F
Telefax 01481 729112
FAX 01481 729113
E-mail sales@futures.morgan.co.uk

GUERNSEY (REGULATED)(*)

Lazard MIN P&S Corp.	\$18.30	17.50	—
Lazard J&P Assoc.	\$18.75	17.75	—
Lazard J&P Pacific	\$20.24	20.21	—

Japan Ind. Bond	Y1880	2882	=
Japan Ind. Alpha	Y7282	7382	=
Yamaichi Capital Mgmt (Guernsey) Ltd			

Index Fund	\$103.40	
India Fund	DMT48.50	

Thornhill Unit Trust Managers (India) Ltd

[illegible]

1993-94	20.00	20.00	20.00
1994-95	21.40	21.40	21.40
1995-96	22.80	22.80	22.80
1996-97	24.20	24.20	24.20
1997-98	25.60	25.60	25.60
1998-99	27.00	27.00	27.00
1999-00	28.40	28.40	28.40
2000-01	29.80	29.80	29.80
2001-02	31.20	31.20	31.20
2002-03	32.60	32.60	32.60
2003-04	34.00	34.00	34.00
2004-05	35.40	35.40	35.40
2005-06	36.80	36.80	36.80
2006-07	38.20	38.20	38.20
2007-08	39.60	39.60	39.60
2008-09	41.00	41.00	41.00
2009-10	42.40	42.40	42.40
2010-11	43.80	43.80	43.80
2011-12	45.20	45.20	45.20
2012-13	46.60	46.60	46.60
2013-14	48.00	48.00	48.00
2014-15	49.40	49.40	49.40
2015-16	50.80	50.80	50.80
2016-17	52.20	52.20	52.20
2017-18	53.60	53.60	53.60
2018-19	55.00	55.00	55.00
2019-20	56.40	56.40	56.40
2020-21	57.80	57.80	57.80
2021-22	59.20	59.20	59.20
2022-23	60.60	60.60	60.60
2023-24	62.00	62.00	62.00
2024-25	63.40	63.40	63.40
2025-26	64.80	64.80	64.80
2026-27	66.20	66.20	66.20
2027-28	67.60	67.60	67.60
2028-29	69.00	69.00	69.00
2029-30	70.40	70.40	70.40
2030-31	71.80	71.80	71.80
2031-32	73.20	73.20	73.20
2032-33	74.60	74.60	74.60
2033-34	76.00	76.00	76.00
2034-35	77.40	77.40	77.40
2035-36	78.80	78.80	78.80
2036-37	80.20	80.20	80.20
2037-38	81.60	81.60	81.60
2038-39	83.00	83.00	83.00
2039-40	84.40	84.40	84.40
2040-41	85.80	85.80	85.80
2041-42	87.20	87.20	87.20
2042-43	88.60	88.60	88.60
2043-44	90.00	90.00	90.00
2044-45	91.40	91.40	91.40
2045-46	92.80	92.80	92.80
2046-47	94.20	94.20	94.20
2047-48	95.60	95.60	95.60
2048-49	97.00	97.00	97.00
2049-50	98.40	98.40	98.40
2050-51	99.80	99.80	99.80
2051-52	101.20	101.20	101.20
2052-53	102.60	102.60	102.60
2053-54	104.00	104.00	104.00
2054-55	105.40	105.40	105.40
2055-56	106.80	106.80	106.80
2056-57	108.20	108.20	108.20
2057-58	109.60	109.60	109.60
2058-59	111.00	111.00	111.00
2059-60	112.40	112.40	112.40
2060-61	113.80	113.80	113.80
2061-62	115.20	115.20	115.20
2062-63	116.60	116.60	116.60
2063-64	118.00	118.00	118.00
2064-65	119.40	119.40	119.40
2065-66	120.80	120.80	120.80
2066-67	122.20	122.20	122.20
2067-68	123.60	123.60	123.60
2068-69	125.00	125.00	125.00
206			

Latin America	2000	2001
Latin American US\$	2000	2001
Overseas Assets	2000	2001

Metropolitan Edison	117.10	117.10
American	117.10	117.10
International Bond	117.10	117.10
Reserve	117.10	117.10

Octopus Fund	541.53	43.67	11/11/81
Pacific Fd	988.55	100.48	11/11/81
International Bond	574.52	18.45	11/11/81

Telecom Shares _____ \$10.91 _____

For Details see Related GSI Announcement

Dynamic Pacific Portfolio Fund Plc
NW _____ 50.00 _____ -0.34 _____

FAT	Crash Inv	5954.18	+0.14
	Crash Growth	5101.00	+0.07

Korea Investment Management Ireland Ltd	1	0.002	1+0.00%
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4 Christian Road, Douglas, JRM

International Bond	101.57	
Central Bank	101.57	
Gold Liquor	101.57	
General Motors	101.57	
Apple Supply	101.57	
U.S. Marine	101.57	
United Nations	101.57	
South Africa	101.57	

College Deposits	\$2,374.44	2.66%
Savings Deposits	17,500.00	2.66%
Managed Currency	112,027.14	2.66%

Starting Bond	25.55	25.55	25.55	25.55
International Bond	25.55	25.55	25.55	25.55
US Dollar Bond	25.55	25.55	25.55	25.55

Royal Bank of Canada (Inc) Fd Mgt Ltd (The)
PO Box 194, St Helier, Jersey 01534 28
Gort Shirens Fd 4 50.90nd 52.88 85

International Inquiry Fund

[illegible]

Accounting Offices			
A-1	1-1		
A-2	1-2		
A-3	1-3		
A-4	1-4		
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Energy Int	\$745.88	154.14	+0.79
Mercury Bond Jun 7	\$380.32	37.88	+0.71
Mortg Mercury Mkt Sup	\$449.50		+0.71

30 Allen Parkway, 10000 Lakeside	612.21	1
Indusor Makroto		
Barclays Diversified Portfolio (2)		

French Open	7-6	0.89
Darwin Growth	2.71	
Billion	1.00	

[illegible]Dresdnerbank Asset Mgmt SA (a)

Per	Y1017	+
Estimated Balance	DM10.10	-0.0

[illegible]

Enrollment	4,000	3,457	18,681
Enrollment	2,300	2,446	18,681
Enrollment	1,740	1,885	18,681
Enrollment	1,260	1,350	18,681

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12 rue Boettke, L-1837
Luxembourg

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Superior Inc. & Co.	\$5.75	-0.01
Superior Inc. & Co.	\$5.04	-0.01
Superior Inc. & Co.	\$5.01	-0.01
Superior Inc. & Co.	\$5.01	-0.01

R. Tel. Switzerland	SP-138.04	
PL Trust Asia	ST69.04	
Business Indicators / month/year		

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

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LONDON STOCK EXCHANGE

MARKET REPORT

Bid stories drive FT-SE to the brink of 3,400

By Steve Thompson, UK Stock Market Editor

A flurry of takeover interest, both actual and rumoured, saw the UK equity market ignore fears of a sell-off on Wall Street and a sizeable retracement by bond markets, and power ahead yesterday.

Fueled by the sudden burst of takeover speculation surrounding the pharmaceuticals sector, the FT-SE 100 index at one point looked set to top the 3,400 level while the FT-SE Mid 250 Index, invigorated by the £35m cash bid for VSEL by GEC, appeared on the verge of closing above 3,700 for the first time since last September.

Both indices failed to close above those targets, with Footsie ending 10 higher at 3,390.8 and the Mid 250 settling 2.3 up at 3,691.1, after temporarily breaking through 3,700.

Another poor showing by the gilt market, where long-dated issues closed over 1/4 easier, took much of the shine off equities, despite hints that many big institutions had continued to shift funds out of bonds and into equities and cash.

Gilts weakened from the outset, hit by a big slide in US Treasury bonds on Wednesday evening and renewed falls yesterday.

Slowing industrial production and manufacturing output lent support to arguments that Mr Kenneth

Clarke, the chancellor of the exchequer, was right in resisting pressure from the governor of the Bank of England to increase UK interest rates. The Confederation of British Industry survey of distributive trades carried out last month indicated a marginal rise in retail sales.

Footsie opened almost 10 points lower, affected by the 23 point fall in the Dow Jones Industrial Average and sizeable losses in bonds.

News that GEC had trumped BAE's offer for VSEL by offering £21.50 a share for the submarine manufacturer, a figure well in excess of most expectations, helped the Mid 250 index but had little impact on the leaders.

That picture in the blue chips was transformed in mid-morning by a sudden surge of interest in Zeneca, the pharmaceuticals group demerged from ICI two years ago. Such was the weight of buying and the market response, that the Stock Exchange declared Zeneca quotations as indicative only, meaning that marketmakers were not obliged to deal at the quoted prices.

Zeneca shares spiralled upwards on stories of an imminent bid from Roche, the Swiss pharmaceuticals group. The Roche bid story has been circulating trading desks for at least a week. The speculation increased in intensity since Credit Suisse First Boston and Swiss Bank

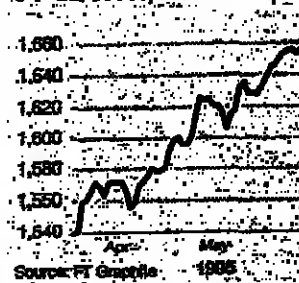
Corporation were highly visible buyers of Zeneca stock.

Some of the froth was blown off the Zeneca share price after the company said it knew of no reason for the steep rise in the shares.

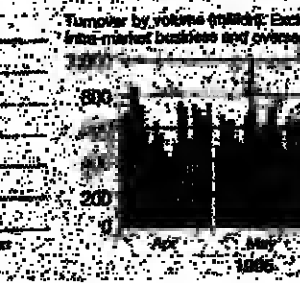
One strategist said the market would have struggled to remain in positive territory without the benefit of the bid rumours. The rise in Zeneca was worth 4.3 Footsie points, and that of the three drug stocks, Zeneca, Glaxo and Smith-Kline Beecham, 8.5 points.

Turnover was a very disappointing 609.8m shares, with non-Footsie stocks accounting for only just over half the total. Customer business on Wednesday was worth £14.7bn.

FT-SE All-Share Index



Specially shares traded



Indices and ratios

FT-SE 100	3390.8	+10.0
FT-SE Mid 250	3691.1	+2.3
FT-SE 100/250	167.7	+4.1
FT-SE All-Share	1658.48	+3.84
FT-SE All-Share yield	3.92	(3.92)

FT Ordinary Index

FT Ordinary Index	2545.93	+5.4
FT-SE Non-Financial	18.84	(16.73)
FT-SE 100/FT Non-Financial	3382.0	+2.0
10 yr Gilt yield	7.22	(7.22)
Long gilts/yield ratio	2.05	(2.05)

Best performing sectors

1 Pharmaceuticals	+3.5
2 Retailers, Food	+1.4
3 Consumer Goods	+0.9
4 Building Materials	+0.9
5 Telecommunications	+0.7

Worst performing sectors

1 Insurance	-2.0
2 Transport	-0.9
3 Banks	-0.8
4 Textiles & Apparel	-0.4
5 Life Assurance	-0.6

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFE) 250 per full index point

	Open	Sett	Change	High	Low	Est. vol	Open Int
Jun	3370.0	3392.0	+2.0	3400.0	3370.0	17150	22801
Jul	3400.0	3405.0	+5.0	3422.5	3395.0	6311	28759
Aug	3430.0	3431.0	+1.0	3450.0	3410.0	0	475

FT-SE MID 250 INDEX FUTURES (LFFE) 50 per full index point

	Open	Sett	Change	High	Low	Est. vol	Open Int
Jun	3705.0	3710.0	+5.0	3720.0	3700.0	48	2008
Jul	3720.0	3725.0	+5.0	3740.0	3710.0	39	324
Aug	3750.0	3751.0	+1.0	3770.0	3740.0	0	0

FT-SE 100 INDEX OPTION (LFFE) 250 per full index point

	Open	Sett	Change	High	Low	Est. vol	Open Int
Jun	3370.0	3392.0	+2.0	3400.0	3370.0	17150	22801
Jul	3400.0	3405.0	+5.0	3422.5	3395.0	6311	28759
Aug	3430.0	3431.0	+1.0	3450.0	3410.0	0	475

EURO STYLE FT-SE 100 INDEX OPTION (LFFE) 100 per full index point

	Open	Sett	Change	High	Low	Est. vol	Open Int
Jun	3370.0	3392.0	+2.0	3400.0	3370.0	17150	22801
Jul	3400.0	3405.0	+5.0	3422.5	3395.0	6311	28759
Aug	3430.0	3431.0	+1.0	3450.0	3410.0	0	475

MARKET REPORTERS

Peter John, Jeff Kibazo, Joell Brown

Other statistics, Page 29

L Long dated equity notes

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Takeover flurry at Zeneca

Rumours surrounding Zeneca for the past week finally crashed into the market and the pharmaceuticals sector yesterday, sending both sharply higher.

Speculation of a bid from Roche of Switzerland sent Zeneca shares racing ahead by 140p before they closed 74p up at 1069p, a new peak. Turnover of 7.4m shares was one of the heaviest in the past 12 months.

The story, however, was less straightforward. It dated back to a recent push, by Merrill Lynch, to clients in New York, which encouraged buying and left the market short of stock.

Then, last Friday, the idea took hold that Volvo might be about to sell its 27 per cent stake in Pharmacia of Sweden, a group which had previously been linked to Zeneca. At the same time, dealers suggested Roche of Sweden might be interested in making a move on the UK company.

Yesterday morning, a story whizzed through the market that a Zeneca announcement would be made early in the afternoon. This was given credence by aggressive buying from Swiss securities houses, Swiss Bank and Credit Suisse.

The demand for shares was exacerbated further by aggressive speculative activity in the options market.

Prices were declared indicative mid morning. Shortly afterwards, Zeneca said it had

no idea what lay behind the moves and Roche said it would not comment. Roche ended the day SF70 lower at SF7,060.

Many analysts were sceptical about a Zeneca takeover, arguing that it was a well-run company with no desire to lose its independence. They added that the necessary exit multiples would be too demanding. On an exit multiple comparable to Wellcome's, it was estimated that a bid of 1250p a share might be effective. However, other said that a bid of above £14bn, or 1500p a share, would have to be considered.

The other sector leaders were pushed forward by the Zeneca situation. SmithKline rose 16p to 551p on turnover of 7.9m shares while Glaxo Wellcome rebounded 16p to 749p, with 8.2m traded. Fisons rose 11p to 193p with 5.4m dealt.

VSEL upsurge

GEC's counter-bid for VSEL was seen as a potentially lethal blow to British Aerospace's ambitions to acquire the submarine group. Dealers openly admitted that GEC's £21.50 a share bid was more than they had reckoned on from the cash-rich electronics giant, and BAE shares were heavily marked down as a result.

Analysts took the view that, from this point onwards, both contenders face clear earnings dilution. A straw poll among top analysts suggested that the odds on a renewed offer from BAE were even at best. Down 17p at one stage, BAE closed 14 lower at 627p in 7.6m turnover, at which level the value of its allshare deal shrinks to £17.53. VSEL jumped 30p to 2,140p while GEC slipped 3p to 322p.

GUS retreats

Shares in Great Universal Stores fell 9p to 624p, on reports that Cazenove, its broker, had turned cautious on the stock. Several brokers also advised investors to take profits in the stock, although many continue to expect the company will pay a special dividend, to be announced with full year figures in July. Volume was 2.8m at the close.

Retailer Etam tumbled 30p to 176p after a disappointing trading update, in which it warned of a first half trading loss if sales remain at present levels.

MFI Furniture edged 3p to 121p, after BZW cut its current year profits estimate. The investment bank now expects profits will be £10m lower at £65m. BZW said the change reflected poor housing market conditions and greater than expected increases in the price of raw materials.

FINANCIAL TIMES EQUITY INDICES

	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	Yr ago	High	Low
Ordinary Shares	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93	2545.93
Ord. div. yield	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21	4.21
P/E ratio	15.01	15.01	15.01	15.01	15.01	15.01	15.01	15.01	15.01	15.01	15.01	15.01
P/E ratio net	15.67	15.67	15.67	15.67	15.67	15.67	15.67	15.67	15.67	15.67	15.67	15.67

1995: Ordinary Shares: highest high 2713.8 2029.4 low 241.4 2984.6
FT Ordinary Shares Index base date 3/7/25

Ordinary Shares hourly changes

	Open	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High	Low
2537.8	2538.8	2543.8	2542.0	2548.8	2547.4	2542.7	2542.4	2546.3	2553.0	2537.2

SEAG handles 23,703 24,404 25,389 23,458 23,468 23,365
Equity turnover (m) 14,680 17,616 18,051 19,711 17,114
Equity bargains 34,486 36,272 34,486 34,321 27,745
Shares traded (m) 606.2 632.9 460.0 541.3 592.1
Excluding intra-market business and overseas turnover.

London market data

	1995 High and low	1994 High and low	1993 High and low	1992 High and low	1991 High and low	1990 High and low	1989 High and low	1988 High and low	1987 High and low	1986 High and low	1985 High and low	1984 High and low	1983 High and low	1982 High and low	1981 High and low	1980 High and low	1979 High and low	1978 High and low	1977 High and low	1976 High and low	1975 High and low	1974 High and low	1973 High and low	1972 High and low	1971 High and low	1970 High and low	1969 High and low	1968 High and low	1967 High and low	1966 High and low	1965 High and low	1964 High and low	1963 High and low	1962 High and low	1961 High and low	1960 High and low	1959 High and low	1958 High and low	1957 High and low	1956 High and low	1955 High and low	1954 High and low	1953 High and low	1952 High and low	1951 High and low	1950 High and low	1949 High and low	1948 High and low	1947 High and low	1946 High and low	1945 High and low	1944 High and low	1943 High and low	1942 High and low	1941 High and low	1940 High and low	1939 High and low	1938 High and low	1937 High and low	1936 High and low	1935 High and low	1934 High and low	1933 High and low	1932 High and low	1931 High and low	1930 High and low	1929 High and low	1928 High and low	1927 High and low	1926 High and low	1925 High and low	1924 High and low	1923 High and low	1922 High and low	1921 High and low	1920 High and low	1919 High and low	1918 High and low	1917 High and low	1916 High and low	1915 High and low	1914 High and low	1913 High and low	1912 High and low	1911 High and low	1910 High and low	1909 High and low	1908 High and low	1907 High and low	1906 High and low	1905 High and low	1904 High and low	1903 High and low	1902 High and low	1901 High and low	1900 High and low	1899 High and low	1898 High and low	1897 High and low	1896 High and low	1895 High and low	1894 High and low	1893 High and low	1892 High and low	1891 High and low	1890 High and low	1889 High and low	1888 High and low	1887 High and low	1886 High and low	1885 High and low	1884 High and low	1883 High and low	1882 High and low	1881 High and low	1880 High and low	1879 High and low	1878 High and low	1877 High and low	1876 High and low	1875 High and low	1874 High and low	1873 High and low	1872 High and low	1871 High and low	1870 High and low	1869 High and low	1868 High and low	1867 High and low	1866 High and low	1865 High and low	1864 High and low	1863 High and low	1862 High and low	1861 High and low	1860 High and low	1859 High and low	1858 High and low	1857 High and low	1856 High and low	1855 High and low	1854 High and low	1853 High and low	1852 High and low	1851 High and low	1850 High and low	1849 High and low	1848 High and low	1847 High and low	1846 High and low	1845 High and low	1844 High and low	1843 High and low	1842 High and low	1841 High and low	1840 High and low	1839 High and low	1838 High and low	1837 High and low	1836 High and low	1835 High and low	1834 High and low	1833 High and low	1832 High and low	1831 High and low	1830 High and low	1829 High and low	1828 High and low	1827 High and low	1826 High and low	1825 High and low	1824 High and low	1823 High and low	1822 High and low	1821 High and low	1820 High and low	1819 High and low	1818 High and low	1817 High and low	1816 High and low	1815 High and low	1814 High and low	1813 High and low	1812 High and low	1811 High and low	1810 High and low	1809 High and low	1808 High and low	1807 High and low	1806 High and low	1805 High and low	1804 High and low	1
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WORLD STOCK MARKETS

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INDICES

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US INDICES

Stock names	Jun 7	Jun 8	Jun 9	1995 High	Low	Size completion	YTD %
Industrials	4485.03	4485.20	4478.55	4488.38	3932.28	4465.33	41.2%
				(5/9)	(5/9)	(6/9/92)	
Home Bns	102.16	102.26	102.11	102.28	93.83	100.77	54.9%
				(5/9)	(5/9)	(5/9/1989)	
Transport	195.01	194.73	194.87	195.88	167.2	189.25	72.7%
				(5/9)	(5/9)	(5/9/86)	
Utilities	257.36	259.14	259.85	260.33	242.03	252.85	95.0%
				(5/9)	(5/9)	(2/5/93)	
D of Int. Days High 4487.85 (4485.67) Low 4322.28 (3444.04) (Characteristics)							
Days High 4485.20 (4485.14) Low 4478.55 (3444.04) (Characteristics)							
Composite 3							
	533.13	535.65	535.89	535.90	452.11	535.90	4.4%
				(5/9)	(5/9)	(5/9/92)	
Industrials	632.79	634.33	634.11	634.38	544.28	634.32	3.5%
				(5/9)	(5/9)	(5/9/92)	
Financial	51.73	52.47	52.57	52.87	41.41	52.87	3.6%
				(5/9)	(5/9)	(5/9/92)	
NYSE Comp	286.98	288.23	288.25	289.28	253.73	288.23	4.4%
				(5/9)	(5/9)	(5/9/92)	
Amex Int Yld	487.57	488.48	487.91	488.13	432.13	482.10	5.9%
				(5/9)	(5/9)	(5/9/92)	
NASDAQ Grp	861.53	879.40	872.85	880.85	745.63	862.86	5.4%
				(5/9)	(5/9)	(5/9/92)	
NEW YORK STOCK EXCHANGE							
Dow Jones Ind. Div. Yield	2.54			2.53	2.54	2.54	2.88
S & P Ind. Div. Yield	2.20			2.19	2.21	2.21	2.48
S & P Ind. P/E ratio	17.65			17.72	17.61	17.61	17.63
NEW YORK STOCK EXCHANGE							
Wednesday	Stocks	Grand	Change	on			
				at Volume (million)			
				Jun 7	Jun 8	Jun 9	
NYSE	5,567,300	14%	-%	New York SE	327,721	338,884	383,003
NYSE	3,944,770	89%	-%	Amex	18,514	15,068	15,050
NYSE	3,335,490	49%	+1%	NASDAQ	2,992	3,047	3,891
NYSE	3,335,490	49%	+1%	NYSE			
Calgary	31,480,000	15%	-%	Stocks Traded	2,938	3,000	3,891
For Mkt	3,008,000	4%	-%	NYSE	870	1,144	1,385
NYSE	2,837,700	4%	-%	Amex	1,176	1,144	1,385
NYSE	3,000,000	48%	-%	Intraded	755	785	772
NYSE	2,828,200	61%	+2%	New High	184	185	255
NYSE	2,288,200	24%	-%	Low	12	9	9

Yankee	1,650	1	2.0
Yankee	723	+2	1.4
Yankee	945	-14	1.0
Yankee	232	0	1.0

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INDEX FUTURE

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■ SUP 500 Open L

Month	6/31/36	3/31/35	+0.25	6/31/30	6/31/20	74,765	150,48
Jun	\$34.60	\$34.00	+0.25	\$34.75	\$34.80	21,848	87.92
5. Wilcoff 22B							
Jan	\$570.00	\$464.00	-210.0	\$565.00	\$565.00	11,200	89.78
Feb	\$565.00	\$530.00	-200.0	\$565.00	\$565.00	31,445	91.25
Open Interest Averages for previous day							
<p>and lowering bonds, a industrial, pay Utilities, Financial and Transportation.</p> <p>and lowering the average highest and lowest prices reached during the day by the</p> <p>are supplied by Telekurs represent the highest and lowest values that the index has reached</p> <p>previous day's. * Subject to official recalculation.</p>							


Panico	1.25	-1.08	1.1
Pimenta	3.29	-1.04	2.2
Pimenta	34.40	-1.39	33.0

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TNT	2.04	-0.02	2.18	1.68	==	7.8	230807 CAL	9%	+1	107	102
Falberg	2.96	-0.02	3.30	2.30	==	==	18500 Compuls	107	+1	107	102

Reports will be sent on the next working day, subject to availability.

"Take me to the Hilton."



"Last time, they even remembered my birthday. I was trying to forget it!"

HILTON

Where you can be your *CEO* again.

■ TOKYO - MOST ACTIVE STOCKS Thursday, June 8, 1995

Stocks Traded	Closing Prices	Change on day	Stocks Traded	Closing Prices	Change on day
Fudo Const.	9.2m	725	Tamaya Elec Wks	2.8m	992
Mitsubishi Mfg	7.7m	601	NKK Corp.	2.8m	205
Nippon Steel	6.4m	288	Hitachi	2.8m	825
Kawasaki Steel	3.4m	303	Mitsubishi Chem.	2.8m	384
Chiba Corp.	3.0m	557	Shim. Corp.	2.8m	1,100

4 pta class June 2

NEW YORK TIMES FRIDAY, MAY 1, 1964

NYSE

Have you...

Get the edge over your competition...

Financial Times

Continued on next page

NASDAQ NATIONAL MARKET

AMEX COMPOSITE PRICES

THE

Financial Times. World Business Newspaper.

Financial Times. World Business Newspaper.

AMERICA
Dow flat on interest rate uncertainty

US shares were mixed in early afternoon trading, amid renewed uncertainty about the future of interest rate policy, writes Lisa Branstetter in New York.

At 1pm the Dow Jones Industrial Average was 2.77 higher at 4,464.80, while the more broadly traded Standard & Poor's 500 had shed 0.37 at 521.78. The American Stock Exchange composite rose 0.88 at 488.45 and the Nasdaq composite gained 3.28 at 884.97, surpassing Monday's record close. Volume on the NYSE came to 170m shares.

Prices on the bond market were lower across the maturity

NYSE volume

Daily (million)

400

350

300

250

200

150

100

50

0

May 1995 Jun

25 30 31 1 2 5 6 7 8

Average daily volume, 1994 (256,476,000)

spectrum as traders digested comments made on Wednesday by Mr Alan Greenspan, chairman of the Federal Reserve, who said he did not expect a recession. The market interpreted the comments as a sign that the Fed would not increase interest rates at next month's meeting of its open market committee.

Investors in both markets have now turned their attention to the producer price index data for May, which is due to be released today and which should give some signals about inflation and the direction of monetary policy.

In the Dow, gains by Caterpillar, up 81% at \$62.25, and Boeing, up 1% at \$62.25, helped offset a decrease in Philip Morris, which slid 1% at \$72.

Philip Morris was lower, in part because of a press report alleging that the company had conducted studies showing that nicotine had physical effects on smokers which might affect the company's fight to keep tobacco from being regulated as a drug.

Aetna Life & Casualty climbed 1% at \$61.00 on reports that the insurer was looking to sell part of its property and casualty business.

Lotus Development, which trades on the Nasdaq, continued to climb in the wake of IBM's announcement on Monday that it was launching a hostile bid to buy the company for \$3.3bn or \$50 per share. Lotus shares rose another 5% to \$63.75, well past the offer price investors and arbitrageurs bet that IBM might have to increase its offer to prevent it being beaten by a higher bid. IBM shares fell 1% at \$89.75.

Other Nasdaq-traded technology companies were mixed. Iomega, which manufactures computer disc drives, jumped 2% at \$24.45, and Adobe Systems was 2% higher at \$66.75, while Microsoft slid 1% at \$53.75 and Apple Computer fell 1% at \$42.25.

Canada

Toronto was weak at midday, dragged down by falling gold and banking stocks and with activity dominated by trading in Diamond Fields and Inco following the announcement of a deal on the Voisey Bay deposit. The TSX-300 composite index was 12.13 lower at 4,464.20.

Diamond Fields fell 3.1% to C\$65.75 and Inco was C\$34.75 after news that Inco would buy a 25 per cent interest in Diamond Fields Voisey Bay base metal deposit for about C\$325m. Inco was also to buy about 7 per cent of Diamond Fields' shares from existing shareholders.

Buenos Aires higher

Buenos Aires was stronger in early trading as the market steadied following a two session fall of 10 per cent on worries that the country had gone into recession. The Merval index was up 4.50 or 1.1 per cent at 407.37 by midsession in turnover of 65.5m pesos.

The government tried to calm nerves by saying that only certain sectors of industry were in recession, and forecast that economic growth would be in the order of 3 per cent this year.

SAO PAULO was up 1.8 per cent in light midday trading in a technical reaction to steep losses over the last two days.

The Bovespa index was up 691 to 38,773 at 1pm in turnover of R\$144.3m (\$158.7m).

South Africa declines

Shares were easier as buyers remained sidelined by political uncertainty and a lack of new corporate news. Early gains in the gold price and an easier rand had done little to support prices, brokers remarked, while a late fall in billion dragged related stocks lower.

The overall index softened 38.3 to 5,497.5, the industrial index lost 3.5 to 6,006.9 and

★ EUROPE
LVMH shares hurt by exposure to dollar, yen

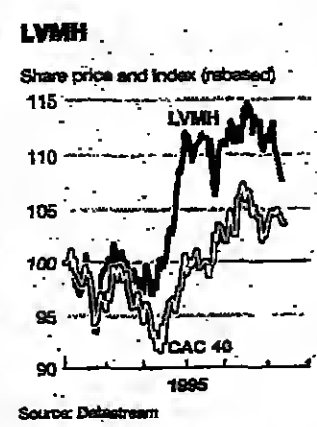
Rate cuts in Belgium and the Netherlands had little effect on hours, which seemed more interested in company news, writes Our Markets Staff.

PARIS fell 1 per cent with LVMH, the luxury goods group, attracting sellers. The CAC-40 index lost 23.50 at 1,951.19.

LVMH, up 1.5% at 2.3 per cent at 11.50, warned that exposure to the dollar and yen was having a detrimental effect on profits: sales for the first four months of 1995, up by 8.5 per cent, would have been more than 15 per cent better without the negative influence of currency turbulence. LVMH derives 50 per cent of its turnover from sales in the US and Japan. Brokers also remained worried about new acquisitions, which might move the company away from its core businesses of champagne, cognac, beauty products and perfume, and further towards media interests.

Christian Dior, which has a 40 per cent stake in LVMH, slipped 1.5% at 11.50.

FRANKFURT built a steady day's trading on a lower dollar during the session, and a slight recovery in the US currency after news. Turnover was just DM5.5bn as the Dax



Source: Datastream

index closed floor trading 10.10 lower at 2,130.57 and the post-bourse virtually flat, up 0.49 at 2,137.21.

At the end of the day there were still pockets of weakness in cyclical, Thyssen extending Wednesday's slide on a number of earnings downgrades with a further fall of DM2.70 to DM293.30, and BMW taking the day's punishment in car-makers at DM767, down DM5.20.

Eventual winners included Hoechst, up DM4.60 to DM314.90 and continuing to re-establish the premium to BASF which it lost in mid-April; Luft

ASIA PACIFIC

Nikkei off 1.5% ahead of MoF package for banks

increase by South Korean steel makers prompted profit-taking. Nippon Steel fell Y3 to Y298 and Sumitomo Metal Industries dropped Y7 to Y243.

Speculative issues were traded actively by individuals. Fudo Construction, the most active issue of the day, rose Y29 to Y275 while Maruyama added Y4 to Y601. Other speculative favourites were weak with Tamura Electric Works down Y18 to Y982.

Selling by overseas investors depressed Mitsubishi Chemical which declined Y3 to Y384, while fears over earnings hit Sharp, which fell Y40 to Y1,100.

In Osaka, the OSE average fell 203.73 to 16,587.59 in volume of 11m shares. Omron, the machinery maker, fell Y20 to Y1,580 and Nintendo, the video game maker, lost Y180 to Y4,960.

Roundup

Most of the region came under selling pressure although Malaysian stocks saw a slight rebound. Karachi was closed for a holiday.

KUALA LUMPUR saw renewed buying in the afternoon, after news of robust first quarter economic results, but brokers said the market was still in a consolidation phase, and any upside would be limited.

The composite index ended 3.39 higher at 1,061.19, up from an intraday low of 1,049.04. Repco surged M\$2.60 or 13.7 per cent to M\$21.60 on persistent rumours that a deal to acquire a gaming company had been concluded.

The newly listed Gemtech Resources led activity, closing at M\$3.80 against its initial public offer price of M\$1.80.

HONG KONG fell briefly below 9,200 during a day of saw-sawing trade; by the close the Hang Seng index was down 88.80 at 9,282.78 as turnover edged up to HK\$4.4bn from HK\$4.3bn.

Hutchinson topped the most active list, tumbling HK\$1.20 to HK\$39.60 as Li Ka-shing, chairman of Cheung Kong and Hutchinson, cut his stake to 44.3 per cent from 45.2 per cent.

Cheung Kong lost 50 cents to HK\$37.30 and HSBC slid HK\$1

FT-SE Actuarial Share Indices

FT-SE Actuaries Share

stock, up DM2 to DM197.59, and, among smaller companies, the official chain, Fleissmann, up 80 pig better at DM62.90 to DM137.7 per cent up, against a 3.4 per cent rise in the market.

He was recommended by Sir Alexander Magness of Robert-Watson as a most good buy.

Zurich was lower in busy trading as weak bond markets triggered profit-taking, particularly in the financial sector.

The SMI Index lost 12.8 to 2,206.8.

Roche certificates turned back from an opening high of SF57,180 as the group declined to comment on speculation

making it might be interested in taking a bid for Zeneca of the UK.

The rumours drove the UK company's shares sharply higher in London. By the close, Roche was SF70 lower at SF57,068 as investors critical

of the bid which Zurich expressed doubts that Roche would be interested in Zeneca's agrochemical and specialty chemicals businesses.

Sandoz, which also refused comment on rumours that it was considering a bid for Zeneca, eased SF6 to SF77.71.

Holvis, the non woven textiles and paper distribution group, gave up SF910 to SF904

Jan 8
Hourly changes Open 10.30 11.00

FT-SE 100 1375.85 1374.28 1373.22
FT-SE 250 1465.82 1464.78 1465.22

Jan 7 Jan 8
FT-SE 100 1374.76 1377.55
FT-SE 250 1462.84 1465.48

Rate 100/125 (swap), 100 - 142.04 100 - 141.82

After the bourse commission's clearance of the SF500 a share bid from Britain's BEA Group, and the pledge by the rival bidder, International Paper, to explore all legal options in its continued campaign.

Insurers fell sharply after recent strong gains. Zurich Insurance fell SF28 to SF1,436 and Swiss Re SF919 to SF903.

AMSTERDAM was disappointed by KLM's 1994/95 figures, which came in at the lower end of expectations, and the shares were marked down

FI 210 or 4.1 per cent at FI 49.20. The market had estimated that the figures would be in the range between FI 445m and FI 537m; in the event, they came out at FI 470m. The AEX index rose

0.83 to 435.62.

KPN was also actively trading, losing 60 cents to FI 54.60 while, on the upside,

Source: Datastream

after the bourse commission's clearance of the SF7500 a share bid from Britain's BBA Group, and the pledge by the rival bidder, International Paper, to explore all legal options in its continued campaign.

Insurers fell sharply after recent strong gains. Zurich Insurance fell SF7.28 to SF14.96 and Swiss Re SF19 to SF19.03.

AMSTERDAM was disappointed by KLM's 1994/95 figures, which came in at the lower end of expectations, and the shares were marked down FI 2.10 or 4.1 per cent at FI 49.20. The market had estimated that the figures would be in the range between FI 44.6m and FI 53.7m; in the event, they came out at FI 47.0m. The AEX index rose 0.93 to 435.62.

KPN was also actively traded, losing 60 cents to FI 54.60 while, on the upside,

STOCKHOLM featured a 3.2 per cent jump in Pharmacia as the group dismissed speculation that it could be facing a bid, perhaps from Zeneca.

Pharmacia closed SEK6 higher at SEK182.00, after rumouring a bid of SEK185, as the Astra-Zeneca General Index, reflecting an otherwise quiet day, eased 0.5 to 1,602.1.

HELSINKI was a mixed bag. The index-heavy Nokia, with the A shares up FM4 at a new record high of FM213, left the Hex index up 1.1 to 1,897.3. However, Amer, the sports goods, car dealing, tobacco, publishing and printing combine, reported a sizeable drop in fourth month earnings and fell FM6.50, or 7.1 per cent, to FM95.50.

Writer and editor: William Cochrane, Michael Morgan and John Pitt.

MARKETS HIT BY NEWS OVER US TREASURY BONDS

1.430.41, was resigned from a worse fate by a domestic rate cut half an hour from the close, and by a little basket trading. Steels were weak, traders blaming the privatisation plans for the French steel group, Usinor, and selling by institutions making space in their portfolios. Cockerill fell BF3 to BF1.85, and the Luxembourg-based Arbed by BF130 to BF1390.

STOCKHOLM featured a 3.2 per cent jump in Pharmacia as the group dismissed speculation that it could be facing a bid, perhaps from Zeneca. Pharmacia closed SEK6 higher at SEK182.00, after rumouring a bid of SEK185, as the Astra-Zeneca General Index, reflecting an otherwise quiet day, eased 0.5 to 1,602.1.

HELSINKI was a mixed bag. The index-heavy Nokia, with the A shares up FM4 at a new record high of FM213, left the Hex index up 1.1 to 1,897.3. However, Amer, the sports goods, car dealing, tobacco, publishing and printing combine, reported a sizeable drop in fourth month earnings and fell FM6.50, or 7.1 per cent, to FM95.50.

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FT/SP ACTUARIAL WORLD INDICES											
The FT/SP Actuarial World Indices are owned by The Financial Times Ltd., Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by The Financial Times and Goldman Sachs in conjunction with the Institute of Actuaries and the Faculty of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.											
NATIONAL AND REGIONAL MARKETS											
Figures in parentheses show number of lines of stock											
WEDNESDAY JUNE 7 1995											
	US Dollar Index	Day's Change %	Found	Yen Index	DM Index	Local Index	Local Index	Gross Yield	US Dollar Index	Day's Change %	Found
Australia (88)	166.98	-0.3	156.06	88.78	121.85	153.88	-0.3	4.06	167.12	156.06	88.78
Austria (28)	195.50	0.8	182.06	104.23	143.67	143.67	-0.1	1.34	194.04	181.18	104.55
Belgium (59)	194.27	0.3	180.91	103.57	142.15	138.48	-0.5	3.78	193.82	180.79	104.32
Canada (102)	140.97	-0.2	131.27	75.15	140.82	140.82	-0.2	2.51	141.29	131.82	75.35
Denmark (23)	261.29	0.2	261.94	149.96	205.82	210.18	-0.4	1.51	260.69	262.09	151.23
Finland (24)	215.93	1.2	200.98	115.00	157.52	157.52	0.4	1.59	213.35	199.21	114.85
France (101)	187.36	0.9	174.74	100.04	137.30	145.71	0.4	3.05	188.01	175.58	100.22
Germany (59)	157.84	0.5	148.98	84.15	115.49	115.49	-0.3	2.05	156.86	146.68	84.58
Hong Kong (88)	366.84	-1.5	346.98	195.04	267.89	263.26	-1.5	3.78	371.28	348.88	200.04
Ireland (18)	230.34	0.3	214.49	125.82	168.54	191.80	0.0	3.58	229.58	214.37	123.70
Italy (88)	74.67	-1.3	69.53	38.81	54.93	91.62	-0.8	1.82	73.82	70.61	40.75
Japan (88)	151.58	-1.1	141.15	80.81	110.91	80.81	0.0	0.93	148.96	140.03	80.90
Malaysia (87)	545.54	-2.0	510.81	282.44	401.27	512.27	-1.8	1.58	569.88	522.60	301.55
Netherlands (19)	269.38	0.6	264.30	151.82	183.81	183.81	-0.8	0.99	265.32	261.25	152.00
Norway (16)	248.72	0.6	232.54	133.13	182.72	179.39	-0.2	3.52	248.25	231.80	133.75
New Zealand (14)	82.23	-0.4	76.58	43.84	60.17	84.96	-0.5	4.00	82.58	77.10	44.49
Norway (23)	222.57	0.6	207.38	118.66	162.57	189.34	-0.1	2.20	221.28	210.22	119.22
Portugal (44)	404.84	-0.7	376.81	215.73	296.08	359.51	-0.8	1.88	407.36	390.37	216.48
Spain (88)	347.64	-0.3	323.72	165.33	254.36	279.37	-0.3	2.49	346.63	325.43	167.78
Sweden (14)	147.48	-0.5	137.29	78.60	107.37	136.29	-0.4	4.15	146.22	138.40	78.86
Switzerland (46)	184.22	0.1	171.85	88.21	134.79	145.01	-0.3	2.11	184.57	170.80	89.51
Thailand (46)	199.48	-1.4	185.76	106.35	145.96	143.20	-0.3	1.70	196.67	183.83	105.96
United Kingdom (203)	173.06	-0.6	161.16	92.26	126.53	165.53	-0.6	2.64	174.15	162.61	93.83
USA (809)	217.57	0.0	202.80	115.59	158.20	202.80	-0.3	4.13	217.00	203.18	117.24
USA (809)	217.57	0.0	202.80	115.59	158.20	202.80	-0.3	4.13	217.00	203.18	117.24
TUESDAY JUNE 6 1995											
	US Dollar Index	Day's Change %	Found	Yen Index	DM Index	Local Index	Local Index	Gross Yield	US Dollar Index	Day's Change %	Found
Australia (88)	166.98	-0.3	156.06	88.78	121.85	153.88	-0.3	4.06	167.12	156.06	88.78
Austria (28)	195.50	0.8	182.06	104.23	143.67	143.67	-0.1	1.34	194.04	181.18	104.55
Belgium (59)	194.27	0.3	180.91	103.57	142.15	138.48	-0.5	3.78	193.82	180.79	104.32
Canada (102)	140.97	-0.2	131.27	75.15	140.82	140.82	-0.2	2.51	141.29	131.82	75.35
Denmark (23)	261.29	0.2	261.94	149.96	205.82	210.18	-0.4	1.51	260.69	262.09	151.23
Finland (24)	215.93	1.2	200.98	115.00	157.52	157.52	0.4	1.59	213.35	199.21	114.85
France (101)	187.36	0.9	174.74	100.04	137.30	145.71	0.4	3.05	188.01	175.58	100.22
Germany (59)	157.84	0.5	148.98	84.15	115.49	115.49	-0.3	2.05	156.86	146.68	84.58
Hong Kong (88)	366.84	-1.5	346.98	195.04	267.89	263.26	-1.5	3.78	371.28	348.88	200.04
Ireland (18)	230.34	0.3	214.49	125.82	168.54	191.80	0.0	3.58	229.58	214.37	123.70
Italy (88)	74.67	-1.3	69.53	38.81	54.93	91.62	-0.8	1.82	73.82	70.61	40.75
Japan (88)	151.58	-1.1	141.15	80.81	110.91	80.81	0.0	0.93	148.96	140.03	80.90
Malaysia (87)	545.54	-2.0	510.81	282.44	401.27	512.27	-1.8	1.58	569.88	522.60	301.55
Netherlands (19)	269.38	0.6	264.30	151.82	183.81	183.81	-0.8	0.99	265.32	261.25	152.00
Norway (16)	248.72	0.6	232.54	133.13	182.72	179.39	-0.2	3.52	248.25	231.80	133.75
New Zealand (14)	82.23	-0.4	76.58	43.84	60.17	84.96	-0.5	4.00	82.58	77.10	44.49
Norway (23)	222.57	0.6	207.38	118.66	162.57	189.34	-0.1	2.20	221.28	210.22	119.22
Portugal (44)	404.84	-0.7	376.81	215.73	296.08	359.51	-0.8	1.88	407.36	390.37	216.48
Spain (88)	347.64	-0.3	323.72	165.33	254.36	279.37	-0.3	2.49	346.63	325.43	167.78
Sweden (14)	147.48	-0.5	137.29	78.60	107.37	136.29	-0.4	4.15	146.22	138.40	78.86
Switzerland (46)	184.22	0.1	171.85	88.21	134.79	145.01	-0.3	2.11	184.57	170.80	89.51
Thailand (46)	199.48	-1.4	185.76	106.35	145.96	143.20	-0.3	1.70	196.67	183.83	105.96
United Kingdom (203)	173.06	-0.6	161.16	92.26	126.53	165.53	-0.6	2.64	174.15	162.61	93.83
USA (809)	217.57	0.0	202.80	115.59	158.20	202.80	-0.3	4.13	217.00	203.18	117.24
USA (809)	217.57	0.0	202.80	115.59	158.20	202.80	-0.3	4.13	217.00	203.18	117.24
TUESDAY JUNE 6 1995											
	US Dollar Index	Day's Change %	Found	Yen Index	DM Index	Local Index	Local Index	Gross Yield	US Dollar Index	Day's Change %	Found
Australia (88)	166.98	-0.3	156.06	88.78	121.85	153.88	-0.3	4.06	167.12	156.06	88.78
Austria (28)	195.50	0.8	182.06	104.23	143.67	143.67	-0.1	1.34	194.04	181.18	104.55
Belgium (59)	194.27	0.3	180.91	103.57	142.15	138.48	-0.5	3.78	193.82	180.79	104.32
Canada (102)	140.97	-0.2	131.27	75.15	140.82	140.82	-0.2	2.51	141.29	131.82	75.35
Denmark (23)	261.29	0.2	261.94	149.96	205.82	210.18	-0.4	1.51	260.69	262.09	151.23
Finland (24)	215.93	1.2	200.98	115.00	157.52	157.52	0.4	1.59	213.35	199.21	114.85
France (101)	187.36	0.9	174.74	100.04	137.30	145.71	0.4	3.05	188.01	175.58	100.22
Germany (59)	157.84	0.5	148.98	84.15	115.49	115.49	-0.3	2.05	156.86	146.68	84.58
Hong Kong (88)	366.84	-1.5	346.98	195.04	267.89	263.26	-1.5	3.78	371.28	348.88	200.04
Ireland (18)	230.34	0.3	214.49	125.82	168.54	191.80	0.0	3.58	229.58	214.37	123.70
Italy (88)	74.67	-1.3	69.53	38.81	54.93	91.62	-0.8	1.82	73.82	70.61	40.75
Japan (88)	151.58	-1.1	141.15	80.81	110.91	80.81	0.0	0.93	148.96	140.03	80.90
Malaysia (87)	545.54	-2.0	510.81	282.44	401.27	512.27	-1.8	1.58	569.88	522.60	301.55
Netherlands (19)	269.38	0.6	264.30	151.82	183.81	183.81	-0.8	0.99	265.32	261.25	152.00
Norway (16)	248.72	0.6	232.54	133.13	182.72	179.39	-0.2	3.52	248.25	231.80	133.75
New Zealand (14)	82.23	-0.4	76.58	43.84	60.17	84.96	-0.5	4.00	82.58	77.10	44.49
Norway (23)	222.57	0.6	207.38	118.66	162.57	189.34	-0.1	2.20	221.28	210.22	119.22
Portugal (44)	404.84	-0.7	376.81	215.73	296.08	359.51	-0.8	1.88	407.36	390.37	216.48
Spain (88)	347.64	-0.3	323.72	165.33	254.36	279.37	-0.3	2.49	346.63	325.43	167.78
Sweden (14)	147.48	-0.5	137.29	78.60	107.37	136.29	-0.4	4.15	146.22	138.40	78.86
Switzerland (46)	184.22	0.1	171.85	88.21	134.79	145.01	-0.3	2.11	184.57	170.80	89.51
Thailand (46)	199.48	-1.4	185.76	106.35	145.96	143.20	-0.3	1.70	196.67	183.83	105.96
United Kingdom (203)	173.06	-0.6	161.16	92.26	126.53	165.53	-0.6	2.64	174.15	162.61	93.83
USA (809)	217.57	0.0	202.80	115.59	158.20	202.80	-0.3	4.13	217.00	203.18	117.24
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TUESDAY JUNE 6 1995											
	US Dollar Index	Day's Change %	Found	Yen Index	DM Index	Local Index	Local Index	Gross Yield	US Dollar Index	Day's Change %	Found
Australia (88)	166.98	-0.3	156.06	88.78	121.85	153.88	-0.3	4.06	167.12	156.06	88.78
Austria (28)	195.50	0.8	182.06	104.23	143.67	143.67	-0.1	1.34	194.04	181.18	104.55
Belgium (59)	194.27	0.3	180.91	103.57	142.15	138.48	-0.5	3.78	193.82	180.79	104.32
Canada (102)	140.97	-0.2	131.27	75.15	140.82	140.82	-0.2	2.51	141.29	131.82	75.35
Denmark (23)	261.29	0.2	261.94	149.96	205.82	210.18	-0.4	1.51	260.69	262.09	151.23
Finland (24)	215.93	1.2	200.98	115.00	157.52	157.52	0.4	1.59	213.35	199.21	114.85
France (101)	187.36	0.9	174.74	100.04	137.30	145.71	0.4	3.05	188.01	175.58	100.22
Germany (59)	157.84	0.5	148.98	84.15	115.49	115.49	-0.3	2.05	156.86	146.68	84.58
Hong Kong (88)	366.84	-1.5	346.98	195.04	267.89	263.26	-1.5	3.78	371.28	348.88	200.04
Ireland (18)	230.34	0.3	214.49	125.82	168.54	191.80	0.0	3.58	229.58	214.37	123.70
Italy (88)	74.67	-1.3	69.53	38.81	54.93	91.62	-0.8	1.82	73.82	70.61	40.75
Japan (88)	151.58	-1.1	141.15	80.81	110.91	80.81	0.0	0.93	148.96	140.03	80.90
Malaysia (87)	545.54	-2.0	510.81	282.44	401.27	512.27	-1.8	1.58	569.88	522.60	301.55
Netherlands (19)	269.38	0.6	264.30	151.82	183.81	183.81	-0.8	0.99	265.32	261.25	152.00
Norway (16)	248.72	0.6	232.54	133.13	182.72	179.39	-0.2	3.52	248.25	231.80	133.75
New Zealand (14)	82.23	-0.4	76.58	43.84	60.17	84.96	-0.5	4.00	82.58	77.10	44.49
Norway (23)	222.57	0.6	207.38	118.66	162.57	189.34	-0.1	2.20	221.28	210.22	119.22
Portugal (44)	404.84	-0.7	376.81	215.73	296.08	359.51	-0.8	1.88	407.36	390.37	216.48
Spain (88)	347.64	-0.3	323.72	165.33	254.36	279.37	-0.3	2.49	346.63	325.43	